

Additional Information

August 5th, 2021



Disclaimer

This presentation contains information in the context of Veolia's tender offer on SUEZ and the contemplated acquisition of certain SUEZ businesses by the Consortium consisting of Meridiam, GIP and CDC/CNP Assurance. The information consists in a business breakdown by perimeter of activities that are intended to join the New Suez, Veolia and of businesses disposed in 2020-2021 upon completion of the Veolia tender offer and of the contemplated disposal of the New Suez to the aforementioned Consortium. Investors and holders of SUEZ securities are cautioned that completion of those transactions is subject to several conditions precedent and are invited to refer to Veolia's tender offer documentation available on the AMF website and on Suez website for more information about the Veolia tender offer and on the contemplated disposal of the New Suez to the aforementioned Consortium, as well as to previous press releases of the parties regarding those transactions.

BUSINESS BREAKDOWN BY PERIMETER



Water

Regions/ Business Areas	EUROPE				AMECAI			ASIA PACIFIC			AMERICAS		
	France	Spain	Italy	Czech Rep.	Africa	Middle East	Central Asia	India	Asia	Australia	USA	Canada	LATAM
Drinking Water	✓	✓	✓	✓	✓	✓	✓	✓	✓✓	✓	✓		✓
Wastewater	✓	✓	✓	✓	✓	✓	✓	✓	✓✓	✓	✓		✓
Desalination	✓	✓				✓				✓			✓
Reuse	✓	✓	✓			✓		✓	✓✓	✓	✓		✓
Sludge	✓	✓							✓✓		✓	✓	✓

- ✓ Activities joining the New SUEZ
- ✓ Activities joining Veolia
- ✓ Businesses disposed in 2020-2021

Recycling & Recovery

Regions/ Business Areas	EUROPE									AMECAI				ASIA PACIFIC		AMERICAS		
	France	Spain, Italy	UK	Belgium	Germ., Lux, Netherl.	Sweden	Czech Rep.	Poland	Serbia	Africa	Middle East	Central Asia	India	Asia	Australia	USA	Canada	LATAM
Collection	✓		✓	✓	✓	✓	✓	✓		✓	✓			✓	✓			
Mechanical sorting	✓		✓	✓	✓	✓	✓	✓		✓	✓				✓		✓	
Recycling	✓		✓	✓	✓	✓ ⁽¹⁾	✓	✓		✓				✓	✓		✓	
Landfill	✓		✓			✓				✓	✓			✓ ⁽²⁾	✓	✓		
Energy from waste	✓		✓	✓				✓	✓					✓	✓			
Organic	✓		✓	✓										✓	✓		✓	
Plastics (collection and or recycling)	✓			✓			✓							✓	✓			
OSIS	✓																	

- ✓ Activities joining the New SUEZ
- ✓ Activities joining Veolia
- ✓ Businesses disposed in 2020-2021

(1) BellandVision - Germany

(2) Two landfills and five transfer stations in the Sydney area disposed to Cleanaway as part of the sale agreement of April 2021

Environmental Tech & Solutions

Regions/ Business Areas	EUROPE								AMECAI				ASIA PACIFIC		AMERICAS		
	France	Spain, Italy	UK	BeNe DeLux	Sweden	Czech Rep.	Poland	Rest of Europe	Africa	Middle East	Central Asia	India	Asia	Australia	USA	Canada	LATAM
Hazardous waste (incl. remediation)	✓	✓		✓	✓	✓	✓		✓	✓	✓		✓✓			✓	
WTS	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
SES	✓	✓✓	✓			✓	✓	✓	✓	✓	✓	✓	✓	✓			✓✓

- ✓ Activities joining the New SUEZ
- ✓ Activities joining Veolia
- ✓ Businesses disposed in 2020-2021

FAQ



Frequently Asked Questions

1) Does the information published today give the scope of activity that will constitute the New Suez?

- SUEZ historical data is prepared according to basis of presentation for such information and as such does not take into account all the elements of the future carve-out of the New Suez perimeter. Readers are encouraged to read the methodology.

2) What are the elements not taken into account?

- There are a number of elements set out in the methodology, such as the headquarter costs and taxes. Readers are encouraged to read the “Basis of presentation” from page 5 to 7.

3) What is the "Other disposals" column?

- It integrates all the disposals activities as defined in the methodology page 19.

4) Does the information published today give the scope of activity that will be integrated into Veolia?

- The information gives historic data for Suez and the two main perimeters that will not remain with Veolia – the New Suez perimeter and the “Other Disposals” perimeter – and is a recognized proxy for the perimeter which would remain with Veolia subsequent to the OPA.

5) Has Suez given or will Suez give forward-looking guidance broken down by these perimeters?

- Suez has not and does not intend to give forward-looking guidance broken down by these perimeters.
- Suez’ current forward-looking guidance is only for the Suez Group as a whole.

6) Do you plan to publish the EBIT of the new SUEZ?

- Selected KFI are Revenues, EBITDA and CAPEX. We do not expect to disclose EBIT of New Suez.

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