



Suez
(incorporated with limited liability in the Republic of France) as Issuer
€7,500,000,000 Euro Medium Term Note Programme

Under the €7,500,000,000 Euro Medium Term Note Programme (the “**Programme**”) described in this Base Prospectus (the “**Base Prospectus**”), Suez (“**Suez**” or the “**Issuer**”), subject to compliance with all relevant laws, regulations and directives, may from time to time issue Euro Medium Term Notes (the “**Notes**”). The aggregate nominal amount of Notes outstanding will not at any time exceed €7,500,000,000 (or the equivalent in other currencies). Subject to compliance with all relevant laws, regulations and directives, Notes issued by the Issuer may be issued in euro, U.S. dollars, Japanese yen, Swiss francs, Sterling, Renminbi, Hong Kong dollars and in any other currency agreed between the Issuer and the relevant Dealers.

This Base Prospectus constitutes a base prospectus for the purposes of Article 8 of Regulation (EU) 2017/1129 of the European Parliament and of the Council of 14 June 2017 (as amended, the “**Prospectus Regulation**”) in respect of, and for the purposes of giving information with regard to, Suez and its fully consolidated subsidiaries taken as a whole (the “**Group**”) and the Notes which, according to the particular nature of the Issuer, contains the necessary information which is material to investors for making an informed assessment of the assets and liabilities, profits and losses, financial position and prospects of the Issuer, the rights attaching to the Notes and the reason for the issuance and its impact on the Issuer.

This Base Prospectus shall be in force for a period of twelve (12) months as of the date of its approval by the French *Autorité des marchés financiers* (the “**AMF**”). The obligation to supplement this Base Prospectus in the event of a significant new factor, material mistake or material inaccuracy does not apply when this Base Prospectus is no longer valid.

This Base Prospectus has been approved by the AMF in France in its capacity as competent authority under the Prospectus Regulation.

The AMF only approves this Base Prospectus as meeting the standards of completeness, comprehensibility and consistency imposed by the Prospectus Regulation. Such approval should not be considered as an endorsement of either the Issuer or the quality of the Notes issued under this Base Prospectus and investors should make their own assessment as to the suitability of investing in the Notes.

Application may be made to Euronext Paris for the period of twelve (12) months from the date of the approval by the AMF of this Base Prospectus, for Notes issued under the Programme to be admitted to trading on Euronext Paris and/or to the relevant authority of any other Member State of the European Economic Area (“**EEA**”) for Notes issued under the Programme to be admitted to trading on a Regulated Market in such Member State. Euronext Paris is a regulated market for the purposes of the Markets in Financial Instruments Directive 2014/65/EU, as amended, appearing on the list of regulated markets issued by the European Securities and Markets Authority (the “**ESMA**”) (a “**Regulated Market**”).

The relevant final terms (the “**Final Terms**”) (a form of which is contained herein) in respect of the issue of any Notes will specify whether or not such Notes will be listed and admitted to trading and, if so, the relevant stock exchange. Notes listed on other stock exchanges (whether on a Regulated Market or not) or not listed and admitted to trading may be issued under the Programme.

Notes will be in such denomination(s) as may be specified in the relevant Final Terms, save that the minimum denomination of each Note listed and admitted to trading on a Regulated Market will be €100,000 and, if the Notes are denominated in a currency other than euro, the equivalent amount in such currency, or such higher amount as may be allowed or required from time to time by the relevant central bank (or equivalent body) or any laws or regulations applicable to the relevant specified currency.

Notes may be issued either in dematerialised form (the “**Dematerialised Notes**”) or in materialised form (the “**Materialised Notes**”) as more fully described herein. Dematerialised Notes will at all times be in book entry form in compliance with Articles L.211-3 *et seq.* and R.211-1 *et seq.* of the French *Code monétaire et financier*. No physical documents of title will be issued in respect of the Dematerialised Notes.

Dematerialised Notes may, at the option of the Issuer, be in bearer dematerialised form (*au porteur*) inscribed as from the issue date in the books of Euroclear France (“**Euroclear France**”) which shall credit the accounts of Euroclear France Account Holders (as defined herein) including Euroclear Bank SA/NV (“**Euroclear**”) and the depository bank for Clearstream Banking, SA (“**Clearstream**”) or in registered dematerialised form (*au nominatif*) and, in such latter case, at the option of the relevant holder of Notes (a “**Noteholder**”), in either fully registered form (*au nominatif pur*), in which case they will be inscribed in an account maintained by the Registration Agent acting on behalf of the Issuer, or in administered registered form (*au nominatif administré*) in which case they will be inscribed in the accounts of the Euroclear France Account Holders designated by the relevant Noteholders.

The senior unsecured Notes and short-term Notes of the Issuer under this Programme have been assigned a rating of Baa2 and Prime 2, respectively, by Moody’s France SAS (“**Moody’s**”). The long-term senior unsecured debt and the short-term senior unsecured debt of the Issuer are currently rated Baa2 with negative outlook and Prime 2, respectively, by Moody’s. As of the date of this Base Prospectus, Moody’s is established in the European Union (“**EU**”) and is registered under Regulation (EC) No 1060/2009 on credit rating agencies (as amended) (the “**CRA Regulation**”) and is included in the list of credit rating agencies registered in accordance with the CRA Regulation published on the website of the ESMA (<https://www.esma.europa.eu/credit-rating-agencies/cra-authorisation>) in accordance with such regulation. Notes issued under the Programme may be rated or unrated. Notes which are rated will have such rating as is assigned to them by Moody’s or such other relevant rating organisation as specified in the Final Terms. The relevant Final Terms will specify whether or not such credit ratings are (i) issued by a credit rating agency established in the European Union and registered under the CRA Regulation and/or (ii) issued or endorsed by a credit rating agency established in the United Kingdom and registered under CRA Regulation (EU) No 1060/2009 as it forms part of domestic law of the United Kingdom by virtue of the European Union (Withdrawal) Act 2018 (the “**UK CRA Regulation**”) or certified under the UK CRA Regulation. A rating is not a recommendation to buy, sell or hold securities and may be subject to suspension, change or withdrawal at any time by the assigning rating agency without notice.

The final terms of the Notes will be determined at the time of the offering of each Tranche and will be set out in the relevant Final Terms.

Prospective investors should have regard to the factors described under the section headed “Risk factors” in this Base Prospectus.

Arranger
**Société Générale Corporate &
Investment Banking**
Dealers

Bank of China Crédit Agricole CIB ING MUFG RBC Capital Markets	BBVA Deutsche Bank La Banque Postale Natixis Santander Corporate & Investment Banking UniCredit	BNP PARIBAS HSBC Mizuho NatWest Société Générale Corporate & Investment Banking
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This Base Prospectus should be read and construed in conjunction with any supplement that may be published from time to time and together with the relevant Final Terms, the Base Prospectus and the Final Terms being together, the “**Prospectus**”.

No person has been authorised to give any information or to make any representation other than those contained in this Base Prospectus in connection with the issue or sale of the Notes and, if given or made, such information or representation must not be relied upon as having been authorised by the Issuer or any of the Dealers or the Arranger (each as defined in “*General Description of the Programme*”). Neither the delivery of this Base Prospectus nor any sale made in connection herewith shall, under any circumstances, create any implication that there has been no change in the affairs of the Issuer or those of the Group since the date hereof or the date upon which this Base Prospectus has been most recently supplemented or that there has been no adverse change in the financial position of the Issuer or that of the Group since the date hereof or the date upon which this Base Prospectus has been most recently supplemented or that any other information supplied in connection with the Programme is correct as of any time subsequent to the date on which it is supplied or, if different, the date indicated in the document containing the same.

Each prospective investor in the Notes must determine, based on its own independent review and such professional advice as it deems appropriate under the circumstances, that its acquisition of the Notes is fully consistent with its financial needs, objectives and condition, complies and is fully consistent with all investment policies, guidelines and restrictions applicable to it and is a fit, proper and suitable investment for it, notwithstanding the clear and substantial risks inherent in investing in or holding the Notes.

A prospective investor may not rely on the Issuer or the Dealer(s) or any of their respective affiliates in connection with its determination as to the legality of its acquisition of the Notes or as to the other matters referred to above.

Neither the Issuer, the Dealer(s) nor any of their respective affiliates has or assumes responsibility for the lawfulness of the acquisition of the Notes by a prospective investor in the Notes, whether under the laws of the jurisdiction of its incorporation or the jurisdiction in which it operates (if different), or for compliance by that prospective investor with any law, regulation or regulatory policy applicable to it.

Inflation Linked Notes (as defined herein) are not in any way sponsored, endorsed, sold or promoted by the INSEE, Eurostat or BLS, as the case may be, and the INSEE, Eurostat or BLS, as the case may be, makes no warranty or representation whatsoever, express or implied, either as to the results to be obtained from the use of any of the Inflation Indices and/or the figure at which such indices stand at any particular time. The Inflation Indices are determined, composed and calculated by the INSEE, Eurostat or BLS, as the case may be, without regard to the Issuer or the Notes. The INSEE, Eurostat or BLS, as the case may be, is not responsible for or has not participated in the determination of the timing of, prices of, or quantities of the Inflation Linked Notes to be issued or in the determination or calculation of the interest payable under such Notes.

None of the Issuer, the Dealer(s) or any of their respective affiliates makes any representation as to the Inflation Indices (as defined herein). Any of such persons may have acquired, or during the term of the Notes may acquire, non-public information with respect to any of the Inflation Indices that is or may be material in the context of Inflation Linked Notes. The issue of Inflation Linked Notes will not create any obligation on the part of any such persons to disclose to the Noteholders or any other party such information (whether or not confidential).

In considering whether to invest in Notes denominated in Renminbi (“**RMB Notes**”), investors should consult their individual tax advisers with regard to the application of People's Republic of China (“**PRC**”) tax laws to their particular situations as well as any tax consequences arising under the laws of any other tax jurisdictions.

The distribution of this Base Prospectus and the offering or sale of the Notes in certain jurisdictions may be restricted by law. Persons into whose possession this Base Prospectus comes are required by the Issuer, the Dealers and the Arranger to inform themselves about and to observe any such restriction. For a description of certain restrictions on offers and sales of Notes and on distribution of this Base Prospectus, see “Subscription and Sale”.

PRIIPs / IMPORTANT – EEA RETAIL INVESTORS – If the Final Terms in respect of any Notes include a legend entitled “Prohibition of Sales to EEA Retail Investors”, the Notes are not intended to be offered, sold or otherwise made available to and should not be offered, sold or otherwise made available to any retail investor in the European Economic Area (the “**EEA**”). For these purposes, a retail investor means a person who is one (or both) of: (i) a retail client as defined in point (11) of Article 4(1) of Directive 2014/65/EU (as amended, “**MiFID II**”); or (ii) a customer within the meaning of Directive (EU) 2016/97, as amended, where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of MiFID II. Consequently, no key information document required by Regulation (EU) No 1286/2014 (as amended, the “**PRIIPs Regulation**”) for offering or selling the Notes or otherwise making them available to retail investors in the EEA has been prepared and therefore offering or selling the Notes or otherwise making them available to any retail investor in the EEA may be unlawful under the PRIIPs Regulation.

IMPORTANT – UK RETAIL INVESTORS – If the Final Terms in respect of any Notes include a legend entitled “Prohibition of Sales to UK Retail Investors”, the Notes are not intended to be offered, sold, distributed or otherwise made available to and should not be offered, sold, distributed or otherwise made available to any retail investor in the United Kingdom (the “**UK**”). For these purposes, a retail investor means a person who is either one (or both) of the following: (i) not a professional client, as defined in point (8) of Article 2(1) of Regulation (EU) No 600/2014 as it forms part of UK domestic law by virtue of the European Union (Withdrawal) Act 2018 (“**EUWA**”) nor (ii) not a qualified investor as defined in paragraph 15 of Schedule 1 to the Public Offers and Admissions to Trading Regulations 2024. Consequently, no disclosure document required by FCA Product Disclosure Sourcebook (“**DISC**”) for offering, selling or distributing the Notes or otherwise making them available to retail investors in the UK has been prepared and therefore offering, selling or distributing the Notes or otherwise making them available to any retail investor in the UK may be unlawful under DISC and the Consumer Composite Investments (Designated Activities) Regulations 2024.

MiFID II product governance / target market – The Final Terms in respect of any Notes may include a legend entitled “MiFID II Product Governance” which will outline the target market assessment in respect of the Notes, determined by the manufacturer(s). Any person subsequently offering, selling or recommending the Notes (a “**distributor**” as defined in MiFID II) should take into consideration such determination; however, a distributor subject to MiFID II is responsible for undertaking its own target market assessment in respect of the Notes (by either adopting or refining the manufacturer’s target market assessment) and determining appropriate distribution channels.

A determination will be made in relation to each issue about whether, for the purpose of the MiFID II product governance rules under Commission Delegated Directive 2017/593 (EU), as amended (the “**MiFID II Product Governance Rules**”), any Dealer subscribing for any Notes is a manufacturer in respect of such Notes, but otherwise neither the Arranger nor the Dealers nor any of their respective affiliates will be a manufacturer for the purpose of the MiFID II Product Governance Rules.

For the avoidance of doubt, the Issuer is not an investment firm as defined by MiFID II and will not be a manufacturer in respect of any Notes issued under the Programme.

UK MiFIR product governance / target market – The Final Terms in respect of any Notes may include a legend entitled “UK MiFIR Product Governance” which will outline the target market assessment in respect of the Notes and which channels for distribution of the Notes are appropriate, determined by the manufacturer(s). Any person subsequently offering, selling or recommending the Notes (a “**distributor**”) should take into consideration such determination; however, a distributor subject to FCA Handbook Product Intervention and Product Governance Sourcebook (the “**UK MiFIR Product Governance Rules**”) is responsible for undertaking its own target market assessment in respect of the Notes (by either adopting or refining the target market assessment) and determining appropriate distribution channels.

A determination will be made in relation to each issue about whether, for the purpose of the UK MiFIR Product Governance Rules, any Dealer subscribing for any Notes is a manufacturer in respect of such Notes, but otherwise neither the Arranger nor the Dealers nor any of their respective affiliates will be a manufacturer for the purpose of the UK MiFIR Product Governance Rules.

For the avoidance of doubt, the Issuer is not an investment firm as defined by UK MiFIR and will not be a manufacturer in respect of any Notes issued under the Programme.

NOTIFICATION PURSUANT TO SECTION 309B OF THE SECURITIES AND FUTURES ACT 2001 OF SINGAPORE, AS MODIFIED OR AMENDED FROM TIME TO TIME – Solely for the purposes of its obligations pursuant to sections 309B(1)(a) and 309B(1)(c) of the Securities and Futures Act 2001 of Singapore, as modified or amended from time to time (the “SFA”), the Issuer has determined, and hereby notifies all relevant persons (as defined in Regulation 3(b) of the Securities and Futures (Capital Markets Products) Regulations 2018 (the “SF (CMP) Regulations”) that, unless otherwise stated in the relevant Final Terms, all Notes issued under the Programme shall be “prescribed capital markets” products as defined in SF (CMP) Regulations and “Excluded Investment Products” (as defined in MAS Notice SFA 04-N12: Notice on the Sale of Investment Products and MAS Notice FAA-N16: Notice on Recommendations on Investment Products).

PROHIBITION OF SALES TO BELGIAN CONSUMERS – Notes issued under the Programme are not intended to be offered, sold or otherwise made available to, and should not be offered, sold or otherwise made available to, “consumers” (*consumenten/consommateurs*) within the meaning of Article I.1 of the Belgian Code of Economic Law (*Wetboek van economisch recht/Code de droit économique*), as amended.

THE NOTES HAVE NOT BEEN AND WILL NOT BE REGISTERED UNDER THE U.S. SECURITIES ACT OF 1933, AS AMENDED (THE “SECURITIES ACT”) NOR WITH ANY SECURITIES REGULATORY AUTHORITY OF ANY STATE OR OTHER JURISDICTION OF THE UNITED STATES AND INCLUDE NOTES IN BEARER FORM THAT ARE SUBJECT TO U.S. TAX LAW REQUIREMENTS. SUBJECT TO CERTAIN EXCEPTIONS, NOTES MAY NOT BE OFFERED, SOLD OR, IN THE CASE OF MATERIALISED NOTES IN BEARER FORM, DELIVERED WITHIN THE UNITED STATES OR TO, OR FOR THE ACCOUNT OR BENEFIT OF, U.S. PERSONS (AS DEFINED IN THE SECURITIES ACT). FOR A DESCRIPTION OF CERTAIN RESTRICTIONS ON OFFERS AND SALES OF NOTES AND ON DISTRIBUTION OF THIS BASE PROSPECTUS, SEE “SUBSCRIPTION AND SALE”.

Potential purchasers and sellers of the Notes should be aware that they may be required to pay taxes or documentary charges or duties in accordance with the laws and practices of the jurisdiction where the Notes are transferred or other jurisdictions. In some jurisdictions, no official statements of the tax authorities or court decisions may be available for financial instruments such as the Notes. In particular, potential investors are warned that the tax laws of the investor’s jurisdiction or of France (the Issuer’s country of incorporation) might have an impact on the income received from the Notes. Potential investors cannot rely upon the tax overview contained in this Base Prospectus but should ask for their own tax adviser’s advice on their individual taxation with respect to the acquisition, holding, disposal and redemption of the Notes. Only these advisers are in a position to duly consider the specific situation of the potential investor. This investment consideration has to be read in connection with the taxation sections of this Base Prospectus.

One or more independent credit rating agencies may assign credit ratings to the Notes and the Issuer. The ratings may not reflect the potential impact of all risks related to structure, market, additional factors discussed in the section “*Risk factors*”, and other factors that may affect the value of the Notes. A credit rating is not a recommendation to buy, sell or hold securities and may be revised or withdrawn by the rating agency at any time without notice.

No action has been taken by the Issuer or the Dealers which would permit a non-exempt offer of any Notes or distribution of this Base Prospectus in any jurisdiction where action for that purpose is required other than in compliance with Article 1(4) of the Prospectus Regulation. Accordingly, no Notes may be offered or sold, directly or indirectly, and neither this Base Prospectus nor any Final Terms or other offering material may be distributed or published in any jurisdiction, except under circumstances that will result in compliance with any applicable laws and regulations and the Dealers have represented that all offers and sales by them will be made on the same terms. Persons into whose possession this Base Prospectus comes are required by the Issuer, the Dealers and the Arranger to inform themselves about and to observe any such restriction.

Neither this Base Prospectus nor any Final Terms constitutes an offer of, or an invitation by or on behalf of the Issuer, the Dealers or the Arranger to subscribe for, or purchase, any Notes.

The Arranger and the Dealers have not separately verified the information or representations contained in this Base Prospectus. None of the Dealers or the Arranger makes any representation, express or implied, or accepts any responsibility, with respect to the sincerity, accuracy or completeness of any of the information or representations in this Base Prospectus. This Base Prospectus is not intended to provide the basis of any credit or other evaluation and should not be considered as a recommendation by the Issuer, the Arranger or the Dealers that any recipient of this Base Prospectus or any Final Terms should subscribe for or purchase the Notes. In making an investment decision regarding the Notes, prospective investors must rely on their own independent investigation and appraisal of the Issuer, its business and the terms of the offering, including the merits and risks involved. For further details, see “*Risk Factors*” herein. The contents of this Base Prospectus or any Final Terms are not to be construed as legal, business or tax advice. Each prospective investor should subscribe for or consult its own advisers as to legal, tax, financial, credit and related aspects of an investment in the Notes. None of the Dealers or the Arranger has reviewed or undertakes to review the financial condition or affairs of the Issuer or the Group during the life of the arrangements contemplated by this Base Prospectus nor to advise any investor or potential investor in the Notes of any information coming to the attention of any of the Dealers or the Arranger.

The consolidated financial statements of the Issuer for each of the years ended 31 December 2025 and 31 December 2024 have been prepared in accordance with International Financial Reporting Standards (“IFRS”) and endorsed by the European Union.

In this Base Prospectus, unless otherwise specified or the context otherwise requires, references to “€”, “Euro”, “EUR” or “euro” are to the single currency of the participating member states of the European Economic and Monetary Union which was introduced on 1 January 1999, references to “£”, “pounds sterling”, “GBP” and “Sterling” are to the lawful currency of the United Kingdom, references to “\$”, “USD” and “U.S. Dollars” are to the lawful currency of the United States of America, references to “¥”, “JPY”, “Japanese yen” and “Yen” are to the lawful currency of Japan, references to “CHF” and “Swiss francs” are to the lawful currency of Switzerland, references to “Hong Kong dollars” and “HKD” are to the lawful currency for the time being of Hong Kong, and references to “RMB”, “CNY” or “Renminbi” are to the Chinese Yuan Renminbi, the lawful currency of the PRC.

Important notice relating to Green Bonds

Prospective investors should have regard to the information set out in the “*Use of Proceeds*” section of the Final Terms and must determine for themselves the relevance of such information for the purpose of any investment in the Green Bonds together with any other investigation such investor deems necessary. In particular, no assurance is given by the Issuer that the use of an amount equal to such proceeds for any Eligible Green Projects will satisfy, whether in whole or in part, any present or future investor expectations or requirements as regards any investment criteria or guidelines with which such investor or its investments are required to comply, whether by any present or future applicable law or regulations or by its own by-laws or other governing rules or investment portfolio mandates, in particular with regard to any direct or indirect environmental, sustainability or social impact of any projects or uses, the subject of or related to, any Eligible Green Projects.

No assurance is or can be given to investors that any Eligible Green Projects will meet any or all investor expectations regarding such objectives or that any adverse environmental, social and/or other impacts will not occur during the implementation of any Eligible Green Projects.

No assurance or representation is given as to the suitability or reliability for any purpose whatsoever of the second party opinion provided by Sustainability (the “**Second Party Opinion**”) or any opinion or certification of any third party (whether or not solicited by the Issuer) which may be made available in connection with the issue of the Green Bonds and in particular with any Eligible Green Projects to fulfil any environmental, sustainability, social and/or other criteria. Such Second Party Opinion, or any opinion or certification, is not, nor should be deemed to be, a recommendation by the Issuer, the Dealers or any other person to buy, sell or hold any such Notes. As a result, neither the Issuer nor the Dealers will be, or shall be deemed, liable for any

issue in connection with its content. For the avoidance of doubt, neither the Second Party Opinion, nor any such other opinion or certification is, or shall be deemed to be, incorporated in and/or form part of this Base Prospectus.

The Notes do not constitute “European Green Bonds” in accordance with Regulation (EU) 2023/2631 on European Green Bonds and optional disclosures for bonds marketed as environmentally sustainable and for sustainability-linked bonds published in the Official Journal of the EU on 30 November 2023 and instead comply with the requirements set out in the Issuer's Green Bond Framework.

TABLE OF CONTENTS

Section	Page
General Description of the Programme	8
Risk Factors	17
Documents Incorporated by Reference	42
Forward-Looking Statements	55
Documents on Display	56
Supplement to the Base Prospectus	57
Terms and Conditions of the Notes	58
Temporary Global Certificates Issued in Respect of Materialised Bearer Notes	117
Use of Proceeds	118
Description of the Issuer	119
Subscription and Sale	136
Form of Final Terms	143
General Information	164
Person responsible for the information given in the Base Prospectus	167

GENERAL DESCRIPTION OF THE PROGRAMME

This overview is a general description of the Programme and is qualified in its entirety by the remainder of this Base Prospectus and, in relation to the terms and conditions of any particular Tranche of Notes, the applicable Final Terms. The Notes will be issued on such terms as shall be agreed between the Issuer and the relevant Dealer(s) and will be subject to the Terms and Conditions of the Notes.

All capitalised terms used and not defined in this section are defined in the Conditions.

Issuer	Suez
Description	Euro Medium Term Note Programme (the “ Programme ”)
Legal Entity Identifier (“LEI”)	5493007LKZ37MXEN5D79
Website of the Issuer	www.suez.com
Arranger	Société Générale
Dealers	Banco Bilbao Vizcaya Argentaria, S.A. Banco Santander, S.A. Bank of China (Europe) S.A. BNP PARIBAS Crédit Agricole Corporate and Investment Bank Deutsche Bank Aktiengesellschaft HSBC Continental Europe ING Bank N.V., Belgian Branch La Banque Postale Mizuho Bank Europe N.V. MUFG Securities (Europe) N.V. Natixis NatWest Markets N.V. RBC Capital Markets (Europe) GmbH Société Générale UniCredit Bank GmbH

The Issuer may from time to time terminate the appointment of any dealer under the Programme or appoint additional dealers either in respect of one or more Tranches or in respect of the whole Programme. References in this Base Prospectus to “**Permanent Dealers**” are to the persons listed above as Dealers and to such additional persons that are appointed as dealers in respect of the whole Programme (and whose appointment has not been terminated) and references to “**Dealers**” are to all Permanent Dealers and all persons appointed as a dealer in respect of one or more Tranches. The identity of the Dealer(s) in respect of a specific Tranche will be disclosed in the relevant Final Terms.

Programme Limit	Up to €7,500,000,000 (or the equivalent in other currencies at the date of issue) aggregate nominal amount of Notes outstanding at any one time.
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**Fiscal Agent, Paying Agent,
Redenomination Agent,
Consolidation Agent, Calculation
Agent and Registration Agent**

Société Générale

Risk factors

There are certain factors that may affect the Issuer's ability to fulfil its obligations under Notes issued under the Programme. These are set out under the heading "*Risk factors relating to the Issuer and the Group*" in the section headed "*Risk Factors*" in this Base Prospectus. In addition, there are certain factors which are material for the purpose of assessing the market risks associated with Notes issued under the Programme. These are set out under the heading "*Risks factors relating to the Notes*" in the section headed "*Risk Factors*" in this Base Prospectus.

Method of Issue

The Notes will be issued on a syndicated or non-syndicated basis. The Notes will be issued in series (each a "**Series**"). Each Series may be issued in tranches (each a "**Tranche**") having one or more issue dates and on terms otherwise identical (or identical other than in respect of the first payment of interest, the issue date, the issue price and the nominal amount), the Notes of each Series being intended to be interchangeable with all other Notes of that Series. The specific terms of each Tranche will be set out in the final terms prepared in connection with such Tranche (the "**Final Terms**").

Maturities

Subject to compliance with all relevant laws, regulations and directives, any maturity from one (1) month from the date of original issue.

Currencies

Subject to compliance with all relevant laws, regulations and directives, Notes may be issued in euro, U.S. dollars, Japanese yen, Swiss francs, Sterling, Renminbi, Hong Kong dollars and in any other currency agreed between the Issuer and the relevant Dealers.

Denomination(s)

Notes will be in such denomination(s) as may be specified in the relevant Final Terms, save that the minimum denomination of each Note listed and admitted to trading on a Regulated Market will be €100,000 (or if the Notes are denominated in a currency other than euro, the equivalent amount in such currency) or such higher amount as may be allowed or required from time to time by the relevant monetary or financial authority or any laws or regulations applicable to the relevant Specified Currency.

Unless otherwise permitted by then current laws and regulations, Notes (including Notes denominated in Sterling) having a maturity of less than one (1) year from the date of issue and in respect of which the issue proceeds are to be accepted by the Issuer in the United Kingdom or whose issue otherwise constitutes a contravention of Section 19 of the Financial Services and Markets Act 2000, as amended (the "**FSMA**") will have a minimum denomination of £100,000 (or its equivalent in other currencies).

Form of Notes

Notes may be issued either in dematerialised form (“**Dematerialised Notes**”) or in materialised form (“**Materialised Notes**”). Dematerialised Notes will not be exchangeable for Materialised Notes and Materialised Notes will not be exchangeable for Dematerialised Notes.

Dematerialised Notes may, at the option of the Issuer, be issued in bearer dematerialised form (*au porteur*) or in registered dematerialised form (*au nominatif*) and, in such latter case, at the option of the relevant Noteholder, in either fully registered (*au nominatif pur*) or administered registered (*au nominatif administré*) form.

The relevant Final Terms will specify whether Dematerialised Notes issued by the Issuer are to be in bearer (*au porteur*) dematerialised form or in registered (*au nominatif*) dematerialised form.

No physical documents of title will be issued in respect of Dematerialised Notes.

Materialised Notes will be in bearer form (“**Materialised Bearer Notes**”) only. A Temporary Global Certificate will be issued initially in respect of each Tranche of Materialised Bearer Notes. Materialised Notes may only be issued outside France and the United States.

Conversion of Notes

In the case of Dematerialised Notes, the Noteholders will not have the option to convert from registered (*au nominatif*) form to bearer (*au porteur*) dematerialised form and vice versa.

In the case of Dematerialised Notes issued in registered form (*au nominatif*), the Noteholders will have the option to convert from fully registered dematerialised form (*au nominatif pur*) to administered registered dematerialised form (*au nominatif administré*) and vice versa.

Status of the Notes

The Notes will constitute unconditional, unsubordinated and (subject to the provisions of Condition 4) unsecured obligations of the Issuer and will rank *pari passu* without preference or priority among themselves and (save for certain obligations required to be preferred by French law) equally and rateably with all other present or future unsecured and unsubordinated obligations, indebtedness and guarantees of the Issuer.

Negative Pledge

There will be a negative pledge in respect of the Notes as set out in Condition 4 – see “**Terms and Conditions of the Notes – Negative Pledge**”.

Event of Default (including cross-default)

There will be events of default and a cross-default in respect of the Notes as set out in Condition 9 – see “**Terms and Conditions of the Notes – Events of Default**”.

Redemption Amount

Unless previously redeemed or purchased and cancelled, each Note shall be finally redeemed on the Maturity Date at its nominal amount, unless otherwise specified in the Final Terms. Unless otherwise permitted by then current laws and regulations, Notes (including Notes denominated in Sterling) having a maturity of less than one (1) year from the date of issue and in respect of which the issue proceeds are to be accepted by the Issuer in the United Kingdom or whose issue otherwise constitutes a contravention of Section 19 of the FSMA must have a minimum redemption amount of £100,000 (or its equivalent in other currencies).

Make-Whole Redemption by the Issuer

If a Make-Whole Redemption by the Issuer is specified in the relevant Final Terms, in respect of any issue of Notes, the Issuer will have the option to redeem the Notes, in whole or in part, at any time or from time to time, prior to (i) their Maturity Date or (ii) if a Call Option is specified as applicable in the relevant Final Terms and the Optional Redemption Date is no earlier than 3 months prior to the Maturity Date, the first day on which the Issuer may redeem the Notes pursuant to the Call Option or (iii) if a Residual Maturity Call Option is specified as applicable in the relevant Final Terms, until the Residual Maturity Call Option Date, at the Make-Whole Redemption Amount.

Residual Maturity Call Option

If a Residual Maturity Call Option is specified in the relevant Final Terms in respect of any issue of Notes, the Issuer may, at any time or from time to time, as from the Residual Maturity Call Option Date (as specified in the Final Terms) which shall be no earlier than a hundred and eighty (180) calendar days before the Maturity Date until the Maturity Date, redeem the Notes, in whole or in part, at par together with interest accrued to, but excluding, the date set for redemption.

Clean-Up Call Option

If a Clean-Up Call Option is specified in the relevant Final Terms, in respect of any issue of Notes, the Issuer will have the option to redeem the Notes if a portion of the initial aggregate nominal amount of Notes of the same Series at least equal to a percentage, specified in the relevant Final Terms as the Clean-Up Percentage, has been redeemed, purchased or exchanged and, in each case, cancelled by the Issuer, the Issuer may redeem the Notes in whole but not in part at par together with any interest accrued to the date set for redemption, provided that if Make-Whole Redemption by the Issuer is specified as applicable in the relevant Final Terms and the Issuer has partially exercised the make-whole redemption option referred to in Condition 6(c), the Clean-Up Call Option shall not be exercised within a period of twelve (12) months as from any Make-Whole Redemption Date.

Redemption following Acquisition Event

an If Redemption following an Acquisition Event is specified as applicable in the relevant Final Terms, in respect of any issue of Notes, and an Acquisition Event (as defined in Condition 6(f)) has occurred, the Issuer will, after having given the appropriate notice, have the option to redeem the Notes, in whole but not in part, then outstanding at the Acquisition Call Redemption Amount (as specified in the relevant Final Terms), together with interest accrued to, but excluding, the date set for redemption (which date shall be specified in such notice).

Optional Redemption

The Final Terms issued in respect of each issue of Notes will state whether such Notes may be redeemed prior to their stated maturity at the option of the Issuer (either in whole or in part) and/or the Noteholders.

Early Redemption at the option of the Issuer	Except as provided in “ Optional Redemption ”, “ Clean-Up Call Option ”, “ Residual Maturity Call Option ”, “ Redemption following an Acquisition Event ” and “ Make-Whole Redemption by the Issuer ” above, Notes will be redeemable at the option of the Issuer prior to maturity only for taxation reasons. See “ Terms and Conditions of the Notes – Redemption, Purchase and Options ”.
Put Option in case of Change of Control	The Final Terms issued in respect of each issue of Notes will state whether such Notes may be redeemed prior to their stated maturity, at the option of each Noteholder, further to a change of control of the Issuer, the rating of the Issuer is downgraded, as more fully described in Condition 6(o).
Taxation	<p>All payments of principal, interest and other assimilated revenues by or on behalf of the Issuer in respect of the Notes or Coupons shall be made free and clear of, and without withholding or deduction for, any taxes, duties, assessments or governmental charges of whatever nature imposed, levied, collected, withheld or assessed by any jurisdiction or any authority therein or thereof having power to tax, unless such withholding or deduction is required by law.</p> <p>If French law should require that payments of principal, interest or other assimilated revenues made by the Issuer in respect of any Note or Coupon be subject to withholding or deduction in respect of any present or future taxes, duties, assessments or governmental charges of whatever nature, the Issuer, will, to the fullest extent then permitted by law, pay such additional amounts as shall result in receipt by the Noteholders or, if applicable, the Couponholders, as the case may be, of such amounts as would have been received by them had no such withholding or deduction been required, subject to certain exceptions. See “Terms and Conditions of the Notes – Taxation”.</p>
Interest Periods and Interest Rates	The length of the interest periods for the Notes and the applicable interest rate or its method of calculation may differ from time to time or be constant for any Series. Notes may have a maximum interest rate, a minimum interest rate, or both. Unless a higher minimum rate of interest is provided in the relevant Final Terms, the minimum rate of interest (which, for the avoidance of doubt, includes any applicable margin) shall be deemed to be 0.00 per cent. The use of interest accrual periods permits the Notes to bear interest at different rates in the same interest period. All such information will be set out in the relevant Final Terms.
Fixed Rate Notes	Fixed interest will be payable in arrear on the date or dates in each year specified in the relevant Final Terms.
Floating Rate Notes	Floating Rate Notes will bear interest determined separately for each Series as follows:

- (1) on the same basis as the floating rate under a notional interest rate swap transaction in the relevant Specified Currency governed by an agreement incorporating the 2021 ISDA Definitions as published by the International Swaps and Derivatives Association, Inc.; or
- (2) on the same basis as the floating rate under a notional interest rate swap transaction in the relevant Specified Currency pursuant to the June 2013 *Fédération Bancaire Française* Master Agreement relating to transactions on forward financial instruments; or
- (3) by reference to EURIBOR, CMS Rate or €STR (or any Successor Rate or any Alternative Rate),

and in each case as adjusted for any applicable margin.

Interest periods will be specified in the relevant Final Terms.

Fixed/Floating Rate Notes

Fixed/Floating Rate Notes may bear interest at a rate (i) that the Issuer may elect to convert on the date set out in the Final Terms from a Fixed Rate to a Floating Rate, or from a Floating Rate to a Fixed Rate or (ii) that will automatically change from a Fixed Rate to a Floating Rate or from a Floating Rate to a Fixed Rate on the date set out in the Final Terms.

Zero Coupon Notes

Zero Coupon Notes may be issued at their nominal amount or at a discount to it and will not bear interest.

Inflation Linked Notes

Payments of principal in respect of redemption of Inflation Linked Notes or of interest in respect of Inflation Linked Notes will be calculated by reference to such index and/or formula provided in the Terms and Conditions of the Notes and as may be specified in the relevant Final Terms.

Benchmark Event

In the event that a Benchmark Event occurs, such that any rate of interest (or any component part thereof) cannot be determined by reference to the original benchmark or screen rate (as applicable) specified in the relevant Final Terms, then the Issuer shall use its reasonable endeavours to appoint an independent adviser to determine a successor or an alternative benchmark and/or screen rate (with consequent amendment to the terms of such Series of Notes and the application of an adjustment spread).

Redenomination

Notes issued in the currency of any Member State of the EU which will participate in the single currency of the European and Economic Monetary Union may be redenominated into euro, all as more fully provided in “**Terms and Conditions of the Notes – Form, Denomination(s), Title and Redenomination of the Notes**”.

Consolidation

Notes of one Series may be consolidated with Notes of another Series as more fully provided in “**Terms and Conditions of the Notes – Further Issues and Consolidation**”.

Governing Law

The Notes are governed by French law.

Rating

The senior unsecured Notes and short-term Notes of the Issuer under this Programme have been assigned a rating of Baa2 and Prime 2, respectively, by Moody’s France SAS (“**Moody’s**”). The long-term senior unsecured debt and the short-term senior unsecured debt of the Issuer are currently rated Baa2 with negative outlook and Prime 2 respectively by Moody’s. Moody’s is established in the European Union and is registered under Regulation (EC) No 1060/2009 on credit rating agencies (as amended) (the “**CRA Regulation**”) and is included in the list of credit rating agencies registered in accordance with the CRA Regulation published on the website of the European Securities and Markets Authority on its website (<https://www.esma.europa.eu/credit-rating-agencies/cra-authorisation>) in accordance with such regulation.

Notes issued under the Programme may be rated or unrated. Notes which are rated will have such rating as is assigned to them by Moody’s or such other relevant rating organisation as specified in the Final Terms. The relevant Final Terms will specify whether or not such credit ratings are (i) issued by a credit rating agency established in the European Union and registered under the CRA Regulation and/or (ii) issued or endorsed by a credit rating agency established in the United Kingdom and registered under CRA Regulation (EU) No 1060/2009 as it forms part of domestic law of the United Kingdom by virtue of the European Union (Withdrawal) Act 2018 (the “**UK CRA Regulation**”) or certified under the UK CRA Regulation. A rating is not a recommendation to buy, sell or hold securities and may be subject to suspension, change or withdrawal at any time by the assigning rating agency, without notice.

Depositaries/ Clearing Systems

Euroclear France as central depositary in relation to Dematerialised Notes and Clearstream, Euroclear or any other clearing system that may be agreed between the Issuer, the Fiscal Agent and the relevant Dealer(s) in relation to Materialised Notes. Transfers between Euroclear and Clearstream participants, on the one hand, and Euroclear France Account Holders, on the other hand, shall be effected directly or via their respective depositaries in accordance with applicable rules and operating procedures established for this purpose by Euroclear and Clearstream, on the one hand, and Euroclear France on the other hand.

Initial Delivery of Dematerialised Notes	One (1) Paris business day before the issue date of each Tranche of Dematerialised Notes, the <i>Lettre Comptable</i> or the Euroclear France Application Form relating to such Tranche shall be deposited with Euroclear France as central depositary.
Initial Delivery of Materialised Notes	On or before the issue date for each Tranche of Materialised Bearer Notes, the Temporary Global Certificate issued in respect of such Tranche shall be deposited with a common depositary for Euroclear and Clearstream or with any other clearing system or may be delivered outside any clearing system provided that the method of such delivery has been agreed in advance by the Issuer, the Fiscal Agent and the relevant Dealer(s).
Issue Price	Notes may be issued at their nominal amount or at a discount or premium to their nominal amount. The Issue Price of the Notes will be specified in the relevant Final Terms.
Admission to trading	Admission to trading on Euronext Paris, or as otherwise specified in the relevant Final Terms. A Series of Notes may be unlisted.
Selling Restrictions	There are restrictions on the offers and sale of Notes and the distribution of offering material in various jurisdictions. See “ Subscription and Sale ”.

RISK FACTORS

The Issuer believes that the following factors may affect its ability to fulfil its obligations under the Notes and may be material for the purpose of assessing the market risks associated with Notes issued under the Programme. All of these factors are contingencies which may or may not occur.

Factors which the Issuer believes may be material for the purpose of assessing the market risks associated with Notes issued under the Programme are also described below.

The Issuer believes that the factors described below represent the principal risks inherent in investing in Notes issued under the Programme, but the inability of the Issuer to pay interest, principal or other amounts on or in connection with any Notes may occur for other reasons and the Issuer does not represent that the statements below regarding the risks of holding any Notes are exhaustive. Prospective investors should also read the detailed information set out elsewhere in this Base Prospectus and reach their own views prior to making any investment decision. Investors should in particular conduct their own analysis and evaluation of the risks relating to the Issuer and the Group, its financial condition and the Notes. In each sub-category below the most material risks are listed in a manner that is consistent with the Issuer's assessment, taking into account the expected magnitude of their negative impact and the probability of their occurrence. The level of risk considered for the risk factors relating to the Issuer and the Group is a residual risk, after taking into account risk management systems that are in place.

For the purpose of this section headed "Risk factors", the "Group" is defined as the Issuer and its subsidiaries.

Terms defined herein shall have the same meaning as in the Terms and Conditions of the Notes.

(A) Risk factors relating to the Issuer and the Group

1. Strategic risks

(a) Risks related to climate change and changing environmental regulations

Risks related to mitigating and adapting to climate change

The Group's businesses may be exposed to physical and transition risks from climate change, and changes in regulations could impact certain of its activities, and in particular energy recovery, which could be subject to the emissions trading systems (ETS) in Europe and in the UK.

- **Physical risks**

The physical risk associated with climate change is now materializing in a very significant way with the increase in intensity and frequency of extreme weather events that the Group observes year after year (floods, wildfires, heat waves, etc.). This risk is increased by the broad geographical scope of the Group's operations and the fact that the Group's operations pertain to commonly large, key infrastructure facilities located in sometimes environmentally sensitive areas. The occurrence of such risks could negatively impact the Group's operations, financial position, earnings and outlook.

- **Transition risks related to climate change**

Transition risks arise primarily from increasing climate change regulations in several countries and regions around the world. The "European Climate Pact" targets a 55% reduction in EU emissions by 2030 (compared to 1990) and a net-emissions-neutral balance by 2050. Regulation (EU) 2021/1119 establishing the framework for achieving climate neutrality and amending Regulations (EC) No 401/2009 and (EU) 2018/1999 (the "**European Climate Law**"). The European Climate Law came

into force in 2021, requiring all EU countries to meet this target. In the same year, the European Council approved conclusions endorsing the new EU strategy on adaptation to climate change presented by the European Commission. The strategy sets out a long-term vision for the EU to become a climate-resilient society by 2050.

Regulations related to greenhouse gas (GHG) emissions do not yet include the waste management sector in an emissions tax mechanism, although some of the Group's activities related to the production of energy (incineration of solid recovered fuels) already are eligible. At this stage, different scenarios are possible, with positive or negative impacts depending on the configurations envisaged. The Group's most energy-intensive activities will nevertheless be increasingly covered by carbon pricing mechanisms.

The Group has also identified risks related to climate transition which could lead to increased costs for the Group's activities, adversely affecting its financial performance and competitiveness. This risk is particularly important for incineration activities in Europe, for which a tender to assess the feasibility of including this activity in the EU-ETS by 2028 has already been launched by the European Commission. Other waste treatment activities such as landfills are also at risk. The Group addresses transition risk through impacts, risks and opportunities assessments. The Group has notably identified a commercial development opportunity linked to climate transition, which would require the creation of new business and economic models, as well as a growth opportunity in its energy production activities. Additionally, the transition towards lower-carbon energy sources, driven by stricter climate regulations, may result in increased volatility of energy prices due to the evolving regulatory environment, changes in energy supply and demand dynamics, and the pace at which renewable and alternative energy technologies are adopted. Such fluctuations in energy prices could negatively impact the Group's cost structure and profitability.

Risks related to the environmental regulatory compliance of the Group's business activities

The Group's businesses are subject to increasingly stringent environmental protection, public health and safety regulations, which differ from country to country. These rules apply to water discharges, drinking water quality, waste treatment, long-term monitoring of landfills, soil and water table contamination, air emissions quality, compliance of equipment and chemical products, and greenhouse gas (GHG) emissions.

Despite the implementation of necessary actions to monitor and address these regulatory risks within the Group, there are still risk factors that result from the vagueness of some regulatory provisions which may result in inconsistent application or enforcement or the fact that regulatory bodies can amend their enforcing instructions, thus resulting in major developments in the legal framework. In addition, the relevant regulatory bodies have the power to bring administrative or legal proceedings against the Group, which could lead to the suspension or revocation of permits or authorizations the Group holds, injunctions to cease or abandon certain activities or services, fines, civil penalties, or criminal convictions, which could negatively and significantly affect the Group's image, activity, financial position, earnings and outlook. These administrative authorizations can be difficult to obtain or renew and often involve a long, costly and uncertain procedure. Finally, the conditions attached to authorizations and permits that the Group has obtained could be made substantially more stringent by the relevant authorities.

A change or strengthening of the regulatory framework could result in unforeseen additional costs or investments for the Group. Subsequently, the Group could be forced to reduce, temporarily interrupt, or even discontinue one or more activities with no assurance of being able to offset for the corresponding losses.

The applicable regulations involve investments and operating costs not only for the Group, but also for its customers, and particularly contracting local or regional public authorities, notably due to compliance obligations. Failure by the customer to meet its obligations could injure the Group as operator and harm its reputation and ability to grow.

(b) Geopolitical Risk

Developments in the geopolitical environment constitute a major risk factor for the Group. The deterioration of the security situation in one of the countries where the Group operates could result in the disruption of its business or even the temporary closure of sites, thereby creating operational and financial vulnerabilities. Such events could lead to delays in project execution and increased operating costs, and could materially adversely affect the Group's revenues and profitability.

The use of social media and artificial intelligence may also contribute to rapidly turning a socio-political crisis into a reputational crisis. A deterioration of the Group's reputation could negatively affect relationships with public authorities, clients or prospects, thus negatively affecting the Group's commercial position and financial performance.

The Group operates in an unstable international environment, marked by rising tensions and the emergence of growing isolationist and protectionist dynamics. The Group's presence in certain regions that are highly exposed to socio-political risks increases the exposure of the Group's performance, as well as the vulnerability of these regions and of its employees to such external factors. These situations are already more particularly affecting Africa, through the rise of anti-French and "Gen Z" movements, as well as major geopolitical tensions, particularly in Ukraine and the Middle East, but also a context of strong political polarization in the United States (Venezuela, Greenland, Iran, etc.).

In addition, the Group's performance depends on projects being properly supplied. It is therefore highly sensitive to market volatility, in particular fluctuations in raw material prices. Disruptions to supply chains or increased volatility in raw material prices could lead to project delays or cost overruns and could have a material adverse effect on the Group's financial performance.

(c) Reputation and image risk

Since the advent of the single Suez brand and given the global reach of the Group's business activities, the reputation risk the Group faces after any incident occurs in one of its operating entities, such as the water system supply accidentally being cut off, alleged wrongdoing, an ethics problem, fraud, a cyber-attack, the frequency of which is steadily increasing, is higher. Other events such as prolonged water cuts due to an accidental pollution incident that occurred in a drinking water production plant or an overflow at a pumping station could also heighten this risk. This risk could be increased by whistleblowers being active on social media where information is shared widely and immediately. This reputation risk may be compounded by an NGO intervening and alleging human rights abuses under France's law on duty of vigilance.

In addition, business activities specific to the Group (water treatment, incineration, etc.) affect its reputation in relation to a number of sensitive societal issues: health, air quality, water quality, micro-pollutants, plastic use, services to extractive industries, management of common goods and access to essential services. Any overstepping of the regulatory standard for drinking water, whatever its origin, could have a negative impact on the Group's image. Lastly, actions by staff, corporate officers or representatives violating the ethical principles affirmed by the Group could expose it to legal and civil penalties as well as lead to loss of reputation.

It is also important that the Group maintains good relations with the governments and regulatory authorities of the jurisdictions in which the Group operates. Any deterioration in the Group's relations with the governments and regulatory authorities in the jurisdictions in which it operates could

adversely affect the Group's ability to develop its business in these jurisdictions, which could negatively impact the Group's operations, financial position, earnings and outlook.

(d) Competition risk

The Group's historical businesses continue to face strong competition from major international operators and, in some markets, from local players and newcomers. Additionally, new players such as industrial companies (equipment manufacturers, builders), financial companies (Asian conglomerates), companies in the digital economy sector or even our own customers or suppliers are investing in markets or repositioning themselves in the value chain by adopting aggressive strategies and diversifying their offerings in the service industry or by developing internal capabilities. The Group also faces competition from public sector operators in some markets, such as semi-public companies in France. Finally, some cities may want to retain or assume direct management of water and waste services (notably in the form of public control, *régie*) instead of entrusting them to private operators especially in France. This competitive pressure is even stronger in the water treatment engineering sector due to the ramping up of new Spanish and South Korean players, to the contraction of the European municipal market as a result of local public entities experiencing financial problems and to a lack of competitiveness.

Regarding contractual risks, the contracts entered into by the Group with public authorities make up a significant share of its revenues. However, in most of the countries in which the Group operates, including France, local public entities have the right, under certain circumstances, to amend or even terminate the contract unilaterally, subject to compensation. If a contract is unilaterally cancelled or amended by the contracting public authority, the Group may not be able to obtain compensation that fully offsets the resulting loss of earnings. Moreover, the Group does not always own the assets that it uses in its operations under a public service delegation contract (primarily through public service concessions or leases). Suez cannot guarantee that the contracting authority will, at the end of their respective terms, renew each of its existing public service delegation contracts or that the financial conditions of the renewal will be the same as the initial delegation. This situation could negatively impact the Group's operations, financial position, earnings and outlook.

Prior to the expiry of any contract, the Group will seek to initiate discussions in relation to, and, if successful, will enter into negotiations relating to, the extension or renewal of these contracts. Should the Group determine that there is a significant risk of non-extension or be unable to extend such contracts, the Group may recognise impairment charges in respect of certain of these assets in the future. To the extent that, in the future, any of the Group's long-term contracts expires and the Group is unable to replace the capacity, whether by extension or investment in new facilities, the Group's business, results of operations and prospects could be adversely affected by either or both of impairment charges and lost revenue.

(e) Risk of competitiveness and adaptation to digital technology and innovation challenges

Within the Group, the risk of losing competitiveness mainly impacts the construction businesses, as well as activities in international regions. This risk is in large part due to intensifying international competition from players capable of offering attractive and innovative solutions at competitive prices. This is notably the case for Chinese and Spanish competitors (for example, the Casablanca desalination project). The Group cannot guarantee it will be agile enough to adapt if needed in terms of market intelligence, technological innovation, competitive costs, performance and quality. This risk can result in difficulties in winning planned projects, or in a decrease in the margins necessary to stay competitive, which could negatively impact the Group's operations, financial position, earnings and outlook.

In addition, in order to offer comparable or better performing services than those offered by competitors, or to win new markets, the Group has chosen to make innovation a central focus of its strategy and develop new technologies and services by emphasizing R&D and digital transformation-to meet our customers' expectations. This would help generate additional revenue. The Group remains attentive to the risks inherent in innovation, in particular: time-to-market could be too long for new products and services, there could be delays in developing a "digital" offering compared with competitors, or uncontrolled development costs, any of which could have an adverse impact on the Group's financial position and earnings.

Lastly, a delay in defining and implementing more customer-oriented IT architecture (harmonizing customer relations management (CRM) systems, Group Internet of Things (IoT) policy, adopting a multi-cloud environment) could further aggravate this risk and undermine the Group's ability to participate in new water and waste services e-economy, which could in the medium to long term negatively impact the Group's operations, financial position, earnings, outlook and reputation.

(f) Risks of lower volumes, prices and the economic balance of long-term contracts

In the supply of drinking water in some developed countries, a decrease is being observed in volumes consumed mainly due to societal factors, of changes in household behaviour, which are encouraged to remain moderate through public policies aimed at protecting the resource. In France, where a water plan was initiated in 2023 by the Government and set a target of reducing withdrawals by 10% by 2030, volume decreases are already a reality across all sectors: industrial, domestic and also within local authorities, with volumes consumed declining by 4.5% over 2 years (2023 - 2024). To respond to this decline in volumes, the Group is achieving productivity gains, provides in certain contracts for a financial compensation linked to performance, carries out advocacy efforts in support of changes to the economic model of water services in France, develops higher value-added services, particularly by supporting public authorities in their obligation to respond to meet changing regulations, and makes tariff adjustments where possible. However, if these developments are not sufficient in the future to offset the reduced volume, there may be a negative impact on the Group's activity, earnings and outlook.

In addition, the Group carries out its activities, particularly in France, in a context of lower prices to support purchasing power. Recent public policies have also led to a decrease in this regard. In light of the requirements of new regulations and delayed investments, the Group is acting, alongside public and private stakeholders, in favor of a consensus on increasing the price of water.

Water volumes consumed also depend on weather changes. As a result, exceptional rainfall could negatively impact the Group's activity and earnings.

Regulatory changes could also have an impact on prices, margins, investments, operations and consequently the Group's business activities, earnings and outlook. The Group carries out most of its business activities under long-term contracts with terms of up to 30 years or more. The conditions for performing these long-term contracts may be different from those that existed or that were anticipated at the time the contract was entered into and may change its financial balance. Suez makes every effort to obtain contractual mechanisms that allow it to adjust the balance of the contract in response to changes in certain significant economic, social, technical or regulatory conditions. However, not all long-term contracts entered into by the Group have such mechanisms. Moreover, when the contracts entered into by the Group contain such adjustment mechanisms, it is not certain that the contractual partner will agree to implement them or that they will be effective in re-establishing the financial balance of the contract. The absence or potential ineffectiveness of the adjustment mechanisms provided for by the Group in its contracts or the refusal of a contractual partner to implement them could have a negative impact on the Group's financial position, earnings and outlook.

(g) Risks related to delays in the performance plan

The Group has implemented a new operating model and has started a multi-annual operating performance improvement plan that involves optimizing operating, purchasing and overhead costs. The successful and timely implementation of this new operating model, which is essential to achieve the Group's strategic objectives, is dependent on various factors, including effective internal coordination, adequate resource allocation, sufficient managerial oversight, and the Group's ability to manage potential resistance to change internally.

Any delays or difficulties in the implementation of the new operating model could reduce or delay the expected synergies and cost reductions. Such adverse developments could negatively impact the Group's financial position, earnings and outlook.

2. Operational risks

(a) Risk related to the quality of water, products and services

Risk related to water, product and service quality is a core focus for the Group and its ability to provide essential services that it has committed to deliver to its customers in compliance with required quality standards and specifications.

Exposure to this risk has grown considering some notable risk factors, including:

- Extreme climate events such as the historic forest fires in Australia or, more recently, in the south of France, which will reveal even more technological challenges to meet water quality and service continuity standards. Discharges of effluent treated from wastewater treatment plants into dry rivers may also become increasingly frequent and problematic;
- The impact of industrialization and rapid urban growth, as is the case in China or in India where a majority of rivers and lakes are heavily polluted by toxic chemicals and industrial waste;
- The regulatory environment is noting these changes, which will require greater control of polluting substances as well as additional investments to maintain compliance with quality limits introduced in new regulations, for example, concerning perfluorinated compounds (PFAS) in Europe;
- Compliance requirements for recycled materials such as compost, solid recovered fuels, end-of-waste status;
- The increase in quality requirements for secondary raw materials as these secondary raw materials will be incorporated into products for everyday consumption more often;
- The Group's ability to provide suitable services when new innovative and digital product lines and services are launched, especially for its "Digital Solutions" and "Innovations" business lines.

The materialization of these risks could have a negative impact on the Group's financial position, earnings and reputation.

(b) Environmental and industrial risks

The facilities that the Group owns or manages on behalf of third parties carry risks to the surrounding natural environment (air, water, soil, habitat and biodiversity) and may pose risks to the health of

consumers, local residents, employees, or even subcontractors. These health and environmental risks, which are governed by strict national and international regulations, are regularly monitored by the Group's teams and by the public authorities. These changing regulations with regard to environmental responsibility and environmental liabilities carry the risk of increasing the Company's vulnerability in relation to its activities. This vulnerability must be assessed for facilities owned and/or operated by the Group, but also in the context of ongoing or future acquisitions and tender offers in which the Group wishes to participate.

The Group also operates facilities classified under the French regulatory regimes applicable to Installations Classified for the Protection of the Environment (*installations classées pour la protection de l'environnement* (ICPE)) and Seveso designated-sites, which are sites subject to the EU regulatory framework governing establishments involving dangerous substances and major-accident risks. For such facilities, all required filings and authorisations are subject to annual monitoring and regular communications with the Regional Directorates for the Environment, Planning and Housing (*Directions régionales de l'environnement, de l'aménagement et du logement* (DREAL)). Appropriate prevention policies are implemented to mitigate the risks associated with their operation.

The operation of ICPE and Seveso-designated sites inherently exposes the Group to industrial and environmental risks, including the risk of major accidents, fires, explosions or accidental releases of hazardous substances, despite the prevention and control measures implemented. Any failure to comply with applicable regulations, any withdrawal or limitation of operating authorisations, or any serious incident affecting such facilities could result in the temporary or permanent shutdown of operations, enforcement measures by the competent authorities, sanctions, significant remediation costs and contractual penalties.

As part of its activities, the Group must handle, or even generate, hazardous products or by-products. This is the case, for example, with certain chemicals used in water treatment. In waste treatment, some Group facilities treat special industrial waste.

In waste management, gas emissions to be considered include greenhouse gases, gases that induce acidification of the air, noxious gases and dust. In water activities, potential air pollutants mainly include chlorine or gaseous by-products resulting from accidental emissions of water treatment products. Wastewater treatment and waste treatment activities can also cause odor problems or produce limited but dangerous quantities of toxic gas or micro-organisms.

In the absence of adequate management, the Group's activities may have an impact on the natural environment: non-compliant discharges from wastewater systems, leakage of leachates from technical landfill sites with liner failures, discharges of heavy metals into the environment, and aqueous discharges from flue gas treatment systems at incineration plants.

Wastewater treatment plants discharge decontaminated water into the natural environment. For various reasons, these plants may temporarily, upon authorisation by the competent authorities, fail to meet discharge standards in terms of organic, nitrogen, phosphorus or bacteriological load. These various types of emissions could pollute water tables, watercourses, coastlines, soil, air, etc.

Issues relating to soil pollution in the event of accidental spills concern the storage of hazardous products or liquids or leaks from processes involving hazardous liquids as well as the storage and spreading of treatment sludge.

Non-compliance with these standards can lead to contractual financial penalties or fines and harm the Group's reputation.

The risks associated with the Group's activities, notably in the waste sector, may give rise to significant events such as fires, explosions originating in the received materials or electrical facilities. There is

also a risk of fire spreading to the Group's sites as a result of forest or brush fires occurring outside its sites.

Furthermore, due to the location of some of the sites operated by the Group on behalf of its customers, these activities are exposed to natural events whose frequency and intensity are increasing over time.

All these major events may cause significant property damage, personal injury, environmental damage and business interruption.

The Group subscribes to premium civil liability and environmental impairment liability insurance policies, and from which all of its subsidiaries benefit. The Group benefits from claim management and indemnification capacity necessary to deal appropriately with any claims that may be brought by third parties. However, although the Group has premium civil liability and environmental risk insurance, it may still be held liable above the amount of its coverage or for items not covered.

Moreover, according to Directive 2012/18/EU of 4 July 2012, Suez operates Seveso-designated sites within the European Union, which are subject to stringent environmental regulations. Suez also operates other hazardous industrial sites for which it strives to apply the same high industrial safety standards.

Any incident at these sites could cause serious damage to employees working on the site, to neighbouring populations and to the environment, and expose the Group to significant consequences. The Group's insurance coverage could turn out to be insufficient. Any such actual or alleged incident could therefore have a significant negative impact on the reputation, public image, activity, financial position, earnings and outlook of the Group.

(c) Risks related to cybersecurity, data protection and unavailability of information systems

The Group's information systems are essential to the proper functioning of all of its operational processes. Their increasing interconnection, now extending across multiple business sectors, increases both complexity and the inherent risks involved. Any failure—whether in the form of a service interruption, data loss or compromise, lack of traceability or breach of integrity—may have significant repercussions on the Group's reputation, operations, financial condition and overall results.

In recent years, the volume and sophistication of cyberattacks have continued to increase, driven in particular by the rapid evolution of technology and the emergence of artificial intelligence. In addition, the accelerated deployment of cloud environments, the automation of the Group's plants and, more generally, the Internet of Things (IoT), significantly broadens the Group's exposure to threats, thereby increasing the risk of loss of control over its critical systems.

These risks concern both data security—with fraud or data breaches in customer relationship management (CRM)—and the security of industrial infrastructure, including major-impact scenarios such as a partial loss of control over water or waste treatment plants.

Insufficient patch and vulnerability management processes expose the Group to significant security breaches, particularly where equipment and software updates are delayed or neglected. Underinvestment in, or failure to renew, IT infrastructure also increases vulnerability to cyber threats.

Breaches affecting corporate or personal data expose the Group to a risk of non-compliance with the General Data Protection Regulation (GDPR), potentially resulting in substantial financial penalties, civil proceedings and class actions. Increased scrutiny by authorities (both within and outside the EU), together with the growing severity of sanctions, maintains this risk at a significant level despite the progress made by the Group in this area.

The Group faces additional compliance risks in this area, particularly in Europe with Directive (EU) 2022/2555 of the European Parliament and of the Council of 14 December 2022 on measures for a high common level of cybersecurity across the Union (the “**NIS 2 Directive**”) and Directive (EU) 2022/2557 of the European Parliament and of the Council of 14 December 2022 on the resilience of critical entities (the “**REC Directive**”), which are currently being transposed in France but are already in force in some European countries and are impacting the Water, Recycling and Recovery businesses.

Adopted by the European Parliament at the end of 2022, the NIS 2 Directive significantly broadens the scope of its previous version. Initially scheduled for October 2024, transposition in France is still pending.

The NIS 2 Directive extends and strengthens cybersecurity requirements across a wider range of industries.

It impacts in particular:

- the liability of executive directors of regulated entities, with increased penalties for breaches;
- the targeted sectors: wastewater is now included among the sectors considered critical by the NIS 2 Directive, with drinking water (already covered by the directive known as “NIS 1”) considered a highly critical sector;
- the level of maturity in terms of cybersecurity, particularly for industrial information systems: the NIS 2 Directive requires regulated entities to implement a comprehensive risk management framework. Stricter requirements are also being introduced, particularly for managing third-party risks and strengthening incident reporting obligations.

Non-compliance with regulatory requirements related to cybersecurity, data protection and information systems, and notably the NIS 2 and REC Directives, may expose the Group to enforcement measures, administrative sanctions, and reputational damage. Moreover, the implementation of these regulatory requirements may require significant investments in cybersecurity and resilience capabilities (risk assessment, business continuity and crisis management). A failure to comply within the prescribed timelines or to meet the expected level of maturity could adversely affect the Group’s ability to operate critical services and result in significant regulatory sanctions, financial losses, and reputational consequences.

(d) Risks related to service continuity

In the water section, risks may be related to service interruptions caused by various events such as accidental pollution or maintenance failures or external factors, including socio-political crises, as was the case recently in New Caledonia, or widespread power outages.

With regard to waste recycling and recovery activities, the Group may also be impacted by service interruptions at collection or treatment centres caused by technical incidents, such as failures of critical equipment, the unavailability of furnaces or sorting lines, or difficulties in sourcing spare parts and reagents, as well as by extreme weather events, as observed in Mayotte during the blockades on the island and during Cyclone Chido, both of which required urgent operational adjustments.

Technical incidents may affect all of the Group’s industrial sites, including sorting centres, energy-from-waste units and storage facilities, and may result in partial or complete shutdowns of operations, whether temporary or prolonged, requiring the rapid implementation of contingency solutions, including the use of alternative outlets and inter-site transfers, as well as causing equipment damage and impacting the safety of persons. They may stem from specific industrial risks, in particular

outbreaks of fire, and may be exacerbated by the growing presence of undesirable waste such as lithium-ion batteries or nitrous oxide (N₂O) canisters.

Extreme weather events, including cyclones, storms, floods and heatwaves, may affect the Group's activities by causing safety shutdowns, disrupting logistics flows or saturating available temporary storage capacity.

Likewise, the increased frequency and intensity of heavy rainfall pose a growing risk of flooding in the Group's facilities. This could lead to service interruptions in both water and waste activities, as well as overloading storm sewer networks and treatment plants. In addition, the flooding could disrupt the transportation systems, thus affecting power supply, waste collection and the delivery of reagents necessary for water treatment.

All of these events may require the activation of business continuity plans, the temporary redirection of flows to alternative outlets and increased mobilization of teams in order to secure sites and limit environmental, operational and economic impacts, any of which could have a negative impact on the Group's financial position, earnings and reputation.

(e) Recruitment, skills and succession risks

The Group carries out its various activities through a wide range of expertise within its population of technicians and managers. In order to avoid the loss of key skills, the Group must continuously anticipate labour needs for certain positions. Furthermore, international growth and the evolution of the Group's businesses require new know-how and a high degree of staff mobility, particularly among managers.

In particular, Suez has identified risks such as shortages in critical skills (such as sales force in the industrial sector or large project managers) or in activities new to the Group such as smart cities or digital. The Group may also face difficulties in defining succession plans as well as an ageing workforce due to the demographics in certain countries, both of which could affect the continuity of operations or project management.

The Group is dependent on its ability to map existing skills, recruit, train and retain a sufficient number of employees, in particular for industrial markets, with the required skills, expertise and local knowledge. The Group is likely to face challenges in recruiting and retaining employees in various areas of expertise as a result of intense competition for personnel with relevant experience.

The economic recovery since the Covid pandemic has also highlighted the structural imbalances in the labour market in European economies. The Group faces the growing risk of experiencing the labour shortages that some sectors are already experiencing in Europe.

As a result, difficulties in recruiting, training or retaining necessary personnel could have a material adverse effect on the Group's business, financial condition and results of operations.

(f) Construction risks

The Group is involved in the design and construction of certain facilities through the means and resources of its Engineering & Construction business unit.

These risks are related to the completion of turnkey comprehensive and often fixed-price contracts. Under the terms of such contracts, the Group agrees to engineer, design, procure, build, install and set up operation-ready plants or facilities. Actual expenses resulting from the execution of a turnkey contract can vary from initial estimates for a variety of reasons, such as:

- unforeseen (or beyond reasonably foreseeable) increases in the cost of raw materials, equipment or labour; adjustment and revision clauses are sometimes included in contracts but may prove insufficient or incomplete;
- difficulties to complete projects on schedule or within budgeted amounts;
- not obtaining, or delays in obtaining, the licences or authorisations necessary for construction or future operation, where this is within the responsibilities of the contractor;
- unexpected soil or existing conditions for which the contract does not allow a claim to be made against the project manager;
- delays due to weather conditions, and/or natural phenomena (particularly earthquakes, floods or pandemics) except those falling within the scope of *force majeure*;
- difficulties in achieving expected performance to obtain commissioning of the plant or unforeseen technological difficulties encountered during the performance of the contracts, resulting in additional costs and delays;
- difficulty in mobilising sufficient resources required per the contract for project management or oversight, in particular when the Group assumes the role of integrator in waste infrastructure design and construction projects;
- non-performance (whether partial or total) by partners, suppliers or subcontractors.

The terms of a fixed-price lump sum turnkey contract do not necessarily make it possible to increase prices to reflect elements that were difficult to predict when the bid was submitted, unless provided for in the contract (revision or adjustment formulas, review clause, etc.). For these reasons, it is sometimes difficult to determine with certainty the final costs or margins of a contract at the time the bid was submitted, or even at the start of the contract's performance phase. If costs were to increase for any of these reasons, the subsidiaries carrying out this type of business could see their margins shrink, which could have a material adverse effect on the Group's financial results and earnings.

Engineering, Procurement and Construction projects can encounter difficulties that may entail a reduction in revenues, delays in plant commissioning disputes, litigations or lawsuits.

Certain terms of the contracts entered into, require the client to provide particular design or engineering-related information, in addition to the materials or equipment to be used for the project. These contracts may also require the client to compensate them for additional work done or expenses incurred, if (i) the client changes its instructions, or (ii) the client is unable to provide them with adequate design or engineering information or appropriate materials or equipment for the project. In such cases, the Group makes claims and generally negotiates financial compensation with its clients for the additional time and money spent due to the client's failure to meet its contractual obligations. However, the Group cannot guarantee that it will receive sufficient compensation to offset the extra costs incurred, even if it takes the dispute to court or arbitration.

The Group, as part of the guarantees given to cover its subsidiaries' commitments, may be required to pay financial compensation if it breaches contractual deadlines or other contractual stipulations. For example, the new facility's performance may not comply with project specifications, a subsequent accident may invoke the Group's civil or criminal liability, or other problems may arise (now or in the future) in the performance of the contract that may also significantly impact the Group's operating income.

3. Macroeconomic and financial risks

(a) Risks linked to inflation and to price fluctuations of certain commodities and energy

Inflation risk has continued for several years to affect the cost of raw materials, equipment and labor. It results in higher costs for raw materials, equipment and labor. Not all contracts managed by the Group include price revision clauses. Even where such clauses exist, the indexation formula may not be fully effective, which could have a negative impact on the Group's business, results and outlook.

The Group's water treatment, waste collection and recovery activities (excluding incineration) use raw materials and energy, especially electricity, so it is exposed to any fluctuations in their prices, in particular in the current period of high volatility. The risks associated with the price of energy can usually be mitigated by mechanisms for revising and indexing the tariffs provided for in the Group's contracts with customers, particularly in long-term contracts. However, these mechanisms do not cover all of the additional costs generated by variations in electricity and oil prices. Even for contracts where this possibility exists, the indexation formula may not be fully offset by the price increases and with a time lag of a few months, resulting in a negative impact on the Group's activity, earnings and cash. In addition, the Group has put in place hedging mechanisms to reduce the risk of purchasing and selling electricity and to mitigate the impact of volatility. Lastly, the phase-out in France of the regulated access to historic nuclear electricity mechanism (*accès régulé à l'électricité nucléaire historique* (ARENH)) for electricity purchases increases the Group's exposure to rising electricity prices.

In addition, the Group's waste recovery activities produce plastic, wood, cardboard, metals and electricity and can expose the Group to variations in prices of raw materials. A prolonged economic downturn may result in significant reduction in raw material price which could affect the profitability of certain investments or the economic balance of certain contracts and thus have a negative impact on the Group's operations, earnings and outlook.

Lastly, the potential effects of an increase in inflation on the political and social environment at a global level cannot be ruled out, as such increase could lead to a deterioration in the social climate and to a rise in socio-political risk in society and within the Group.

(b) Interest rate risk

The Group's outstanding debt bears interest at fixed rates. Cash and cash equivalents of €1,481 million are treated as variable-rate. As a result, the Group's net debt, including cash and cash equivalents, is fixed-rate at 113%. A fall in interest rates could therefore represent an opportunity cost for the Group on the floating portion of the net financial debt, while an increase in interest rates could force the Group to finance or refinance its future needs at a higher cost.

(c) Currency risk

Given the nature of its activities, the Group has limited exposure to currency risk on transactions, meaning flows relating to the activities of the Issuer and its subsidiaries are primarily denominated in their local currency, with activities denominated in Euros representing approximately 67% of the Group's revenues as of 31 December 2025.

The geographic diversification of its activities exposes the Group to translation risk, i.e., its financial and income statements are sensitive to foreign exchange rate fluctuations when consolidating the accounts of foreign subsidiaries outside the Eurozone. As a result, fluctuation in the value of the euro against these various currencies may affect the value of these items in its financial statements, even if their intrinsic value has not changed in their original currency. In addition, the Group implements currency hedges to create synthetic debt in foreign currency based on the euro, mainly to fund some

of its foreign subsidiaries. The hedges in place may however be insufficient to offset the potential negative impact of foreign exchange rate fluctuations, which could have an adverse effect of the Group's results.

(d) Liquidity risk

Some borrowings contracted by Group subsidiaries, or by the Group on behalf of its subsidiaries, such as the Revolving Facility Agreement (as defined in section “*Description of the Issuer*”), include clauses requiring certain ratios to be maintained. The definition and level of these ratios, that is, the financial covenants, are determined in agreement with the lenders and may potentially be revised during the term of the relevant loans. Failure to comply with these covenants could lead lenders to declare a covenant event of default and demand early repayment, which could lead to financing difficulties or liquidity issues for the Group and thus have a material adverse effect on the Group's financial position, earnings and outlook.

As of 31 December 2025, the total net financial debt (IFRS) of the Issuer amounted to €5,807 million (of which €7,347 million in gross debt and €1,481 million in cash and cash equivalents, and €59 million in derivative financial instruments classified as debt). Furthermore, undrawn credit facilities amounted to €822 million as of 31 December 2025. These facilities included a multi-currency undrawn credit facility of €750 million, maturing in 2027, which has now been terminated and replaced by the Revolving Facility Agreement, maturing in 2031.

(B) Risk factors relating to the Notes

1. Risk factors relating to all Series of Notes

French Insolvency Law

The Issuer is a *société anonyme* with its registered office in France. In the event that the Issuer becomes insolvent, insolvency proceedings will be generally governed by the insolvency laws of France to the extent that, where applicable, the “centre of main interests” (as construed under Regulation (EU) 2015/848, as amended) of the Issuer is located in France.

Under French insolvency laws, pursuant to decree-law (ordonnance) no. 2021-1193 of 15 September 2021, which transposes the Directive (EU) 2019/1023 on preventive restructuring frameworks, on discharge of debt and disqualifications, and on measures to increase the efficiency of procedures concerning restructuring, insolvency and discharge of debt, and amending Directive (EU) 2017/1132 in the context of the opening in France of a safeguard proceeding (*procédure de sauvegarde*), an accelerated safeguard proceeding (*procédure de sauvegarde accélérée*), a judicial reorganisation proceeding (*procédure de redressement judiciaire*) or a judicial liquidation proceeding (*procédure de liquidation judiciaire*) with respect to the Issuer, “affected parties” (including notably creditors, and therefore the Noteholders) shall be treated in separate classes which reflect certain class formation criteria for the purpose of adopting a restructuring plan. Classes shall be formed in such a way that each class comprises claims or interests with rights that reflect a sufficient commonality of economic interest based on verifiable criteria. Noteholders will no longer deliberate on the proposed restructuring plan in a separate assembly, meaning that they will no longer benefit from a specific veto power on this plan. Instead, as any other affected parties, the Noteholders will be grouped into one or several classes (with potentially other types of creditors) and their dissenting vote may be overridden by a cross-class cram down.

The decision of each class is taken by a two-thirds (2/3) majority of the voting rights of the participating members, no quorum being required. If the restructuring plan is approved by all classes of affected parties, the court ratifies the plan after verifying that certain statutory conditions are met. If the restructuring plan is not approved by all classes of affected parties, it can still be ratified by the

court at the request of the Issuer or the receiver with the Issuer's consent and be imposed on dissenting classes through a cross-class cram down, under certain conditions.

The commencement of insolvency proceedings against the Issuer would have a material adverse effect on the market value of Notes issued by the Issuer. Any decisions taken by a class of affected parties could materially and negatively impact the Noteholders and cause them to lose all or part of their investment, should they not be able to recover amounts due to them from the Issuer.

Credit Risk

As contemplated in Condition 3, the Notes are direct, unconditional, unsubordinated and (subject to the provisions of Condition 4) unsecured obligations of the Issuer. However, an investment in the Notes involves taking credit risk on the Issuer. If the financial situation of the Issuer deteriorates, it may not be able to fulfil all or part of its payment obligations under the Notes, which could materially and negatively impact the Noteholders and investors may lose all or part of their investment.

Meetings and vote of Noteholders, Modification and waivers

Condition 11 contains provisions for calling meetings of Noteholders or for consulting Noteholders through Written Resolutions to consider matters affecting their interests generally (but Noteholders will not be grouped in a *masse* having legal personality governed by the provisions of the French *Code de commerce* and will not be represented by a representative of the *masse*), including without limitation the modification of the Terms and Conditions of the Notes. These provisions permit in certain cases defined majorities (including simple majority) to bind all Noteholders including Noteholders who did not attend (or were not represented) and vote at the relevant General Meeting, Noteholders who voted in a manner contrary to the majority and Noteholders who did not respond to, or rejected, the relevant Written Resolution. If a decision is adopted by a majority of Noteholders and such modifications were to impair or limit the rights of the Noteholders, this may have a negative impact on the market value of the Notes and hence investors may lose part of their investment.

By exception to the above provisions, Condition 11(x) provides that the provisions of Article L.228-65 I. 1° and 3° of the French *Code de commerce* (respectively providing for a prior approval of the General Meeting of the Noteholders in relation to (i) any change in the Issuer's corporate purpose or status and (ii) any proposal to merge or demerge the Issuer in the cases referred to in Articles L. 236-14 and L. 236-23 of the French *Code de commerce*) shall not apply to the Notes. As a result of these exclusions, the prior approval of the Noteholders will not have to be obtained on any such matters which may affect their interests generally.

2. Risk factors relating to the structure and features of a particular issue of Notes

The Programme allows for different types of Notes to be issued. Accordingly, each Series of Notes may carry varying risks for Noteholders depending on the specific features of such Notes such as, *inter alia*, the provisions for computation of periodic interest payments, if any, redemption and issue price.

Risk factors relating to the Interest payable on the Notes

Fixed Rate Notes

As contemplated in Condition 5(b), the Issuer may issue Fixed Rate Notes bearing interest on its outstanding nominal amount from the Interest Commencement Date at the rate *per annum* (expressed as a percentage) equal to the Rate of Interest, such interest being payable in arrear on each Interest Payment Date.

Investment in Notes which bear interest at a fixed rate involves the risk that subsequent changes in market interest rates may adversely affect the value of the relevant Series of Notes and Noteholders may lose all or part of their investment in the Notes and therefore their interests may be significantly negatively altered.

Floating Rate Notes

As contemplated in Condition 5(c), investment in Notes which bear interest at a floating rate comprise (i) a reference rate and (ii) a margin to be added or subtracted, as the case may be, from such reference rate. Typically, the relevant margin will not change throughout the life of the Notes but there will be a periodic adjustment (as specified in the relevant Final Terms) of the reference rate (e.g., every three (3) months or six (6) months) which itself will change in accordance with general market conditions. Accordingly, the market value of floating rate Notes may be volatile if changes, particularly short-term changes, to market interest rates evidenced by the relevant reference rate can only be reflected in the interest rate of these Notes upon the next periodic adjustment of the relevant reference rate. As a result, Noteholders may lose all or part of their investments in the Notes and therefore their interests may be significantly negatively altered.

Investors will not be able to calculate in advance their rate of return on Floating Rate Notes

As contemplated in Condition 5(c), a key difference between Floating Rate Notes and Fixed Rate Notes is that interest income on Floating Rate Notes cannot be anticipated. Due to varying interest income, investors are not able to determine a definite yield of Floating Rate Notes at the time they purchase them, so that their return on investment cannot be compared with that of investments having longer fixed interest periods. If the Final Terms provide for frequent interest payment dates, investors are exposed to the reinvestment risk if market interest rates decline. That is, investors may reinvest the interest income paid to them only at the relevant lower interest rates then prevailing. Should the reference rate be at any time negative, it could, notwithstanding the existence of the relevant margin, result in the actual floating rate, consisting in the reference rate and the relevant margin, be lower than the relevant margin, provided that in no event will the relevant interest amount be less than zero. As a result, Noteholders may lose all or part of their investments in the Notes and therefore their interests may be significantly negatively altered.

Fixed/Floating Rate Notes

As contemplated in Condition 5(d), the Fixed/Floating Rate Notes bear interest at a rate that, automatically or upon decision of the Issuer at a date specified in the Final Terms, can be converted from a Fixed Rate to a Floating Rate or from a Floating Rate to a Fixed Rate. The (automatic or optional) conversion may affect the secondary market and the market value of the Notes as it can lead to a reduction of the total borrowing costs. If a Fixed Rate is converted into a Floating Rate, the rate spread between the Fixed Rate and the Floating Rate may be less in favour than the rate spreads on comparable Floating Rate Notes that have the same reference rate. In addition, the new floating rate may be, at any time, lower than the interest rates of other Notes. If a Floating Rate is converted into a Fixed Rate, the Fixed Rate may be lower than the rates applicable to these Notes and any such volatility may have an adverse effect on the market value of the Notes.

Investors should refer to risk factors set out in the risk factors entitled “Fixed Rate Notes” and “Floating Rate Notes”.

Reform and regulation of “benchmarks”

Pursuant to Condition 5(c) and where the relevant Final Terms for a Series of Floating Rate Notes so specify, the Rate of Interest for such Notes will be determined by reference to the Euro Interbank Offered Rate (“EURIBOR”) or other indices which are deemed to be “benchmarks”. Such

benchmarks are subject to ongoing national and international regulatory reforms. These reforms may alter benchmarks performance, lead to their cessation or create other unpredictable consequences, which could have a material adverse effect on the liquidity, value, and return on any Notes linked to such a “benchmark”.

Regulation (EU) 2016/1011 of the European Parliament and of the Council of 8 June 2016 (as amended, the “**Benchmarks Regulation**”) aims to regulate the risks of benchmark manipulation and conflict of interest.

The Benchmarks Regulation, among other things, (i) requires benchmark administrators to be authorised or registered (or, if non-EU-based, deemed equivalent or recognised or endorsed) and to comply with requirements in relation to the administration of “benchmarks” (or, if non-EU-based, to be subject to equivalent requirements) and (ii) prevents certain uses by EU supervised entities of “benchmarks” where administrators are not authorised or recognized (or, if non-EU-based, deemed equivalent or recognised or endorsed).

The Benchmarks Regulation could have a material adverse impact on any Notes linked to a rate or index deemed to be a “benchmark”, in particular:

- an index that is a “benchmark” may not be permitted to be used in certain ways if its administrator is not authorised or recognized or, if based in a non-EU jurisdiction, not deemed equivalent or recognised or endorsed and the transitional provisions do not apply; and
- if the methodology or other terms of the “benchmark” are changed in order to comply with the requirement of the Benchmarks Regulation. Such changes could, among other things, have the effect of reducing, increasing or otherwise affecting the volatility of the published rate or level of the “benchmark” and as a consequence, Noteholders could lose part of their investment or receive less income than would have been the case without such change.

Any of the above changes or any other consequential changes as a result of international, national or other proposals for reform or other initiatives or investigations, could have a material adverse effect on the value of and return on any Notes linked to or referencing a “benchmark”.

If a Benchmark Event occurs, the rate of interest on Notes which are linked to or which reference such benchmark will be determined for the relevant period by the fall-back provisions applicable to such Notes (please refer to the risk factor entitled “*Floating Rate Notes – Benchmark Event*” below). Depending on the manner in which a benchmark rate is to be determined under the Terms and Conditions of the Notes, this may in certain circumstances (i) if ISDA Determination or FBF Determination applies, result in the application of a backward-looking, risk-free overnight rate, whereas the benchmark rate is expressed on the basis of a forward-looking term and includes a risk-element based on inter-bank lending or (ii) if Screen Rate Determination applies, result in the effective application of a fixed rate based on the rate which applied in the previous period when the benchmark was available. Any of the foregoing could have an adverse effect on the value or liquidity of, and return on, any Notes linked to or referencing a “benchmark”.

The Benchmarks Regulation provides for a harmonised approach to deal with the cessation or wind-down of certain benchmarks by conferring on the Commission or competent national authorities the power to designate a statutory replacement for certain benchmarks, resulting in such benchmarks being replaced in contracts and financial instruments that have not been renegotiated before the date of cessation of the relevant benchmarks and contain either no contractual replacement (or so-called “fallback provision”) or a fallback provision which is deemed unsuitable by the Commission or competent national authorities. For instance, if pursuant to a fallback provision included in the Condition 5(c)(iii)(D) of the Terms and Conditions of the Notes a benchmark is replaced by a benchmark which no longer reflects or which significantly diverges from the underlying market or the economic reality that the benchmark in cessation is intended to measure, a statutory replacement of

such benchmark may be designated. This replacement could have a negative impact on the value, liquidity and return on certain Notes linked to or referencing a “benchmark” and may not operate as intended or may perform differently from the discontinued or otherwise unavailable benchmark.

In addition, the Benchmarks Regulation has been further amended by Regulation (EU) 2025/914, which has been published in the Official Journal of the European Union on 19 May 2025 and applies since 1 January 2026. One of the key changes to the regime is that only benchmarks defined as critical or significant (based on quantitative or qualitative criteria) and some other specifically named benchmarks now remain in scope of the mandatory application of the Benchmarks Regulation. An exemption applies for certain FX benchmarks. Other benchmarks have fallen out of mandatory Benchmarks Regulation scope, except for certain limited provisions in relation to statutory replacement in case of cessation and/or non-representativeness). However, administrators may request voluntary application of the rules (opt-in) by request to their competent authority to designate one or more of the benchmarks that they offer, subject to a €20 billion eligibility threshold.

Although the revised regime introduces a number of changes, primarily concerning the scope of application of the Benchmarks Regulation regime, for benchmarks falling under the revised regime, similar risks continue to apply. Benchmarks that have fallen outside the scope of the revised regime (and which have not been opted in) are no longer be regulated in the same manner since 1 January 2026. This means that previously mandatory requirements—such as governance, conflict of interest management, oversight functions, input data requirements, methodology and transparency of methodology, as well as requirements applicable to contributors and input data—no longer apply. Among other things, there is a risk that the methodology of such benchmarks may be less robust, resilient or transparent (and may potentially be subject to significant changes without consultation).

These developments could have a significant impact on the value, liquidity and return on certain Notes linked to or referencing a “benchmark”.

Notes indexed on CMS Rates of two different maturities

Condition 5(c)(iii)(C)(V) of the Terms and Conditions of the Notes allow for Floating Rate Notes indexed on CMS Rates of two different maturities to be issued. Investment in Notes which bear interest at a floating rate comprise (i) a reference rate or in the case of CMS linked interest, one or two (2) CMS Rates, which may be added, subtracted or multiplied, and/or factored and (ii) a margin to be added or subtracted, as the case may be, from such base rate(s). There will be a periodic adjustment (as specified in the relevant Final Terms) of the reference rates (e.g., every three months or six months). Accordingly, the market value of such Notes may be volatile if changes to the reference rates can only be reflected in the interest rate of these Notes upon the next periodic adjustment of the relevant reference rate and the interest income on the Notes cannot be anticipated. The degree to which the reference rates may vary is uncertain. The Noteholders are exposed to the risk of fluctuations in interest rates after issuance of the Notes. Where the applicable formula for the Notes comprises two reference rates of different maturities which will be subtracted, the rate of interest will be based on the spread between two reference rates, which may narrow significantly during the term of the Notes, or may become negative. If the spread between the two reference rates narrows, interest payments on the Notes will be reduced and, if the spread is zero or negative on any interest determination date, the interest amount for the related interest period may be zero. The interest amount payable on any Interest Payment Date may be different from the amount payable on the initial or previous Interest Payment Date and may negatively impact the return under the Notes and result in a reduced market value of the Notes if a Noteholder were to dispose of the Notes.

Floating Rate Notes – Benchmark Event

Where Screen Rate Determination is specified as the manner in which the Rate of Interest in respect of Floating Rate Notes is to be determined (but not in respect of €STR), and EURIBOR or another Reference Rate has been selected as the Reference Rate, Condition 5(c)(iii)(C) provides that the Rate of Interest shall be determined by reference to the Relevant Screen Page (or its successor or replacement). In circumstances where the Original Reference Rate is discontinued, neither the Relevant Screen Page, nor any successor or replacement may be available.

Where the Relevant Screen Page is not available, and no successor or replacement for the Relevant Screen Page is available, Condition 5(c)(iii)(C) provides for the Rate of Interest to be determined by the Calculation Agent by reference to quotations received from banks.

Where such quotations are not available for any reasons, the Rate of Interest may ultimately revert to the Rate of Interest applicable as at the last preceding Interest Determination Date before the Original Reference Rate was unavailable (and only if such unavailability does not qualify as a Benchmark Event). Uncertainty as to the continuation of such Original Reference Rate, the availability of quotes from reference banks, and the rate that would be applicable if such Original Reference Rate is unavailable may adversely affect the value of, and return on, the Floating Rate Notes.

If a Benchmark Event (as defined in Condition 5(a)) occurs, the Issuer shall use its reasonable endeavours to appoint an Independent Adviser, which shall then endeavour to determine a Successor Rate or Alternative Rate. The use of any such Successor Rate or Alternative Rate instead of the Original Reference Rate to determine the Rate of Interest is likely to result in the Notes performing differently than expected, and potentially with a lower Rate of Interest.

Furthermore, if a Successor Rate or Alternative Rate is determined by the Independent Adviser, the Terms and Conditions of the Notes provide that the Issuer may vary the Terms and Conditions of the Notes, as necessary to ensure the proper operation of such Successor Rate or Alternative Rate, without any requirement for consent or approval of the Noteholders.

If a Successor Rate or Alternative Rate is determined by the Independent Adviser, the Terms and Conditions of the Notes also provide that an Adjustment Spread (as defined in Condition 5(a)) may be determined by the Independent Adviser and applied to such Successor Rate or Alternative Rate to reduce or eliminate, to the extent reasonably practicable, any economic prejudice or benefit (as the case may be) to Noteholders and Couponholders as a result of the replacement of the Original Reference Rate with the Successor Rate or the Alternative Rate. However, it may not be possible to determine or apply an Adjustment Spread and even if applied, such Adjustment Spread may not be effective to reduce or eliminate economic prejudice to Noteholders and Couponholders. If no Adjustment Spread can be determined, a Successor Rate or Alternative Rate may nonetheless be used to determine the Rate of Interest. The use of any Successor Rate or Alternative Rate (including with the application of an Adjustment Spread) may still result in Notes linked to or referencing the Original Reference Rate performing differently than expected, and potentially with a lower Rate of Interest.

The Issuer may be unable to appoint an Independent Adviser or the Independent Adviser may not be able to determine a Successor Rate or Alternative Rate in accordance with the Terms and Conditions of the Notes.

Where the Issuer is unable to appoint an Independent Adviser in a timely manner, or the Independent Adviser is unable to determine a Successor Rate or Alternative Rate before the next Interest Determination Date, the Rate of Interest for the next succeeding Interest Period will be the Rate of Interest applicable as at the last preceding Interest Determination Date before the occurrence of the

Benchmark Event, or, where the Benchmark Event occurs before the first Interest Determination Date, the Rate of Interest will be the Rate of Interest applicable to the first Interest Period.

Where the Issuer has been unable to appoint an Independent Adviser or, the Independent Adviser has failed, to determine a Successor Rate or Alternative Rate in respect of any given Interest Period, it will continue to attempt to appoint an Independent Adviser in a timely manner before the next succeeding Interest Determination Date and/or to determine a Successor Rate or Alternative Rate to apply the next succeeding and any subsequent Interest Periods, as necessary.

Applying the Rate of Interest applicable to the first Interest Period or as at the last preceding Interest Determination Date, as the case may be, is likely to result in Notes linked to or referencing the relevant benchmark performing differently than expected, and potentially with a lower Rate of Interest.

If the Issuer is unable to appoint an Independent Adviser or, the Independent Adviser fails to determine a Successor Rate or Alternative Rate for the life of the relevant Notes, the Rate of Interest applicable to the first Interest Period or as at the last preceding Interest Determination Date, as the case may be, will continue to apply to maturity. This will result in the floating rate Notes, in effect, becoming fixed rate Notes. Noteholders may, in such circumstances, be materially affected and receive a lower interest as they would have expected if an Independent Adviser had been determined or if such Independent Adviser did not fail to determine such Successor or Alternative Rate.

Risk factors relating to Zero Coupon Notes

As contemplated by Condition 5(e), the Issuer may issue Zero Coupon Notes. Changes in market interest rates have a substantially stronger impact on the prices of Zero Coupon Notes than on the prices of ordinary Notes because the discounted issue prices are substantially below par. If market interest rates increase, Zero Coupon Notes can suffer higher price losses than other Notes having the same maturity and credit rating. Due to their leverage effect, Zero Coupon Notes are a type of investment associated with a particularly high price risk and Noteholders may, as a result, lose all or part of their investment in the Notes.

Risk factors relating to the Redemption of the Notes

Notes subject to early redemption

The Issuer has the option, if so provided in the relevant Final Terms, to redeem the Notes, under a call option, in whole or in part, as provided in Condition 6(b), a make-whole call option, in whole or in part, as provided in Condition 6(c), a clean-up call option, in whole but not in part, as provided in Condition 6(d), a residual maturity call option, in whole or in part, as provided in Condition 6(e) or a call option following the occurrence of an Acquisition Event, in whole but not in part, as provided in Condition 6(f).

In particular, with respect to the Clean-Up Call Option, there is no obligation under the Terms and Conditions of the Notes for the Issuer to inform Noteholders if and when the Clean-Up Percentage (as specified in the relevant Final Terms) has been reached or is about to be reached, and the Issuer's right to redeem will exist notwithstanding that immediately prior to the serving of a notice in respect of the exercise of the Clean-Up Call Option, the Notes may have been trading significantly above par, thus potentially resulting in a loss of capital invested.

With respect to the Redemption following an Acquisition Event, the probability and risks related to the non-consummation of the proposed acquisition of the Acquisition Target (as defined in the relevant Final Terms) may depend on a variety of factors, including (but not limited to) securing competition, foreign investment and other regulatory approvals, obtaining consents from commercial counterparties or creditors of the Acquisition Target, completing required employee consultation procedures and the

implementation of the Group's strategy with respect to the particular Acquisition Target, some of which will be outside of the control of the Issuer. In addition, if the Issuer (or any other member of the Group carrying out the acquisition, as the case may be) (i) has not, on or prior to the Acquisition Completion Date (as specified in the Final Terms), completed and closed the acquisition of the Acquisition Target or (ii) has publicly announced that it no longer intends to pursue the acquisition of the Acquisition Target, the Issuer will have the right (but not the obligation) to exercise the Redemption following an Acquisition Event at the Acquisition Call Redemption Amount (as defined in the relevant Final Terms) and in such case Noteholders would not receive the total return expected to be received on the Notes. Where the Acquisition Target is acquired by another member of the Group than the Issuer, the Acquisition Event and the related redemption right are triggered by reference to the circumstances of such acquisition at the level of that Group entity. Moreover, Noteholders that choose to reinvest monies they receive through a Redemption following an Acquisition Event may not be able to do so in securities with a yield equal or higher than the redeemed Notes. Conversely, if the proposed acquisition of the Acquisition Target is not consummated, and the Issuer determines not to redeem the Notes, the Notes will remain outstanding as obligations of the Issuer and the Acquisition Target will not be a member of the Group. The existence of these early redemption options in a particular Series of Notes could limit the market value of such Notes.

In addition, the Issuer may, and in certain circumstances shall, redeem the Notes in whole but not in part, further to the occurrence of certain withholding tax events described in Condition 6(j).

Any optional redemption feature where the Issuer is given the right to redeem the Notes early might negatively affect the market value of such Notes. During any period when the Issuer may elect to redeem Notes, the market value of those Notes generally will not rise substantially above the price at which they can be redeemed. This also may be true prior to any redemption period. Furthermore, since the Issuer may be expected to redeem the Notes when prevailing interest rates are relatively low, an investor might not be able to reinvest the redemption proceeds at an effective interest rate as high as the return that would have been received on such Notes had they not been redeemed.

As a consequence, the yield received upon redemption may be lower than expected, and the redeemed face amount of the Notes may be lower than the purchase price for the Notes paid by the Noteholder. As a consequence, part of the capital invested by the Noteholder may be lost, so that the Noteholder in such case would not receive the total amount of the capital invested. In addition, investors that choose to reinvest monies they receive through an early redemption may be able to do so only in securities with a lower yield than the redeemed Notes.

All of the above may reduce the profits potential investors in the Notes may have expected in subscribing the Notes and could have significant impact on the Noteholders.

Moreover, with respect to the redemption at the option of the Issuer at the relevant Make-Whole Redemption Amount pursuant to Condition 6(c) (*Make-Whole Redemption by the Issuer*) of the Terms and Conditions of the Notes, the notice to be delivered by the Issuer to the Noteholders pursuant to such Condition shall specify any refinancing conditions to which the redemption may be subject and may in such case cause the notice to be revocable. Therefore, although notice is given in accordance with the provisions of Condition 6(c) (*Make-Whole Redemption by the Issuer*) of the Terms and Conditions of the Notes, such notice may be revoked by the Issuer in the event that any such financing condition has not been satisfied, in which case the redemption at the relevant Make-Whole Redemption Amount pursuant to such Condition will not occur.

The Make-Whole Redemption by the Issuer, the Redemption at the Option of the Issuer and the Residual Maturity Call Option of the Issuer are exercisable in whole or in part and exercise of the Make-Whole Redemption by the Issuer, the Redemption at the Option of the Issuer and the Residual Maturity Call Option of the Issuer in respect of certain Notes may affect the liquidity of the Notes in respect of which such option is not exercised

The Make-Whole Redemption by the Issuer provided in Condition 6(c), the Redemption at the Option of the Issuer provided in Condition 6(b) and the Residual Maturity Call Option of the Issuer provided in Condition 6(e) are exercisable in whole or in part.

If the Issuer decides to redeem the Notes in part only, such partial redemption shall be effected by reducing the nominal amount of all such Notes in proportion to the aggregate nominal amount redeemed.

Depending on the proportion of the principal amount of all of the Notes so reduced, any trading market in respect of those Notes in respect of which such option is not exercised may become illiquid and Noteholders may lose part of their investment.

Exercise of the Put Option in case of Change of Control in respect of certain Notes may affect the liquidity of the Notes of the same Series in respect of which such option is not exercised

Depending on the number of Notes of the same Series in respect of which the Put Option in case of Change of Control provided in the relevant Final Terms is exercised, any trading market in respect of those Notes in respect of which such option is not exercised may become illiquid and Noteholders may lose part of their investment.

Risk factors relating to Green Bonds

The use of proceeds of the Notes identified as Green Bonds may not be suitable for the investment criteria of a Noteholder

The Final Terms relating to any specific Tranche of Notes may provide that it will be the Issuer's intention to issue "green bonds" (the "**Green Bonds**") and apply an amount equal to the net proceeds to finance and/or re-finance, in whole or in part, new or existing projects from any of the Eligible Green Projects, as defined in the "Use of Proceeds" section of the relevant Final Terms and further described in the Issuer's green bond framework (as amended and supplemented from time to time) (the "**Green Bond Framework**") available on the Issuer's website (https://www.suez.com/-/media/suez-global/files/publication-docs/pdf-english/finance/suez_gff_2025_0826.pdf?v=1&d=20250828T150158Z&open=true).

Regulation (EU) No. 2020/852 on the establishment of a framework to facilitate sustainable investment adopted by the Council and the European Parliament (the "**Taxonomy Regulation**"), as supplemented by Delegated Regulation (EU) 2021/2139 (as amended) and Delegated Regulation (EU) 2023/2486, established a single EU-wide classification system, or "taxonomy", which provides companies and investors with a common language for determining which economic activities can be considered environmentally sustainable and technical screening criteria for determining which economic activities can be considered as contributing substantially to one of the six environmental objectives of the Taxonomy Regulation without such economic activity causing any significant harm to any of the other environmental objectives, in particular with respect to "pollution prevention and control" and "transition to circular economy" which are keys for the Issuer's activities. If certain definitions and eligibility criteria from the Green Bond Framework are based on the Taxonomy Regulation, the notion of Eligible Green Project as defined in the Green Bond Framework differs from the notion of eligible activity as defined in the Taxonomy Regulation. While eligibility with the Taxonomy Regulation is now a criterion systematically incorporated into project evaluations when

they are submitted for approval by the operations committee of the Issuer for any project related to a new investment or a new or existing contract in addition to environmental and social risks assessment, not all Eligible Green Projects are or will be eligible to or aligned with the Taxonomy Regulation. Under the Green Bond Framework, Eligible Green Projects may either be (i) projects aligned with the Taxonomy Regulation (i.e. projects meeting (x) the substantial contribution and associated technical criteria, (y) the “do no significant harm” and associated technical criteria, and (z) the minimum safeguards as defined in the Taxonomy Regulation) or (ii) projects meeting internal eligibility criteria developed by the Issuer based on market practices and demonstrating environmental benefits, which are not aligned with the Taxonomy Regulation.

As a result, the Green Bonds may not meet future legislative, regulatory or market standards or expectations for “green” projects, which could affect the perception and valuation of the Green Bonds by investors and the market.

The Issuer intends to apply an amount equal to the proceeds of the Green Bonds in, or substantially in, the manner described in “*Use of Proceeds*”. For reasons beyond the Issuer’s control, (i) the Eligible Green Projects may not be (x) capable of being implemented in or substantially in such manner and/or in accordance with any timing schedule or (y) completed within any specified period or at all or with the results or outcome (whether or not related to the environment) as originally expected or anticipated by the Issuer. The Green Bond Framework provides that an amount equivalent to the net proceeds of the related issue will have to be allocated by the Issuer to Eligible Green Project(s), on a best effort basis, within a period of 24 months from the issue date of the related issue. If the Issuer does not succeed to allocate an amount equivalent to the net proceeds of the related issue to one or more Eligible Green Projects within the 24-month period, the corresponding part of the net proceeds may not be allocated until new Eligible Green Projects are identified by the Issuer, and this may not satisfy investors’ expectations or requirements as regards to any investment criteria or guidelines with which such investor or its investments are required to comply. Any such event or failure by the Issuer will not constitute an Event of Default under the Notes or a default of the Issuer for any purpose under the Notes, and as a result thereof, Noteholders will not have the right to obtain early redemption of their Notes.

Any such event or failure and/or withdrawal of the Second Party Opinion or any such other opinion or certification may have a material adverse effect on the value and marketability of the Green Bonds and/or result in adverse consequences for Noteholders with portfolio mandates to invest in securities to be used for a particular purpose.

Risk factors relating to Notes linked to or referencing a specific underlying

Risk factors relating to Inflation Linked Notes

As contemplated in Condition 5(c), the Issuer may issue Notes with principal or interest determined by reference to the rate of inflation in France, in the European Monetary Union or in the United States of America (“**Inflation Linked Notes**”), where interest amounts and/or principal are dependent upon the performance of an inflation index, which will be one of (i) the consumer price index (excluding tobacco) for all households in France or the relevant substitute index (the “**CPI**”), as calculated and published monthly by the *Institut National de la Statistique et des Etudes Economiques* (“**INSEE**”), (ii) the harmonised index of consumer prices (excluding tobacco), or the relevant substitute index, measuring the rate of inflation in the European Monetary Union as calculated and published monthly by Eurostat (the “**HICP**”) or (iii) the United States non-seasonally adjusted consumer price index for all urban consumers as reported monthly by the Bureau of Labor Statistics of the U.S. Department of Labor (“**BLS**”) and published on Bloomberg page “CPURNSA” or any successor source (“**US CPI**”) (each an “**Inflation Index**” and together, the “**Inflation Indices**”). If the value of the relevant index calculated at any time prior to the maturity date is lower than the value of the relevant index at the

time of the issue of the Notes or at the time of purchase by the Noteholders, then the amount of interest payable by the Issuer and/or the principal of Inflation Linked Notes may vary. Noteholders may receive no interest. However, if, at maturity, the level of the relevant Inflation Index is less than 1.00, the Notes will be redeemed at par.

The above factors could materially and adversely affect the liquidity of the Notes and investors could lose all or part of their investment.

Risk factors relating to the denomination of the Notes

Risk factors relating to Renminbi-denominated Notes

The relevant Final Terms in relation to any Series of Notes may specify that the Notes are denominated in RMB (“**RMB Notes**”). RMB Notes contain particular risks for potential investors.

RMB is not freely convertible and may adversely affect the liquidity of RMB Notes

RMB is not freely convertible at present. The PRC government continues to regulate conversion between RMB and foreign currencies, including the U.S. dollar, despite the significant reduction over the years by the PRC government of its control over routine foreign exchange transactions under current accounts.

Remittance of RMB by foreign investors into the PRC for the purposes of capital account items, such as capital contributions, is generally only permitted upon obtaining specific approvals from, or completing specific registrations or filings with, the relevant authorities and is subject to a strict monitoring system. Regulations in the PRC on the remittance of RMB into the PRC for settlement of capital account items are developing gradually.

Although RMB was added to the Special Drawing Rights basket created by the International Monetary Fund in 2016 and policies further improving accessibility to RMB to settle cross-border transactions in foreign currencies were implemented by the People’s Bank of China (“**PBOC**”) in 2018, the PRC government may not continue to liberalise the control over cross-border RMB remittances in the future, any pilot schemes for RMB cross-border utilisation may be discontinued or new PRC regulations may be promulgated in the future which have the effect of restricting or eliminating the remittance of RMB into or outside the PRC. In the event that the Issuer funds cannot be repatriated outside the PRC in RMB, this may affect overall availability of RMB outside the PRC and the ability of the Issuer to source RMB to finance its obligations under the RMB Notes.

There is only limited availability of RMB outside the PRC, which may affect the liquidity of the RMB Notes and the Issuer's ability to source RMB outside the PRC to service such RMB Notes.

As a result of the restrictions imposed by the PRC government on cross border RMB fund flows, the availability of RMB outside the PRC is limited. In efforts to internationalise the RMB, the PBOC has established RMB clearing and settlement systems for participating banks in various countries through settlement agreements (the “**Settlement Agreements**”) on the clearing of RMB business with financial institutions in a number of financial centres and cities (each, a “**RMB Clearing Bank**”) and these RMB Clearing Banks have been permitted to engage in the settlement of RMB trade transactions.

However, the current size of RMB-denominated financial assets outside the PRC is limited. There are restrictions imposed by the PBOC on RMB business participating banks in respect of cross-border RMB settlement, such as those relating to direct transactions with PRC enterprises. Furthermore, RMB business participating banks do not have direct RMB liquidity support from the PBOC. The relevant RMB Clearing Bank only has access to its own onshore liquidity support from the PBOC to square open positions of its relevant participating banks for limited types of transactions. The relevant RMB

Clearing Bank is not obliged to square for participating banks any open positions resulting from other foreign exchange transactions or conversion services. In each case, the participating banks will need to source RMB from outside the PRC to square such open positions.

Although it is expected that the offshore RMB market will continue to grow in depth and size, its growth is subject to many constraints as a result of PRC laws and regulations on foreign exchange. New PRC regulations may be promulgated in the future or the Settlement Agreements may be terminated or amended in the future which will have the effect of restricting availability of RMB offshore. The limited availability of RMB outside the PRC may affect the liquidity of the RMB Notes. To the extent the Issuer is required to source RMB in the offshore market to service its RMB Notes, the Issuer may not be able to source such RMB on satisfactory terms, if at all. Should the Issuer resort to using another currency, such as U.S. dollar, to respect its payment obligations under the RMB Notes, the relevant Noteholders may lose part of their investment when converting such currency back into RMB, depending on the prevailing exchange rate at that time.

Risk factors relating to the market generally

Liquidity Risks/Trading Market for the Notes

Application may be made to list and/or admit Series of Notes issuer hereunder on Euronext Paris and/or any other Regulated Market (as the case may be and if a request for the notification of a certificate of approval has been made). The Notes may not have an established trading market when issued and one may never develop. If a market does develop, it may not be liquid. The absence of liquidity may have a significant material adverse effect on the market value of the Notes.

The development or continued liquidity of any secondary market for the Notes will be affected by a number of factors such as general economic conditions, the financial condition, the creditworthiness of the Issuer and/or the Group, and the value of any applicable reference rate, as well as other factors such as the complexity and volatility of the reference rate, the method of calculating the return to be paid in respect of such Notes, the time remaining to the maturity of the Notes, the outstanding amount of the Notes, any redemption features of the Notes, the performance of other instruments (e.g., commodities or securities) linked to the reference rates and the level, direction and volatility of interest rates generally. Such factors also will affect the market value of the Notes. In addition, certain Notes may be designed for specific investment objectives or strategies and therefore may have a more limited secondary market and experience more price volatility than conventional debt securities.

As a consequence, investors may not be able to sell Notes readily or at prices that will enable investors to realise their anticipated yield and as a result, investors could lose all or part of their investment in the Notes.

Market Value of the Notes

The market value of the Notes will be affected by the creditworthiness of the Issuer and/or that of the Group (as at the date of this Base Prospectus, the long-term senior unsecured debt and the short-term senior unsecured debt of the Issuer are currently rated Baa2 with negative outlook and Prime 2 respectively by Moody's France SAS) and a number of additional factors, including, but not limited to, the volatility of market interest and yield rates and the time remaining to the maturity date.

Application will be made in certain circumstances to admit the Notes on Euronext Paris and application may be made for the listing and admission to trading on any other Regulated Market.

The market value of the Notes depends on a number of interrelated factors, including economic, financial and political events in France or elsewhere, including factors affecting capital markets generally and the stock exchanges on which the Notes are traded. The price at which a Noteholder will

be able to sell the Notes prior to maturity may be at a discount, which could be substantial, from the issue price or the purchase price paid by such Noteholder and result in losing part of its investment in the Notes.

Exchange Rate Risks and Exchange Controls

The Programme allows for Notes to be issued in a range of currencies. The principal of, or any return on, Notes may be payable in, or determined by reference to, one or more specified currencies (including exchange rates and swap indices between currencies or currency units). For investors whose financial activities are denominated principally in a currency or currency unit (the “**Investor’s Currency**”) other than the specified currency in which the related Notes are denominated, or where principal or return in respect of Notes is payable by reference to the value of one or more specified currencies other than by reference solely to the Investor’s Currency, an investment in such Notes entails significant risks that are not associated with a similar investment in a debt security denominated and payable in such Investor’s Currency. Such risks include, without limitation, the possibility of significant fluctuations in the rate of exchange between the applicable specified currency and the Investor’s Currency and the possibility of the imposition or modification of exchange controls by authorities with jurisdiction over such specified currency or the Investor’s Currency. Such risks generally depend on a number of factors, including financial, economic and political events over which the Issuer has no control.

Appreciation in the value of the Investor’s Currency relative to the value of the applicable specified currency would result in a decrease in the Investor’s Currency-equivalent yield on a Note denominated, or the principal of or return on which is payable, in such specified currency, in the Investor’s Currency-equivalent value of the principal of such Note payable at maturity (if any) and generally in the Investor’s Currency-equivalent market value of such Note. In addition, depending on the specific terms of a Note denominated in, or the payment of which is determined by reference to the value of, one or more specified currencies (other than solely the Investor’s Currency), fluctuations in exchange rates relating to any of the currencies or currency units involved could result in a decrease in the effective yield on such Note and, in certain circumstances, could result in a loss of all or a substantial portion of the principal of such Note to the investor.

Government and monetary authorities may also impose (as some have done in the past) exchange controls that could adversely affect an applicable exchange rate. As a result, if this risk ever materialises, investors may receive less interest or principal than expected, or no interest or principal at all.

DOCUMENTS INCORPORATED BY REFERENCE

1. DOCUMENTS INCORPORATED BY REFERENCE AS OF THE DATE OF THIS BASE PROSPECTUS

This Base Prospectus should be read and construed in conjunction with the following information, which have been previously published or are published simultaneously with this Base Prospectus and that have been filed with the AMF for the purpose of the Prospectus Regulation, and which shall be incorporated by reference in, and shall be deemed to form part of, this Base Prospectus. The non-incorporated parts of the documents incorporated by reference in this Base Prospectus shall not form part of this Base Prospectus:

- (a) the French language audited consolidated financial statements of the Issuer for the year ended 31 December 2025, and the statutory auditors' audit report on the consolidated financial statements of the Issuer for the year ended 31 December 2025 (the “**Suez 2025 Consolidated Financial Statements**”), available at:

<https://www.suez.com/-/media/suez-global/files/publication/annual-report/comptes-consolides-au-31-decembre-2025-suez--sa.pdf?v=1&d=20260519T084423Z&open=true>;

- (b) the French language audited consolidated financial statements of the Issuer for the year ended 31 December 2024, and the statutory auditors' audit report on the consolidated financial statements of the Issuer for the year ended 31 December 2024 (the “**Suez 2024 Consolidated Financial Statements**”), available at:

<https://www.suez.com/-/media/suez-global/files/publication-docs/pdf-francais/finance/2024-suez-sa-rcc.pdf?h=512&w=512&v=1&d=20250617T083242Z&open=true>;

- (c) the section “Terms and Conditions” contained in the English language base prospectus of the Issuer dated 3 July 2023 (pages 47 to 104) filed with the AMF under number 23-270 on 3 July 2023 (the “**EMTN 2023 Conditions**”), available at:

<https://www.suez.com/-/media/SUEZ-GLOBAL/Files/Publication-Docs/PDF-English/Finance/Suez-2023-Base-Prospectus-Final-avec-numero-d-approbation.pdf?open=true>;

- (d) the section “Terms and Conditions” contained in the English language base prospectus of the Issuer dated 6 May 2022 (pages 42 to 99) filed with the AMF under number 22-137 on 6 May 2022 (the “**EMTN 2022 Conditions**”), available at:

<https://www.suez.com/-/media/suez-global/files/publication-docs/pdf-english/finance/base-prospectus-6-may-2022-en.pdf?open=true>.

Such information shall be incorporated in and form part of this Base Prospectus, save that any statement contained in any information incorporated by reference herein shall be modified or superseded for the purpose of this Base Prospectus to the extent that a statement contained herein modifies or supersedes such earlier statement (whether expressly, by implication or otherwise). Any statement so modified or superseded shall not, except as so modified or superseded, constitute a part of this Base Prospectus.

All information incorporated by reference in this Base Prospectus are also published on the website of the Issuer (www.suez.com). Free English language translations of the information incorporated by reference

in this Base Prospectus listed in paragraphs (a) and (b) (with the exception of the statutory auditors' audit reports on the consolidated financial statements of the Issuer for each of the years ended 31 December 2025 and 31 December 2024) are available, for information purposes only, on the Issuer's website.

Other than in relation to the information which is deemed to be incorporated by reference, the information on the websites to which this Base Prospectus (including, for the avoidance of doubt, any information on the websites which appear in the information incorporated by reference) refers does not form part of this Base Prospectus, unless that information is incorporated by reference into the Base Prospectus and has not been scrutinised or approved by the AMF.

For the purposes of the Prospectus Regulation, the information incorporated by reference in this Base Prospectus is set out in the cross-reference lists below. For the avoidance of doubt, the information requested to be disclosed by the Issuer as a result of Annex 7 of the Commission Delegated Regulation (EU) 2019/980 supplementing the Prospectus Regulation as amended, and not referred to in the cross-reference list below is either contained in the relevant sections of this Base Prospectus or is not relevant to the investors. Any information contained in the documents listed above which is not incorporated by reference in this Base Prospectus shall not form part of this Base Prospectus.

		<i>ANNEX VII OF THE COMMISSION DELEGATED REGULATION (EU) 2019/980 OF 14 MARCH 2019 (AS AMENDED) – REGISTRATION DOCUMENT FOR WHOLESALE NON-EQUITY SECURITIES</i>	
Information incorporated by reference		Page no. in the relevant document	
		SUEZ 2025 CONSOLIDATED FINANCIAL STATEMENTS	SUEZ 2024 CONSOLIDATED FINANCIAL STATEMENTS
4.	INFORMATION ABOUT THE ISSUER		
4.1	History and development of the Issuer		
4.1.5	Any recent events particular to the issuer and which are to a material extent relevant to an evaluation of the Issuer’s solvency.	Page 77	
11.	FINANCIAL INFORMATION CONCERNING THE ISSUER’S ASSETS AND LIABILITIES, FINANCIAL POSITION AND PROFITS AND LOSSES		
11.1	<u>Historical Financial Information</u>		
11.1.1	Audited historical financial information covering the latest 2 financial years and the audit report in respect of each year.	Pages 1 to 79	Pages 1 to 84

<p>11.1.3</p>	<p>Accounting standards</p> <p>The financial information must be prepared according to International Financial Reporting Standards as endorsed in the Union based on Regulation (EC) No 1606/2002.</p> <p>If Regulation (EC) No 1606/2002 is not applicable the financial statements must be prepared according to:</p> <ul style="list-style-type: none"> (a) a Member State's national accounting standards for issuers from the EEA as required by Directive 2013/34/EU; (b) a third country's national accounting standards equivalent to Regulation (EC) No 1606/2002 for third country issuers. <p>Otherwise the following information must be included in the registration document:</p> <ul style="list-style-type: none"> (a) a prominent statement that the financial information included in the registration document has not been prepared in accordance with International Financial Reporting Standards as endorsed in the Union based on Regulation (EC) No 1606/2002 and that there may be material differences in the financial information had Regulation (EC) No 1606/2002 been applied to the historical financial information; (b) immediately following the historical financial information a narrative description of the differences between Regulation (EC) No 1606/2002 as adopted by the Union and the accounting principles adopted by the issuer 	<p>Pages 16 to 20</p>	<p>Pages 16 to 19</p>
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	in preparing its annual financial statements.		
11.1.5	Consolidated financial statements If the Issuer prepares both stand-alone and consolidated financial statements, include at least the consolidated financial statements in the registration document.	Pages 9 to 79	Pages 9 to 84
11.1.6	Age of financial information The balance sheet date of the last year of audited financial information may not be older than 18 months from the date of the registration document	Page 10	
11.2	<u>Auditing of Historical financial information</u>		

<p>11.2.1 The historical financial information must be independently audited. The audit report shall be prepared in accordance with the Directive 2014/56/EU and Regulation (EU) No 537/2014. Where Directive 2014/56/EU and Regulation (EU) No 537/2014 do not apply:</p> <p>(a) the historical financial information must be audited or reported on as to whether or not, for the purposes of the registration document, it gives a true and fair view in accordance with auditing standards applicable in a Member State or an equivalent standard.</p> <p>Otherwise, the following information must be included in the registration document:</p> <p>(i) a prominent statement disclosing which auditing standards have been applied;</p> <p>(ii) an explanation of any significant departures from International Standards on Auditing;</p> <p>(b) if audit reports on the historical financial information contain qualifications, modifications of opinion, disclaimers or an emphasis of matter, such qualifications, modifications, disclaimers or emphasis of matter must be reproduced in full and the reasons given.</p>	<p>Pages 1 to 8</p>	<p>Pages 1 to 8</p>
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EMTN Previous Conditions	
EMTN 2023 Conditions	Pages 47 to 104 of the base prospectus of the Issuer dated 3 July 2023
EMTN 2022 Conditions	Pages 42 to 99 of the base prospectus of the Issuer dated 6 May 2022

The EMTN 2023 Conditions and EMTN 2022 Conditions are incorporated by reference in this Base Prospectus for the purpose only of further issues of Notes to be assimilated (*assimilées*) and form a single series with Notes already issued pursuant to the relevant EMTN 2023 Conditions or EMTN 2022 Conditions. Non-incorporated parts of the base prospectuses of the Issuer dated 3 July 2023 and 6 May 2022 are not relevant for investors.

2. FUTURE FINANCIAL INFORMATION INCORPORATED BY REFERENCE AFTER THE DATE OF THIS BASE PROSPECTUS

In accordance with Article 19(1b) of the Prospectus Regulation, for so long as this Base Prospectus is valid, it shall be read and construed in conjunction with any future financial information set out in the cross-reference list below. Such information shall be incorporated in, and form part of, this Base Prospectus as of the date of its publication on the website of the Issuer (www.suez.com):

- any unaudited consolidated annual financial statements of the Issuer for the relevant year ended 31 December, published in French language (each, a “**Future Annual Unaudited Financial Statements**”);
- any audited consolidated annual financial statements of the Issuer for the relevant year ended 31 December, published in French language, and the corresponding statutory auditors’ report thereon (each, a “**Future Annual Audited Financial Statements**”);
- any unaudited consolidated half-year financial statements for the relevant six-month period ended 30 June, published in French language, and the corresponding statutory auditors’ limited review report thereon (each, a “**Future Half-year Unaudited Financial Statements**”); and
- any future press release in the French language relating to the financial performance of the Issuer (each, a “**Future Press Release on Financial Performance**”).

For the avoidance of doubt, any information not listed below but included in the documents listed above is either contained in the relevant sections of this Base Prospectus or is not relevant for the Noteholders. Any future financial information incorporated by reference as described above shall, to the extent applicable, be deemed to modify or supersede (whether expressly, by implication or otherwise) earlier financial information contained or incorporated by reference in this Base Prospectus.

Below are tables that reference the future financial information of the Issuer incorporated by reference in this Base Prospectus.

		<i>ANNEX VII OF THE COMMISSION DELEGATED REGULATION (EU) 2019/980 OF 14 MARCH 2019 (AS AMENDED) – REGISTRATION DOCUMENT FOR WHOLESALE NON-EQUITY SECURITIES</i>			
Information incorporated by reference		Page no. in the relevant document			
		FUTURE ANNUAL UNAUDITED FINANCIAL STATEMENTS	FUTURE ANNUAL AUDITED FINANCIAL STATEMENTS	FUTURE HALF-YEAR UNAUDITED FINANCIAL STATEMENTS	FUTURE PRESS RELEASE ON FINANCIAL PERFORMANCE
4.	INFORMATION ABOUT THE ISSUER				
4.1	History and development of the Issuer				
4.1.5	Any recent events particular to the issuer and which are to a material extent relevant to an evaluation of the Issuer’s solvency.	FUTURE ANNUAL UNAUDITED FINANCIAL STATEMENTS	FUTURE ANNUAL AUDITED FINANCIAL STATEMENTS	FUTURE HALF-YEAR UNAUDITED FINANCIAL STATEMENTS	FUTURE PRESS RELEASE ON FINANCIAL PERFORMANCE
11.	FINANCIAL INFORMATION CONCERNING THE ISSUER’S ASSETS AND LIABILITIES, FINANCIAL POSITION AND PROFITS AND LOSSES				
11.1	<u>Historical Financial Information</u>				
11.1.1	Audited historical financial information covering the latest 2 financial years and the audit report in respect of each year.		FUTURE ANNUAL AUDITED FINANCIAL STATEMENTS		

<p>11.1.3</p>	<p>Accounting standards</p> <p>The financial information must be prepared according to International Financial Reporting Standards as endorsed in the Union based on Regulation (EC) No 1606/2002.</p> <p>If Regulation (EC) No 1606/2002 is not applicable the financial statements must be prepared according to:</p> <ul style="list-style-type: none"> (a) a Member State's national accounting standards for issuers from the EEA as required by Directive 2013/34/EU; (b) a third country's national accounting standards equivalent to Regulation (EC) No 1606/2002 for third country issuers. <p>Otherwise the following information must be included in the registration document:</p> <ul style="list-style-type: none"> (a) a prominent statement that the financial information included in the registration document has not been prepared in accordance with International Financial Reporting Standards as endorsed in the Union based on Regulation (EC) No 1606/2002 and that there may be material differences in the financial information had 	<p>FUTURE ANNUAL UNAUDITED FINANCIAL STATEMENTS</p>	<p>FUTURE ANNUAL AUDITED FINANCIAL STATEMENTS</p>		
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	<p>Regulation (EC) No 1606/2002 been applied to the historical financial information;</p> <p>(b) immediately following the historical financial information a narrative description of the differences between Regulation (EC) No 1606/2002 as adopted by the Union and the accounting principles adopted by the issuer in preparing its annual financial statements.</p>				
11.1.5	<p>Consolidated financial statements</p> <p>If the Issuer prepares both stand-alone and consolidated financial statements, include at least the consolidated financial statements in the registration document.</p>	FUTURE ANNUAL UNAUDITED FINANCIAL STATEMENTS	FUTURE ANNUAL AUDITED FINANCIAL STATEMENTS	FUTURE HALF-YEAR UNAUDITED FINANCIAL STATEMENTS	
11.1.6	<p>Age of financial information</p> <p>The balance sheet date of the last year of audited financial information may not be older than 18 months from the date of the registration document</p>	FUTURE ANNUAL UNAUDITED FINANCIAL STATEMENTS	FUTURE ANNUAL AUDITED FINANCIAL STATEMENTS	FUTURE HALF-YEAR UNAUDITED FINANCIAL STATEMENTS	
11.2	<p><u>Auditing of Historical financial information</u></p>				

<p>11.2.1 The historical financial information must be independently audited. The audit report shall be prepared in accordance with the Directive 2014/56/EU and Regulation (EU) No 537/2014. Where Directive 2014/56/EU and Regulation (EU) No 537/2014 do not apply:</p> <p>(a) the historical financial information must be audited or reported on as to whether or not, for the purposes of the registration document, it gives a true and fair view in accordance with auditing standards applicable in a Member State or an equivalent standard.</p> <p>Otherwise, the following information must be included in the registration document:</p> <p>(i) a prominent statement disclosing which auditing standards have been applied;</p> <p>(ii) an explanation of any significant departures from International Standards on Auditing;</p> <p>(b) if audit reports on the historical financial information contain qualifications, modifications of opinion, disclaimers or an emphasis of matter, such qualifications, modifications,</p>	<p>FUTURE ANNUAL UNAUDITED FINANCIAL STATEMENTS</p>	<p>FUTURE ANNUAL AUDITED FINANCIAL STATEMENTS</p>	<p>FUTURE HALF-YEAR UNAUDITED FINANCIAL STATEMENTS</p>	
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disclaimers or emphasis of matter must be reproduced in full and the reasons given.				
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FORWARD-LOOKING STATEMENTS

This Base Prospectus contains certain statements that are forward-looking statements with respect to the Issuer's business strategies, expansion and growth of operations, trends in its business, competitive advantage, and technological and regulatory changes, information on exchange rate risk and generally includes all statements preceded by, followed by or that include the words "**believe**", "**expect**", "**project**", "**anticipate**", "**seek**", "**estimate**" or similar expressions. Such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ materially from those in the forward-looking statements as a result of various factors. Potential investors are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date hereof. These forward-looking statements do not constitute profit forecasts or estimates under Commission Delegated Regulation (EU) 2019/980 of 14 March 2019 supplementing the Prospectus Regulation (as amended, the "**Commission Delegated Regulation**").

DOCUMENTS ON DISPLAY

1. A copy of this Base Prospectus, together with any supplement to this Base Prospectus, the constitutive documents (*statuts*) of the Issuer, all reports, letters, and other documents, valuations and statements prepared by any expert at the Issuer's request any part of which is included or referred to in this Base Prospectus, the terms and conditions of the Suez Holding ORAs issued on 28 January 2022, the terms and conditions of the Suez Holding ORAs issued on 29 November 2022, the terms and conditions of the Suez Holding ORAs issued on 1 December 2022 and the Suez Holding Undertaking Agreement (as amended or supplemented, as the case may be) may be obtained, free of charge, at the registered office of the Issuer during normal business hours.
2. The following documents will be available, if relevant, on the website of the AMF (www.amf-france.org) and of the Issuer (www.suez.com):
 - (1) the Final Terms for Notes that are admitted to trading on Euronext Paris;
 - (2) this Base Prospectus together with any supplement to this Base Prospectus or further Base Prospectus; and
 - (3) the documents incorporated by reference into this Base Prospectus (including any future financial information as from their date of publication).

SUPPLEMENT TO THE BASE PROSPECTUS

If at any time the Issuer is required to prepare a supplement to this Base Prospectus pursuant to the provisions of Article 23 of the Prospectus Regulation and Article 18 of Commission Delegated Regulation (EU) 2019/979, as amended, the Issuer will prepare and make available an appropriate supplement to this Base Prospectus or a restated Base Prospectus, which in respect of any subsequent issue of Notes to be admitted to trading on Euronext Paris or on a Regulated Market, shall constitute a prospectus supplement as required by Article 23 of the Prospectus Regulation.

TERMS AND CONDITIONS OF THE NOTES

The following is the text of the terms and conditions that, subject to completion in accordance with the provisions of the relevant Final Terms and excepting sentences in italics, shall be applicable to the Notes. In the case of Dematerialised Notes, the text of the terms and conditions will not be endorsed on physical documents of title but will be constituted by the following text as completed by the relevant Final Terms. In the case of Materialised Notes, either (i) the full text of these terms and conditions together with the relevant provisions of the Final Terms or (ii) these terms and conditions as so completed (and subject to simplification by the deletion of non-applicable provisions), shall be endorsed on Definitive Materialised Bearer Notes. All capitalised terms that are not defined in these Conditions will have the meanings given to them in the relevant Final Terms. References in the Conditions to “Notes” are to the Notes of one Series only, not to all Notes that may be issued under the Programme.

An amended and restated agency agreement (as amended or supplemented from time to time, the “**Agency Agreement**”) dated 22 May 2026 has been agreed between Suez (the “**Issuer**”), Société Générale as fiscal agent, paying agent, redenomination agent, consolidation agent, calculation agent and registration agent.

The fiscal agent, the paying agents, the redenomination agent, the consolidation agent, the calculation agent(s) and the make-whole calculation agent(s) for the time being (if any) are referred to below respectively as the “**Fiscal Agent**”, the “**Paying Agents**” (which expression shall include the Fiscal Agent), the “**Registration Agent**”, the “**Redenomination Agent**”, the “**Consolidation Agent**”, the “**Calculation Agent(s)**” and the “**Make-Whole Calculation Agent(s)**”.

The holders of Dematerialised Notes and Materialised Notes, the holders of the interest coupons (the “**Coupons**”) relating to interest bearing Materialised Notes and, where applicable in the case of such Notes, talons (the “**Talons**”) for further Coupons (the “**Couponholders**”) are deemed to have notice of all of the provisions of the Agency Agreement.

For the purpose of these Terms and Conditions:

- “**Regulated Market**” means any regulated market situated in a Member State of the European Economic Area (“**EEA**”) as defined in Directive 2014/65/EU, as amended;
- “**day**” means a calendar day.

References below to “**Conditions**” are, unless the context requires otherwise, to the numbered paragraphs below.

1. FORM, DENOMINATION(S), TITLE AND REDENOMINATION OF THE NOTES

- (a) **Form of Notes:** Notes may be issued by the Issuer either in dematerialised form (“**Dematerialised Notes**”) or in materialised form (“**Materialised Notes**”).
 - (i) Dematerialised Notes are issued, as specified in the relevant Final Terms (the “**Final Terms**”), in (x) bearer dematerialised form (*au porteur*) only, in which case they are inscribed in the books of Euroclear France (acting as central depository) which credits the accounts of Euroclear France Account Holders (as defined below), (y) in registered dematerialised form (*au nominatif*) only and, in such case, at the option of the relevant Noteholder, either in administered registered dematerialised form (*au nominatif administré*) in which case they will be inscribed in the accounts of the Euroclear France Account Holders designated by the relevant Noteholders or in fully registered dematerialised form (*au nominatif pur*) inscribed in an account maintained by the Registration Agent acting on behalf of the Issuer.

Unless this possibility is expressly excluded in the relevant Final Terms, according to Article L. 228-2 of the French *Code de commerce*, the Issuer may at any time request from the central depository identification information of holders of Dematerialised Notes in bearer form (*au porteur*) such as the name or the company name, nationality, date of birth or year of incorporation and mail address or, as the case may be, email address of such holders.

For the purpose of these Conditions, “**Euroclear France Account Holder**” means any financial intermediary institution entitled to hold directly or indirectly accounts on behalf of its customers with Euroclear France, and includes the depository bank for Clearstream Banking, SA (“**Clearstream**”) and Euroclear Bank SA/NV (“**Euroclear**”).

- (ii) Materialised Notes are issued in bearer form (“**Materialised Bearer Notes**”). Materialised Bearer Notes are serially numbered and are issued with Coupons (and, where appropriate, a Talon) attached, save in the case of Zero Coupon Notes in which case references to interest (other than in relation to interest due after the Maturity Date), Coupons and Talons in these Conditions are not applicable.

In accordance with Articles L.211-3 et seq. and R.211-1 et seq. of the French Code monétaire et financier, securities (such as the Notes) which are governed by French law and are in materialised form must be issued outside the French territory.

- (b) **Denomination(s):** Notes shall be issued in the specified denomination(s) as set out in the relevant Final Terms save that the minimum denomination of each Note listed and admitted to trading on a Regulated Market will be €100,000, and if the Notes are denominated in a currency other than euro, the equivalent amount in each such currency (the “**Specified Denomination(s)**”) or such higher amount as may be allowed or required from time to time by the relevant monetary or financial authority or any applicable laws or regulations. Dematerialised Notes shall be issued in one Specified Denomination only.

(c) **Title:**

- (i) Title to Dematerialised Notes will be evidenced in accordance with Articles L.211-3 *et seq.* and R.211-1 *et seq.* of the French *Code monétaire et financier* by book entries (*inscriptions en compte*). No physical document of title (including *certificats représentatifs* pursuant to Article R.211-7 of the French *Code monétaire et financier*) will be issued in respect of the Dematerialised Notes. Title to Dematerialised Notes issued in bearer form (*au porteur*) and in administered registered form (*au nominatif administré*) shall pass upon, and transfer of such Notes may only be effected through, registration of the transfer in the accounts of Euroclear France Account Holders. Title to Dematerialised Notes issued in fully registered form (*au nominatif pur*) shall pass upon, and transfer of such Notes may only be effected through, registration of the transfer in the accounts of the Issuer or the Registration Agent.
- (ii) Title to Materialised Bearer Notes in definitive form having, where appropriate, Coupons and/or a Talon attached thereto on issue (“**Definitive Materialised Bearer Notes**”), shall pass by delivery.
- (iii) Except as ordered by a court of competent jurisdiction or as required by law, the holder of any Note (as defined below), Coupon or Talon shall be deemed to be and may be treated as its absolute owner for all purposes, whether or not it is overdue and regardless of any notice of ownership, or an interest in it, any writing on it or its theft or loss and no person shall be liable for so treating the holder.
- (iv) In these Conditions, “**holder of Notes**” or “**holder of any Note**” or “**Noteholder**” means (i) in the case of Dematerialised Notes, the person whose name appears in the account of the

relevant Euroclear France Account Holder or the Issuer or the Registration Agent (as the case may be) as being entitled to such Notes; (ii) in the case of Definitive Materialised Notes, the bearer of any Definitive Materialised Bearer Note and the Coupons, or Talon relating to it, and (iii) in the case of Materialised Notes in respect of which a Temporary Global Certificate has been issued and is outstanding, each person (other than a clearing institution) who appears as a holder of such Notes or of a particular nominal amount of interests in such Notes, in accordance with the applicable laws and regulations and with the applicable rules and procedures of any relevant clearing institution including, without limitation, Euroclear France, Euroclear or Clearstream, as appropriate; and capitalised terms have the meanings given to them in the relevant Final Terms, the absence of any such meaning indicating that such term is not applicable to the Notes.

(d) **Redenomination**

- (i) The Issuer may (if so specified in the relevant Final Terms), on any Interest Payment Date, without the consent of the holder of any Note, Coupon or Talon, by giving at least thirty (30) days' notice in accordance with Condition 15 and on or after the date on which the European Member State in whose national currency the Notes are denominated has become a participating Member State in the single currency of the European Economic and Monetary Union (as provided in the Treaty on the Functioning of the European Union, as amended from time to time (the "**Treaty**")) or events have occurred which have substantially the same effects (in either case, "**EMU**"), redenominate all, but not some only, of the Notes of any Series into Euro and adjust the aggregate principal amount and the Specified Denomination(s) set out in the relevant Final Terms accordingly, as described below. The date on which such redenomination becomes effective shall be referred to in these Conditions as the "**Redenomination Date**".
- (ii) The redenomination of the Notes pursuant to Condition 1(d)(i) shall be made by converting the principal amount of each Note from the relevant national currency into Euro using the fixed relevant national currency Euro conversion rate established by the Council of the European Union pursuant to Article 140 (3) of the Treaty and rounding the resultant figure to the nearest Euro 0.01 (with Euro 0.005 being rounded upwards). If the Issuer so elects, the figure resulting from conversion of the principal amount of each Note using the fixed relevant national currency Euro conversion rate shall be rounded down to the nearest euro. The Euro denominations of the Notes so determined shall be notified to Noteholders in accordance with Condition 15. Any balance remaining from the redenomination with a denomination higher than Euro 0.01 shall be paid by way of cash adjustment rounded to the nearest Euro 0.01 (with Euro 0.005 being rounded upwards). Such cash adjustment will be payable in Euro on the Redenomination Date in the manner notified to Noteholders by the Issuer.
- (iii) Upon redenomination of the Notes, any reference in the relevant Final Terms to the relevant national currency shall be construed as a reference to euro.
- (iv) The Issuer may, with the prior approval of the Redenomination Agent and the Consolidation Agent, in connection with any redenomination pursuant to this Condition or any consolidation pursuant to Condition 14, without the consent of the holder of any Note, Coupon or Talon, make any changes or additions to these Conditions or Condition 14 (including, without limitation, any change to any applicable business day definition, business day convention, principal financial centre of the country of the relevant Specified Currency, interest accrual basis or benchmark), taking into account market practice in respect of redenominated euromarket debt obligations and which it believes are not prejudicial to the interests of such holders. Any such changes or additions shall, in the absence of manifest error, be binding on

the holders of Notes, Coupons and Talons and shall be notified to Noteholders in accordance with Condition 15 as soon as practicable thereafter.

- (v) Neither the Issuer nor any Paying Agent shall be liable to the holder of any Note, Coupon or Talon or other person for any commissions, costs, losses or expenses in relation to or resulting from the credit or transfer of Euro or any currency conversion or rounding effected in connection therewith.

(e) **Method of issue**

The Notes will be issued in series (each a “**Series**”). Each Series may be issued in tranches (each a “**Tranche**”) having one or more issue dates and on terms otherwise identical (or identical other than in respect of the first payment of interest, the issue date, the issue price and the nominal amount), the Notes of each Series being intended to be interchangeable with all other Notes of that Series. The specific terms of each Tranche will be set out in the relevant Final Terms.

2. CONVERSION AND EXCHANGES OF NOTES

(a) **Dematerialised Notes**

- (i) Dematerialised Notes issued in bearer dematerialised form (*au porteur*) may not be converted into Dematerialised Notes in registered dematerialised form, whether in fully registered form (*au nominatif pur*) or in administered registered form (*au nominatif administré*).
- (ii) Dematerialised Notes initially issued in registered form (*au nominatif*) only may not be converted into Dematerialised Notes in bearer dematerialised form (*au porteur*).
- (iii) Dematerialised Notes issued in fully registered dematerialised form (*au nominatif pur*) may, at the option of the Noteholder, be converted into Notes in administered registered dematerialised form (*au nominatif administré*), and vice versa. The exercise of any such option by such Noteholder shall be made in accordance with Article R.211-4 of the French *Code monétaire et financier*. Any such conversion shall be effected at the cost of such Noteholder.

(b) **Materialised Bearer Notes**

Materialised Bearer Notes of one Specified Denomination may not be exchanged for Materialised Bearer Notes of another Specified Denomination.

(c) **Dematerialised Notes not exchangeable for Materialised Bearer Notes and vice versa**

Dematerialised Notes may not be exchanged for Materialised Notes and Materialised Notes may not be exchanged for Dematerialised Notes.

3. STATUS OF NOTES

The principal and interest on the Notes are unconditional, unsubordinated and (subject to the provisions of Condition 4) unsecured obligations of the Issuer and rank and will rank *pari passu* without preference or priority among themselves and (save for certain obligations required to be preferred by French law) equally and rateably with all other present or future unsecured and unsubordinated indebtedness, obligations and guarantees of the Issuer.

4. NEGATIVE PLEDGE

So long as any of the Notes or, if applicable, any Coupons relating to them, remains outstanding, the Issuer shall not, and shall ensure that none of its Material Subsidiaries (as defined below) will grant any mortgage, charge, lien (other than a lien arising by operation of law), pledge or other security interest (*surêté réelle*) (each a “**Security Interest**”) upon the whole or any part of their respective present or future undertaking, assets or revenues to secure any Relevant Indebtedness (as defined below) unless any such operation falls within the definition of Permitted Security Interest (as defined below), unless the Issuer, before or at the same time, takes any and all action necessary to ensure that (i) its obligations under the Notes are secured equally and rateably with the Relevant Indebtedness or (ii) such other Security Interest or other arrangement is provided as is approved by the Noteholders whose approval may be given at a General Meeting or through a Written Resolution in each case in accordance with Condition 11.

For the purposes of these Conditions:

“**Adjusted EBITDA**” means, in line with the definition of “EBITDA” used in the consolidated financial statements of the Issuer for the years ended 31 December 2025 and 31 December 2024, the operating income before depreciation and amortization, increased by the share of net income from associates and joint ventures, net of (i) depreciation and amortization; (ii) net provisions; (iii) net taxes under IFRIC 21; (iv) share-based payments; (v) net cash outflows from concessions; and (vi) royalties for brand and know-how;

“**Material Subsidiaries**” means at any relevant time any Subsidiary of the Issuer whose Adjusted EBITDA (or, where the Subsidiary in question prepares consolidated accounts whose consolidated Adjusted EBITDA) represents not less than twenty (20) per cent. of the consolidated Adjusted EBITDA of the Issuer, as calculated by reference to the then latest audited accounts (or consolidated accounts, as the case may be) of such Subsidiary and the then latest audited consolidated accounts of the Issuer and its consolidated subsidiaries;

“**outstanding**” means, in relation to the Notes of any Series, all the Notes issued other than (a) those that have been redeemed in accordance with the Conditions, (b) those in respect of which the date for redemption has occurred and the redemption moneys (including all interest accrued on such Notes to the date for such redemption and any interest payable after such date) have been duly paid (i) in the case of Dematerialised Notes in bearer form and in administered registered form, to the relevant Euroclear France Account Holders on behalf of the Noteholder as provided in Condition 7(a), (ii) in the case of Dematerialised Notes in fully registered form, to the account of the Noteholder as provided in Condition 7(a) and (iii) in the case of Materialised Notes, to the Paying Agent as provided in Conditions 7(b) and 7(c) and remain available for payment against presentation and surrender of Materialised Bearer Notes and/or Coupons, as the case may be, (c) those which have become void or in respect of which claims have become prescribed, (d) those which have been purchased or exchanged and cancelled as provided in the Conditions, (e) in the case of Materialised Notes (i) those mutilated or defaced Materialised Bearer Notes that have been surrendered in exchange for replacement Materialised Bearer Notes, (ii) (for the purpose only of determining how many such Materialised Bearer Notes are outstanding and without prejudice to their status for any other purpose) those Materialised Bearer Notes alleged to have been lost, stolen or destroyed and in respect of which replacement Materialised Bearer Notes have been issued and (iii) any Temporary Global Certificate to the extent that it shall have been exchanged for one or more Definitive Materialised Bearer Notes, pursuant to its provisions; *provided that*, for the purposes of ascertaining the right to (x) attend and vote at any meeting of Noteholders and (y) to approve any Written Resolution, those Notes that are beneficially held by, or are held on behalf of, the Issuer or any of its subsidiaries and not cancelled shall (unless and until ceasing to be so held) be deemed not to be outstanding;

“**Permitted Security Interest**” means a Security Interest granted by the Issuer or any of its Material Subsidiaries to secure any Relevant Indebtedness, where such Relevant Indebtedness is incurred for the purpose of, and the proceeds thereof are used in, (i) the purchase of an asset and such security is provided over or in respect of such asset or (ii) the refinancing of any indebtedness incurred for the purpose of (i) above, provided that the security is provided over or in respect of the same asset;

“**Relevant Indebtedness**” means (i) any present or future indebtedness for borrowed money which is represented by any notes, bonds, or debt securities which are for the time being, or capable of being, quoted, listed or ordinarily dealt in on any stock exchange and (ii) any guarantee or indemnity of any such indebtedness; and

“**Subsidiary**” means a subsidiary (*filiale*) within the meaning of Article L.233-1 of the French *Code de commerce*.

5. INTEREST AND OTHER CALCULATIONS

- (a) **Definitions:** In these Conditions, unless the context otherwise requires, the following defined terms shall have the meanings set out below. Certain defined terms contained in the FBF Master Agreement (as defined below) and in the 2021 ISDA Interest Rate Derivatives Definitions published by the International Swaps and Derivatives Association, Inc. and as amended and updated as of the Issue Date of the first Tranche of the relevant Series (“**2021 ISDA Definitions**”), have either been used or reproduced in this Condition 5:

“**Adjustment Spread**” means either a spread (which may be positive or negative), or the formula or the methodology for calculating a spread, in either case, which the Independent Adviser determines and which is required to be applied to the Successor Rate or the Alternative Rate, as the case may be, to reduce or eliminate, to the fullest extent reasonably practicable in the circumstances, any economic prejudice or benefit, as the case may be, to Noteholders and Couponholders as a result of the replacement of the Original Reference Rate with the Successor Rate or the Alternative Rate, as the case may be, and is the spread, formula or methodology which:

- (a) in the case of a Successor Rate, is formally recommended or formally provided as an option for parties to adopt in relation to the replacement of the Original Reference Rate with the Successor Rate by any Relevant Nominating Body; or
- (b) if no recommendation required under (a) above has been made or in the case of an Alternative Rate, the Independent Adviser determines is customarily applied to the relevant Successor Rate or the Alternative Rate (as the case may be) in international debt capital markets transactions to produce an industry-accepted replacement rate for the Original Reference Rate; or
- (c) if the Independent Adviser determines that no such spread is customarily applied, the Independent Adviser determines and which is recognised or acknowledged as being the industry standard for over-the-counter derivative transactions which reference the Original Reference Rate, where such rate has been replaced by the Successor Rate or the Alternative Rate, as the case may be; or
- (d) if the Independent Adviser determines that no such industry standard is recognised or acknowledged, the spread, formula or methodology which the Independent Adviser (acting in good faith) determines to be appropriate.

“**Alternative Rate**” means an alternative benchmark or screen rate which the Independent Adviser determines in accordance with Condition 5(c)(iii)(D)(b) and which is customarily applied in international debt capital markets transactions for the purposes of determining rates of interest (or the

relevant component part thereof) for a determined interest period in the same Specified Currency as the Notes.

“**Benchmark Amendments**” has the meaning given to it in Condition 5(c)(iii)(D)(d).

“**Benchmark Event**” means:

- (i) the Original Reference Rate ceasing to be published for a period of at least 5 Business Days or ceasing to exist; or
- (ii) a public statement or publication of information by or on behalf of the administrator of the Original Reference Rate, announcing that it has ceased or will cease to provide the Original Reference Rate, permanently or indefinitely (provided that, at that time, there is no successor administrator that will continue to provide the Original Reference Rate); or
- (iii) a public statement or publication of information by the regulatory supervisor of the Original Reference Rate, the central bank for the currency of the Original Reference Rate, an insolvency official with jurisdiction over the administrator of the Original Reference Rate, a resolution authority with jurisdiction over the administrator for the Original Reference Rate, or a court or an entity with similar insolvency or resolution authority over the administrator of the Original Reference Rate, which states that the administrator of the Original Reference Rate, has ceased or will cease to provide the Original Reference Rate, permanently or indefinitely (provided that, at that time, there is no successor administrator that will continue to provide the Original Reference Rate); and/or
- (iv) a public statement or publication of information by the supervisor of the administrator of the Original Reference Rate as a consequence of which the Original Reference Rate has been or will be prohibited from being used or that its use will be subject to restrictions or adverse consequences; and/or
- (v) it has or will become unlawful for the Issuer, the party responsible for determining the Original Rate of Interest (being the Calculation Agent or such other party specified in the relevant Final Terms, as applicable), or any Paying Agent to calculate any payment due to be made to any Noteholder using the Original Reference Rate (including, without limitation, under the Regulation (EU) 2016/1011 (as amended, the “**Benchmarks Regulation**”)); and/or
- (vi) the making of a public statement by the supervisor of the administrator of the Original Reference Rate that the method of calculation of the Original Reference Rate, in the opinion of the supervisor, has significantly changed; and/or
- (vii) that a decision to withdraw the authorisation or registration pursuant to Article 35 of the Benchmarks Regulation of any benchmark administrator previously authorised to publish such Original Reference Rate has been adopted (for the avoidance of doubt, the authorisation or registration of the administrator of a benchmark shall not be considered to be withdrawn if the administration of such benchmark is transferred to another administrator that is so authorised or registered); and/or
- (viii) the making of a public statement by the supervisor of the administrator of the Original Reference Rate, that the Original Reference Rate has been or will be permanently or indefinitely discontinued; and/or
- (ix) (i) the making of a public statement by the supervisor of the administrator of the Original Reference Rate or by any relevant competent authority or other relevant official body pursuant to the Benchmarks Regulation, or (ii) the effect of the application of the Benchmarks Regulation otherwise being, that: (1) the Original Reference Rate will be prohibited from being used; (2) the Original Reference Rate is no longer (or will no longer be) representative

of an underlying market; (3) the use of the Original Reference Rate will be subject to restrictions or adverse consequences; or (4) adding a new reference to the Original Reference Rate will be prohibited;

provided that the Benchmark Event shall occur on the date on which: (A) the Original Reference Rate is prohibited from use (assuming, in the case of a public statement by any relevant competent authority or other relevant official body pursuant to the Benchmarks Regulation, that the Issuer has not published (within six months of the date of the relevant public statement) a statement on its website providing a reasoned explanation for not being able to replace the Original Reference Rate); (B) the Original Reference Rate is deemed no longer to be representative of an underlying market; (C) the Original Reference Rate becomes subject to restrictions or adverse consequences; or (D) adding a new reference to the Original Reference Rate is prohibited, and not (in any such case) the date of the relevant public statement, unless the date of the relevant public statement coincides with the relevant date in (1), (2), (3) or (4) above (as applicable);

provided that,

- in the case of sub-paragraph (i) and (ii), the Benchmark Event shall occur on the date of the cessation of publication of the Original Reference Rate;
- in the case of sub-paragraphs (iii) and (iv), the Benchmark Event shall occur on or within six-month preceding the date of prohibition of use of the Original Reference Rate, and not the date of the relevant public statement;
- in the case of sub-paragraph (vi), the Benchmark Event shall occur on the date on which the methodology to calculate such Original Reference Rate has significantly changed;
- in the case of sub-paragraph (vii), the Benchmark Event shall occur on the date of the cessation of the publication of the Original Reference Rate; and
- in the case of sub-paragraph (viii), the Benchmark Event shall occur on the date on which the Original Reference Rate has been or will be discontinued.

The occurrence of a Benchmark Event shall be determined by the Issuer and promptly notified to the Fiscal Agent, the Calculation Agent and the Paying Agents. For the avoidance of doubt, neither the Fiscal Agent, the Calculation Agent nor the Paying Agents shall have any responsibility for making such determination.

“Business Day” means:

- (i) in the case of Notes denominated in euro, a day on which the real time gross settlement system operated by the Eurosystem or any successor thereto (“**T2**”) is operating (a “**T2 Business Day**”) and/or
- (ii) in relation to any sum payable in Renminbi, a day on which commercial banks and foreign exchange markets settle payments in Renminbi in Hong Kong and in the relevant Business Centre(s) (if any) and/or
- (iii) in the case of Notes denominated in a specified currency other than euro and Renminbi, a day which is a T2 Business Day and a day (other than a Saturday or Sunday) on which commercial banks and foreign exchange markets settle payments in the principal financial centre for that currency and/or

- (iv) in the case of Notes denominated in a specified currency and/or one or more Business Centre(s) specified in the relevant Final Terms (the “**Business Centre(s)**”) a day (other than a Saturday or a Sunday) on which commercial banks and foreign exchange markets settle payments in such currency in the Business Centre(s) or, if no currency is indicated, generally in each of the Business Centre(s) so specified.

“**CMS Rate**” shall mean the applicable swap rate for swap transactions in the Reference Currency with a maturity of the Designated Maturity, expressed as a percentage, which appears on the Relevant Screen Page as at the Specified Time on the Interest Determination Date in question, all as determined by the Calculation Agent.

“**CMS Reference Banks**” means (i) where the Reference Currency is Euro, the principal office of five leading swap dealers in the inter-bank market, (ii) where the Reference Currency is Sterling, the principal London office of five leading swap dealers in the London inter-bank market, (iii) where the Reference Currency is U.S. Dollars, the principal New York City office of five leading swap dealers in the New York City inter-bank market, or (iv) in the case of any other Reference Currency, the principal Relevant Financial Centre office of five leading swap dealers in the Relevant Financial Centre inter-bank market, in each case selected by the Calculation Agent.

“**Day Count Fraction**” means, in respect of the calculation of an amount of interest on any Note for any period of time (from and including the first day of such period to but excluding the last) (whether or not constituting an Interest Period or Interest Accrual Period, the “**Calculation Period**”):

- (i) if “**Actual/365 — FBF**” is specified in the relevant Final Terms, the fraction whose numerator is the actual number of days elapsed during the Calculation Period and whose denominator is 365. If part of that Calculation Period falls in a leap year, Actual /365 — FBF shall mean the sum of (i) the fraction whose numerator is the actual number of days elapsed during the non-leap year and whose denominator is 365 and (ii) the fraction whose numerator is the number of actual days elapsed during the leap year and whose denominator is 366;
- (ii) if “**Actual/365**” or “**Actual/Actual – ISDA**” is specified in the relevant Final Terms, the actual number of days in the Calculation Period divided by 365 (or, if any portion of that Calculation Period falls in a leap year, the sum of (A) the actual number of days in that portion of the Calculation Period falling in a leap year divided by 366 and (B) the actual number of days in that portion of the Calculation Period falling in a non-leap year divided by 365);
- (iii) if “**Actual/Actual-ICMA**” is specified in the relevant Final Terms:
 - (A) if the Calculation Period is equal to or shorter than the Determination Period during which it falls, the number of days in the Calculation Period divided by the product of (x) the number of days in such Determination Period and (y) the number of Determination Periods normally ending in any year; and
 - (B) if the Calculation Period is longer than one Determination Period, the sum of:
 - the number of days in such Calculation Period falling in the Determination Period in which it begins divided by the product of (1) the number of days in such Determination Period and (2) the number of Determination Periods normally ending in any year; and
 - the number of days in such Calculation Period falling in the next Determination Period divided by the product of (1) the number of days in such Determination Period and (2) the number of Determination Periods normally ending in any year;

in each case where

“**Determination Period**” means the period from and including a Determination Date in any year to but excluding the next Determination Date, and

“**Determination Date**” means the date specified as such in the relevant Final Terms or, if none is so specified, the Interest Payment Date

- (iv) if “**Actual/365 (Fixed)**” is specified in the relevant Final Terms, the actual number of days in the Calculation Period divided by 365;
- (v) if “**Actual/360**” is specified in the relevant Final Terms, the actual number of days in the Calculation Period divided by 360;
- (vi) if “**30/360**”, “**360/360**” or “**Bond Basis**” is specified in the relevant Final Terms, the number of days in the Calculation Period divided by 360 calculated on a formula basis as follows:

$$\text{Day Count Fraction} = \frac{[360 \times (Y_2 - Y_1)] + [30 \times (M_2 - M_1)] + [(D_2 - D_1)]}{360}$$

where:

“**Y₁**” is the year, expressed as a number, in which the first day of the Calculation Period falls;

“**Y₂**” is the year, expressed as a number, in which the day immediately following the last day included in the Calculation Period falls;

“**M₁**” is the calendar month, expressed as a number, in which the first day of the Calculation Period falls;

“**M₂**” is the calendar month, expressed as number, in which the day immediately following the last day included in the Calculation Period falls;

“**D₁**” is the first day, expressed as a number, of the Calculation Period, unless such number would be 31, in which case D₁ will be 30; and

“**D₂**” is the day, expressed as a number, immediately following the last day included in the Calculation Period, unless such number would be 31 and D₁ is greater than 29, in which case D₂ will be 30;

and

- (vii) if “**30E/360**” or “**Eurobond Basis**” is specified in the relevant Final Terms, the number of days in the Calculation Period divided by 360 calculated on a formula basis as follows:

$$\text{Day Count Fraction} = \frac{[360 \times (Y_2 - Y_1)] + [30 \times (M_2 - M_1)] + [(D_2 - D_1)]}{360}$$

where:

“**Y₁**” is the year, expressed as a number, in which the first day of the Calculation Period falls;

“**Y₂**” is the year, expressed as a number, in which the day immediately following the last day included in the Calculation Period falls;

“**M₁**” is the calendar month, expressed as a number, in which the first day of the Calculation Period falls;

“**M₂**” is the calendar month, expressed as a number, in which the day immediately following the last day included in the Calculation Period falls;

“**D₁**” is the first day, expressed as a number, of the Calculation Period, unless such number would be 31, in which case D₁ will be 30; and

“**D₂**” is the day, expressed as a number, immediately following the last day included in the Calculation Period, unless such number would be 31, in which case D₂ will be 30;

- (viii) if “**30E/360 (ISDA)**” is specified in the relevant Final Terms, the number of days in the Calculation Period divided by 360, calculated on a formula basis as follows:

$$\text{Day Count Fraction} = \frac{[360 \times (Y_2 - Y_1)] + [30 \times (M_2 - M_1)] + [(D_2 - D_1)]}{360}$$

where:

“**Y₁**” is the year, expressed as a number, in which the first day of the Calculation Period falls;

“**Y₂**” is the year, expressed as a number, in which the day immediately following the last day included in the Calculation Period falls;

“**M₁**” is the calendar month, expressed as a number, in which the first day of the Calculation Period falls;

“**M₂**” is the calendar month, expressed as a number, in which the day immediately following the last day included in the Calculation Period falls;

“**D₁**” is the first day, expressed as a number, of the Calculation Period, unless (i) that day is the last day of February or (ii) such number would be 31, in which case D₁ will be 30; and

“**D₂**” is the day, expressed as a number, immediately following the last day included in the Calculation Period, unless (i) that day is the last day of February but not the Maturity Date or (ii) such number would be 31, in which case D₂ will be 30.

“**Designated Maturity**”, “**Margin**”, “**Specified Time**”, “**Relevant Currency**” and “**Relevant Screen Page**” shall have the meaning given to those terms in the applicable Final Terms.

“**Euro-zone**” means the region comprised of member states of the European Union that adopt the single currency in accordance with the Treaty.

“**FBF Definitions**” means the definitions set out in the June 2013 FBF Master Agreement relating to transactions on forward financial instruments as supplemented by the Technical Schedules (*Additifs Techniques*) as published by the *Fédération Bancaire Française* (“**FBF**”) (together the “**FBF Master Agreement**”), as may be supplemented or amended as at the Issue Date.

“Independent Adviser” means an independent financial institution of international repute or an independent financial adviser with appropriate expertise appointed by the Issuer at its own expense under Condition 5(c)(iii)(D)(a).

“Interest Accrual Period” means the period beginning on (and including) the Interest Commencement Date and ending on (but excluding) the first Interest Period Date and each successive period beginning on (and including) an Interest Period Date and ending on (but excluding) the next succeeding Interest Period Date.

“Interest Amount” means the amount of interest payable for a particular period, and in the case of Fixed Rate Notes, means the Fixed Coupon Amount or Broken Amount as specified in the relevant Final Terms, as the case may be.

“Interest Commencement Date” means the Issue Date or such other date as may be specified in the relevant Final Terms.

“Interest Determination Date” means, with respect to a Rate of Interest and Interest Accrual Period or the interest amount in relation to the RMB Notes, the date specified as such in the relevant Final Terms or, if none is so specified, (i) the day falling two (2) T2 Business Days prior to the first (1st) day of such Interest Accrual Period if the Specified Currency is Euro or (ii) the first (1st) day of such Interest Accrual Period if the Specified Currency is Sterling or (iii) the day falling two (2) Business Days in the city specified in the Final Terms for the Specified Currency prior to the first (1st) day of such Interest Accrual Period if the Specified Currency is neither Sterling nor Euro.

“Interest Payment Date” means the date(s) specified in the relevant Final Terms.

“Interest Period” means the period beginning on (and including) the Interest Commencement Date and ending on (but excluding) the first Interest Payment Date and each successive period beginning on (and including) an Interest Payment Date and ending on (but excluding) the next succeeding Interest Payment Date or the relevant payment date if any interest in respect of the Notes become payable on a date other than an Interest Payment Date.

“Interest Period Date” means each Interest Payment Date unless otherwise specified in the relevant Final Terms.

“Original Reference Rate” means the originally-specified benchmark or screen rate (as applicable) used to determine the Rate of Interest (or any component part thereof) on the Notes as specified in the relevant Final Terms.

“Rate of Interest” means the rate of interest payable from time to time in respect of the Notes and that is either specified or calculated in accordance with the provisions in the relevant Final Terms.

“Reference Banks” means the principal Euro-zone office of four major banks in the Euro-zone inter-bank market selected by the Calculation Agent with the approval of the Issuer or as specified in the relevant Final Terms.

“Reference Rate” means the rate specified as such in the relevant Final Terms which shall be either EURIBOR, CMS Rate or €STR (or any Successor Rate or Alternative Rate).

“Relevant Nominating Body” means, in respect of a benchmark or screen rate, as applicable:

- (i) the central bank for the currency to which the benchmark or screen rate, as applicable, relates, or any central bank or other supervisory authority which is responsible for supervising the administrator of the benchmark or screen rate, as applicable; or
- (ii) any working group or committee sponsored by, chaired or co-chaired by or constituted at the request of (a) the central bank for the currency to which the benchmark or screen rate, as applicable, relates, (b) any central bank or other supervisory authority which is responsible for supervising the administrator of the benchmark or screen rate, as applicable, (c) a group of the aforementioned central banks or other supervisory authorities or (d) the Financial Stability Board or any part thereof.

“Relevant Screen Page” means such page, section, caption, column or other part of a particular information service as may be specified in the relevant Final Terms or such other page, section, caption, column or other part as may replace it on that information service or on such other information service, in each case as may be nominated by the person or organisation providing or sponsoring the information appearing there for the purpose of displaying rates or prices comparable to that Reference Rate.

“Relevant Swap Rate” means:

- (i) where the Reference Currency is Euro, the mid-market annual swap rate determined on the basis of the arithmetic mean of the bid and offered rates for the annual fixed leg, calculated on a 30/360 day count basis, of a fixed-for-floating euro interest rate swap transaction with a term equal to the Designated Maturity commencing on the first (1st) day of the relevant Interest Period and in a Representative Amount with an acknowledged dealer of good credit in the swap market, where the floating leg, in each case calculated on an Actual/360 day count basis, is equivalent to EUR-EURIBOR (as defined in the 2021 ISDA Definitions), with a designated maturity determined by the Calculation Agent by reference to standard market practice and/or the 2021 ISDA Definitions; and
- (ii) where the Reference Currency is any other currency or if the Final Terms specify otherwise, the mid-market swap rate as determined in accordance with the applicable Final Terms.

“Representative Amount” means an amount that is representative for a single transaction in the relevant market at the relevant time.

“RMB Note” means a Note denominated in Renminbi.

“Successor Rate” means a successor to or replacement of the Original Reference Rate which is formally recommended by any Relevant Nominating Body, and if, following a Benchmark Event, two (2) or more successor or replacement rates are recommended by any Relevant Nominating Body, the Independent Adviser, shall determine which of those successor or replacement rates is most appropriate, having regard to, *inter alia*, the particular features of the relevant Notes and the nature of the Issuer.

“Specified Currency” means the currency specified as such in the relevant Final Terms.

- (b) **Interest on Fixed Rate Notes other than Fixed Rate Notes denominated in RMB**

Each Fixed Rate Note bears interest on its outstanding nominal amount from the Interest Commencement Date at the rate per annum (expressed as a percentage) equal to the Rate of Interest, such interest being payable in arrear on each Interest Payment Date.

If a Fixed Coupon Amount or a Broken Amount is specified in the relevant Final Terms, the amount of interest payable on each Interest Payment Date will amount to the Fixed Coupon Amount or, if applicable, the Broken Amount so specified and in the case of the Broken Amount will be payable on the particular Interest Payment Date(s) specified in the relevant Final Terms.

(c) **Interest on Floating Rate Notes and Inflation Linked Notes**

(i) **Interest Payment Dates:** Each Floating Rate Note and Inflation Linked Note bears interest on its outstanding nominal amount from the Interest Commencement Date at the rate per annum (expressed as a percentage) equal to the Rate of Interest, such interest being payable in arrear (except as otherwise provided in the relevant Final Terms) on each Interest Payment Date. Such Interest Payment Date(s) is/are either shown in the relevant Final Terms as Specified Interest Payment Dates or, if no Specified Interest Payment Date(s) is/are shown in the relevant Final Terms, Interest Payment Date shall mean each date which falls the number of months or other period shown in the relevant Final Terms as the Interest Period after the preceding Interest Payment Date or, in the case of the first Interest Payment Date, after the Interest Commencement Date.

(ii) **Business Day Convention:** If any date referred to in these Conditions that is specified to be subject to adjustment in accordance with a Business Day Convention would otherwise fall on a day that is not a Business Day, then, if the Business Day Convention specified is (A) the Floating Rate Business Day Convention, such date shall be postponed to the next day that is a Business Day unless it would thereby fall into the next calendar month, in which event (x) such date shall be brought forward to the immediately preceding Business Day and (y) each subsequent such date shall be the last Business Day of the month in which such date would have fallen had it not been subject to adjustment, (B) the Following Business Day Convention, such date shall be postponed to the next day that is a Business Day, (C) the Modified Following Business Day Convention, such date shall be postponed to the next day that is a Business Day unless it would thereby fall into the next calendar month, in which event such date shall be brought forward to the immediately preceding Business Day or (D) the Preceding Business Day Convention, such date shall be brought forward to the immediately preceding Business Day.

(iii) **Rate of Interest for Floating Rate Notes:** The Rate of Interest in respect of Floating Rate Notes for each Interest Accrual Period shall be determined in the manner specified in the relevant Final Terms and the provisions below relating to either FBF Determination, ISDA Determination or Screen Rate Determination shall apply, depending upon which is specified in the relevant Final Terms.

(A) **FBF Determination for Floating Rate Notes**

Where FBF Determination is specified in the relevant Final Terms as the manner in which the Rate of Interest is to be determined, the Rate of Interest for each Interest Accrual Period shall be determined by the Calculation Agent as a rate equal to the relevant FBF Rate. For the purposes of this sub-paragraph (A), “**FBF Rate**” for an Interest Accrual Period means a rate equal to the Floating Rate that would be determined by the Calculation Agent under a Transaction under the terms of an agreement incorporating the FBF Definitions and under which:

- I. the Floating Rate is as specified in the relevant Final Terms; and
- II. the relevant Floating Rate Determination Date (*Date de Détermination du Taux Variable*) is the first (1st) day of that Interest Accrual Period unless otherwise specified in the relevant Final Terms.

For the purposes of this sub-paragraph (A), “**Floating Rate**” (*Taux Variable*), “**Floating Rate Determination Date**” (*Date de Détermination du Taux Variable*) and “**Transaction**” (*Transaction*) have the meanings given to those terms in the FBF Definitions, provided that “**Euribor**” means the rate calculated for deposits in euro which appears on Reuters Page EURIBOR01, as more fully described in the relevant Final Terms.

In the relevant Final Terms, when the paragraph “Floating Rate” specifies that the rate is determined by linear interpolation, in respect of an Interest Period, the Rate of Interest for such Interest Period shall be calculated by the Calculation Agent by straight line linear interpolation by reference to two rates based on the relevant Floating Rate, one of which shall be determined as if the maturity were the period of time (for which rates are available) next shorter than the length of the relevant Interest Period, and the other of which shall be determined as if the maturity were the period of time (for which rates are available) next longer than the length of the relevant Interest Period.

(B) ISDA Determination for Floating Rate Notes

Where ISDA Determination is specified in the relevant Final Terms as the manner in which the Rate of Interest is to be determined, the Rate of Interest for each Interest Accrual Period shall be determined by the Calculation Agent as a rate equal to the relevant ISDA Rate. For the purposes of this sub-paragraph (B), “**ISDA Rate**” for an Interest Accrual Period means a rate equal to the Floating Rate that would be determined by the Calculation Agent under a Swap Transaction under the terms of an agreement incorporating the 2021 ISDA Definitions and under which:

- I. the “**Floating Rate Option**” is as specified in the relevant Final Terms;
- II. the “**Designated Maturity**” is a period specified in the relevant Final Terms;
- III. the relevant “**Reset Date**” is the first (1st) day of that Interest Accrual Period unless otherwise specified in the relevant Final Terms;
- IV. the relevant “**Fixing Day**” is the date specified in the applicable Final Terms or, in the absence thereof, as defined in the ISDA Definitions;
- V. the “**Effective Date**” is, unless otherwise specified in the applicable Final Terms, the Interest Commencement Date;
- VI. the “**Termination Date**” is, unless otherwise specified in the applicable Final Terms, the last date of the last occurring Interest Accrual Period;
- VII. the relevant “**Calculation Period**” is as specified in the applicable Final Terms or, in the absence thereof, as defined in the ISDA Definitions for which purpose references to “Effective Date” and “Period End Date” (in the ISDA Definitions) shall be deemed to be to, respectively, the Issue Date and any last

day of the last occurring Interest Accrual Period (as defined in these Conditions); and

- VIII. if the Floating Rate Option specified in the Final Terms is an Overnight Floating Rate Option and Compounding is specified as applicable in the applicable Final Terms:
- the relevant Reset Date is the last day of the last occurring Interest Accrual Period, unless otherwise specified in the Final Terms;
 - Delayed Payment will be applicable if specified as such in the Final Terms, and if so, the applicable number of days is either (x) as specified in the Final Terms, or (y) if no number is specified as such in the Final Terms, five (5);
 - OIS Compounding will be applicable if specified as such in the Final Terms;
 - Compounding with Lookback will be applicable if specified as such in the Final Terms, and if so, the “**Lookback**” is either (x) as specified in the Final Terms, or (y) if no number is specified as such in the Final Terms, the number specified as the “**Lookback**” for the relevant Floating Rate Option in the ISDA Definitions, or (z) if no such number is specified for the relevant Floating Rate Option, five (5);
 - Compounding with Observation Period Shift will be applicable if specified as such in the Final Terms, and if so, Set in Advance will be applicable if specified as such in the Final Terms, “**Observation Period Shift Additional Business Day**” is as specified in the Final Terms, and the Observation Period Shift is either (x) as specified in the Final Terms, or (y) if no number is specified as such in the Final Terms, the number specified as the “**Observation Period Shift**” for the relevant Floating Rate Option in the ISDA Definitions, or (z) if no such number is specified for the relevant Floating Rate Option, five (5); and
 - Compounding with Lockout will be applicable if specified as such in the Final Terms, and if so, “**Lockout Period Business Day**” is as specified in the Final Terms and the “**Lockout**” is either (x) as specified in the Final Terms, or (y) if no number is specified as such in the Final Terms, the number specified as the “**Lockout**” for the relevant Floating Rate Option in the ISDA Definitions, or (z) if no such number is specified for the relevant Floating Rate Option, five (5).

For the purposes of this sub-paragraph (B), except as otherwise defined in such sub-paragraph, “**Calculation Agent**”, “**Compounding with Lockout**”, “**Compounding with Lookback**”, “**Compounding with Observation Period Shift**”, “**Delayed Payment**”, “**Designated Maturity**”, “**Effective Date**”, “**Floating Rate Option**”, “**Floating Rate**”, “**Lockout Period Business Day**”, “**Lockout**”, “**Lookback**”, “**Observation Period Shift**”, “**OIS Compounding**”, “**Overnight Floating Rate Option**”, “**Period End Date**”, “**Set in Advance**” and “**Swap Transaction**” have the meanings given to those terms in the ISDA Definitions.

The provisions relating to “**Linear Interpolation**” set out in the ISDA Definitions shall apply to an ISDA Rate where “*2021 ISDA Definitions Linear Interpolation*” is specified as applicable in the applicable Final Terms. For such purpose, references to

“Relevant Rate” under the ISDA Definitions shall be deemed to be references to the ISDA Rate.

(C) Screen Rate Determination for Floating Rate Notes

Where Screen Rate Determination is specified in the relevant Final Terms as the manner in which the Rate of Interest is to be determined, the Rate of Interest for each Interest Accrual Period will, subject as provided below, be either:

- I. the offered quotation; or
- II. the arithmetic mean of the offered quotations, (expressed as a percentage rate per annum) for the Reference Rate which appears or appear, as the case may be, on the Relevant Screen Page as at 11.00 a.m. (Brussels time) on the Interest Determination Date in question as determined by the Calculation Agent. If five or more of such offered quotations are available on the Relevant Screen Page, the highest (or, if there is more than one such highest quotation, one only of such quotations) and the lowest (or, if there is more than one such lowest quotation, one only of such quotations) shall be disregarded by the Calculation Agent for the purpose of determining the arithmetic mean of such offered quotations.

If the Reference Rate from time to time in respect of Floating Rate Notes is specified in the relevant Final Terms as being other than EURIBOR, the Rate of Interest in respect of such Notes will be determined as provided in the relevant Final Terms.

- III. if the Relevant Screen Page is not available or, if sub-paragraph 5(c)(iii)(C)I applies and no such offered quotation appears on the Relevant Screen Page, or, if sub-paragraph 5(c)(iii)(C)II applies and fewer than three such offered quotations appear on the Relevant Screen Page, in each case as at the time specified above, subject as provided below, the Calculation Agent shall request the principal Euro-zone office of each of the Reference Banks, to provide the Calculation Agent with its offered quotation (expressed as a percentage rate per annum) for the Reference Rate at approximately 11.00 a.m. (Brussels time) on the Interest Determination Date in question. If two or more of the Reference Banks provide the Calculation Agent with such offered quotations, the Rate of Interest for such Interest Period shall be the arithmetic mean of such offered quotations as determined by the Calculation Agent; and
- IV. if sub-paragraph 5(c)(iii)(C)(III) above applies and the Calculation Agent determines that fewer than two Reference Banks are providing offered quotations, subject as provided below, the Rate of Interest shall be the arithmetic mean of the rates per annum (expressed as a percentage) as communicated to (and at the request of) the Calculation Agent by the Reference Banks or any two or more of them, at which such banks were offered at approximately 11.00 a.m. (Brussels time) on the relevant Interest Determination Date, deposits in the Specified Currency for a period equal to that which would have been used for the Reference Rate by leading banks in the Euro-zone inter-bank market or, if fewer than two of the Reference Banks provide the Calculation Agent with such offered rates, the offered rate for deposits in the Specified Currency for a period equal to that which would have been used for the Reference Rate, or the arithmetic mean of the offered rates for deposits in the Specified Currency for a period equal to that which would

have been used for the Reference Rate, at which, at approximately 11.00 a.m. (Brussels time), on the relevant Interest Determination Date, any one or more banks (which bank or banks is or are in the opinion of the Issuer suitable for such purpose) informs the Calculation Agent it is quoting to leading banks in the Euro-zone inter-bank market, as the case may be, provided that, if the Rate of Interest cannot be determined in accordance with the foregoing provisions of this paragraph, the Rate of Interest shall be determined as at the last preceding Interest Determination Date (though substituting, where a different Margin or Maximum or Minimum Rate of Interest is to be applied to the relevant Interest Accrual Period from that which applied to the last preceding Interest Accrual Period, the Margin or Maximum or Minimum Rate of Interest relating to the relevant Interest Accrual Period, in place of the Margin or Maximum or Minimum Rate of Interest relating to that last preceding Interest Accrual Period).

- V. Where Screen Rate Determination is specified in the applicable Final Terms as the manner in which the Rate of Interest is to be determined and the Reference Rate in respect of the Floating Rate Notes is specified as being CMS Rate, the Rate of Interest for each Interest Accrual Period will be the offered quotation (expressed as a percentage rate per annum) for CMS Rate or for the combination based on CMS Rate as set out in the formula below, relating to the relevant maturity (the relevant maturity year mid swap rate in EUR (annual 30/360)), which appears on the Relevant Screen Page, being Reuters page “ICESWAP2” under the heading “EURIBOR Basis”, as at 11.00 a.m. Frankfurt time, in the case of the EUR-ISDA-EURIBOR Swap Rate-11:00 on the Interest Determination Date in question, all as determined by the Calculation Agent, subject as provided below, and as determined by the Calculation Agent by reference to the following formula:

$$\text{CMS Rate} + \text{Margin}$$

or for CMS Rate combination formula:

$$\mathbf{m} \times \text{CMS Rate [specify maturity]} [+/-/\times] \mathbf{n} \times \text{CMS Rate [specify maturity]}$$

Where each of “**m**” and “**n**” means the number specified in the relevant Final Terms.

If the Relevant Screen Page is not available, the Calculation Agent shall request each of the CMS Reference Banks to provide the Calculation Agent with its quotation for the Relevant Swap Rate at approximately the Specified Time on the Interest Determination Date in question. If at least three of the CMS Reference Banks provide the Calculation Agent with such quotations, the CMS Rate for such Interest Accrual Period shall be the arithmetic mean of such quotations, eliminating the highest quotation (or, in the event of equality, one of the highest) and the lowest quotation (or, in the event of equality, one of the lowest).

If on any Interest Determination Date less than three or none of the CMS Reference Banks provides the Calculation Agent with such quotations as provided in the preceding paragraph, the CMS Rate shall be determined by the Calculation Agent on such commercial basis as considered appropriate

by the Calculation Agent in its absolute discretion, in accordance with standard market practice.

- VI. When €STR is specified as the Reference Rate in the Final Terms in respect of the Floating Rate Notes, the Rate of Interest for each Interest Accrual Period will, subject as provided below, be the rate of return of a daily compound interest investment (with the daily euro short-term rate as the reference rate for the calculation of interest) plus or minus (as indicated in the applicable Final Terms) the Margin (if any) and will be calculated by the Calculation Agent on the relevant Interest Determination Date, as follows, and the resulting percentage will be rounded, if necessary, to the nearest one ten-thousandth of a percentage point, with 0.00005 being rounded upwards:

$$\left[\prod_{i=1}^{d_0} \left(1 + \frac{\text{€STR}_{i-\text{TBD}} \times \text{D}_i}{360} \right) - 1 \right] \times \frac{360}{d}$$

If the €STR is not published, as specified above, on any particular T2 Business Day and no €STR Index Cessation Event (as defined below) has occurred, the €STR for such T2 Business Day shall be the rate equal to €STR in respect of the last T2 Business Day for which such rate was published on the Website of the European Central Bank.

If the €STR is not published, as specified above, on any particular T2 Business Day and both an €STR Index Cessation Event and an €STR Index Cessation Effective Date have occurred, the rate of €STR for each T2 Business Day in the relevant Observation Period on or after such €STR Index Cessation Effective Date will be determined as if references to €STR were references to the ECB Recommended Rate.

If no ECB Recommended Rate has been recommended before the end of the first T2 Business Day following the date on which the €STR Index Cessation Event occurs, then the rate of €STR for each T2 Business Day in the relevant Observation Period on or after the €STR Index Cessation Effective Date will be determined as if references to €STR were references to the Modified EDFR.

If an ECB Recommended Rate has been recommended and both an ECB Recommended Rate Index Cessation Event and an ECB Recommended Rate Index Cessation Effective Date subsequently occur, then the rate of €STR for each T2 Business Day in the relevant Observation Period occurring on or after that ECB Recommended Rate Index Cessation Effective Date will be determined as if references to €STR were references to the Modified EDFR.

Any substitution of the €STR, as specified above, will remain effective for the remaining term to maturity of the Notes and shall be published by the Issuer in accordance with Condition 15.

In the event that the Rate of Interest cannot be determined in accordance with the foregoing provisions by the Calculation Agent, (i) the Rate of Interest shall be that determined as at the last preceding Interest Determination Date (though substituting, where a different Margin or Maximum Rate of Interest or Minimum Rate of Interest is to be applied to the relevant Interest Accrual

Period from that which applied to the last preceding Interest Accrual Period, the Margin or Maximum Rate of Interest or Minimum Rate of Interest relating to the relevant Interest Accrual Period in place of the Margin or Maximum Rate of Interest or Minimum Rate of Interest relating to that last preceding Interest Accrual Period) or (ii) if there is no such preceding Interest Determination Date, the Rate of Interest shall be determined as if the rate of €STR for each T2 Business Day in the relevant Observation Period on or after such €STR Index Cessation Effective Date were references to the latest published ECB Recommended Rate or, if EDFR is published on a later date than the latest published ECB Recommended Rate, the Modified EDFR.

For the purpose of this paragraph (e):

“**d**” is the number of calendar days in the relevant Interest Accrual Period;

“**d₀**” is the number of T2 Business Days in the relevant Interest Accrual Period;

“**ECB Recommended Rate**” means a rate (inclusive of any spreads or adjustments) recommended as the replacement for €STR by the European Central Bank (or any successor administrator of €STR) and/or by a committee officially endorsed or convened by the European Central Bank (or any successor administrator of €STR) for the purpose of recommending a replacement for €STR (which rate may be produced by the European Central Bank or another administrator), as determined by the Issuer and notified by the Issuer to the Calculation Agent;

“**ECB Recommended Rate Index Cessation Event**” means the occurrence of one or more of the following events, as determined by the Issuer and notified by the Issuer to the Calculation Agent:

a public statement or publication of information by or on behalf of the administrator of the ECB Recommended Rate announcing that it has ceased or will cease to provide the ECB Recommended Rate permanently or indefinitely, provided that, at the time of the statement or the publication, there is no successor administrator that will continue to provide the ECB Recommended Rate; or

a public statement or publication of information by the regulatory supervisor for the administrator of the ECB Recommended Rate, the central bank for the currency of the ECB Recommended Rate, an insolvency official with jurisdiction over the administrator of the ECB Recommended Rate, a resolution authority with jurisdiction over the administrator of the ECB Recommended Rate or a court or an entity with similar insolvency or resolution authority over the administrator of the ECB Recommended Rate, which states that the administrator of the ECB Recommended Rate has ceased or will cease to provide the ECB Recommended Rate permanently or indefinitely, provided that, at the time of the statement or publication, there is no successor administrator that will continue to provide the ECB Recommended Rate;

“**ECB Recommended Rate Index Cessation Effective Date**” means, in respect of an ECB Recommended Rate Index Cessation Event, the first date

on which the ECB Recommended Rate is no longer provided, as determined by the Issuer and notified by the Issuer to the Calculation Agent;

“**ECB €STR Guideline**” means Guideline (EU) 2019/1265 of the European Central Bank of 10 July 2019 on the euro short-term rate (€STR) (ECB/2019/19), as amended from time to time;

“**EDFR**” means the Eurosystem Deposit Facility Rate, the rate on the deposit facility, which banks may use to make overnight deposits with the Eurosystem (comprising the European Central Bank and the national central banks of those countries that have adopted the Euro) as published on the Website of the European Central Bank;

“**EDFR Spread**” means:

if no ECB Recommended Rate is recommended before the end of the first T2 Business Day following the date on which the €STR Index Cessation Event occurs, the arithmetic mean of the daily difference between the €STR and the EDFR for each of the 30 T2 Business Days immediately preceding the date on which the €STR Index Cessation Event occurred; or

if an ECB Recommended Rate Index Cessation Event occurs, the arithmetic mean of the daily difference between the ECB Recommended Rate and the EDFR for each of the 30 T2 Business Days immediately preceding the date on which the ECB Recommended Rate Index Cessation Event occurred;

“**€STR**” means, in respect of any T2 Business Day, the interest rate representing the wholesale Euro unsecured overnight borrowing costs of banks located in the Euro area provided by the European Central Bank as administrator of such rate (or any successor administrator) and published on the Website of the European Central Bank (as defined below) at or before 9:00 a.m. (Frankfurt time) (or, in case a revised euro short-term rate is published as provided in Article 4 subsection 3 of the ECB €STR Guideline at or before 11:00 a.m. (Frankfurt time), such revised interest rate) on the T2 Business Day immediately following such T2 Business Day;

“**€STR_{i-pTBD}**” means, in respect of any T2 Business Day falling in the relevant Observation Period, the €STR for the T2 Business Day falling “p” T2 Business Days prior to the relevant T2 Business Day “i”;

“**€STR Index Cessation Event**” means the occurrence of one or more of the following events, as determined by the Issuer and notified by the Issuer to the Calculation Agent:

a public statement or publication of information by or on behalf of the European Central Bank (or any successor administrator of €STR) announcing that it has ceased or will cease to provide €STR permanently or indefinitely, provided that, at the time of the statement or the publication, there is no successor administrator that will continue to provide €STR; or

a public statement or publication of information by the regulatory supervisor for the administrator of €STR, the central bank for the currency of €STR, an insolvency official with jurisdiction over the administrator of €STR, a resolution authority with jurisdiction over the administrator of €STR or a

court or an entity with similar insolvency or resolution authority over the administrator of €STR, which states that the administrator of €STR has ceased or will cease to provide €STR permanently or indefinitely, provided that, at the time of the statement or publication, there is no successor administrator that will continue to provide €STR;

“€STR Index Cessation Effective Date” means, in respect of an €STR Index Cessation Event, the first date on which €STR is no longer provided by the European Central Bank (or any successor administrator of €STR), as determined by the Issuer and notified by the Issuer to the Calculation Agent;

“i” is a series of whole numbers from one to d_0 , each representing the relevant T2 Business Day in chronological order from, and including, the first T2 Business Day in the relevant Interest Accrual Period, to, but excluding, the Interest Payment Date corresponding to such Interest Accrual Period;

“Modified EDFR” means a reference rate equal to the EDFR plus the EDFR Spread;

“ n_i ” for any T2 Business Day “i” is the number of calendar days from, and including, the relevant T2 Business Day “i” up to, but excluding, the immediately following T2 Business in the relevant Interest Accrual Period;

“Observation Look-Back Period” is as specified in the applicable Final Terms;

“Observation Period” means in respect of any Interest Accrual Period, the period from and including the date falling “p” T2 Business Days prior to the first day of the relevant Interest Accrual Period (and the first Observation Period shall begin on and include the date falling “p” T2 Business Days prior to the Interest Commencement Date) and ending on, but excluding, the date falling “p” T2 Business Days prior to the Interest Payment Date of such Interest Accrual Period (or the date falling “p” T2 Business Day prior to such earlier date, if any, on which the Notes become due and payable);

“p” means in relation to any Interest Accrual Period, the number of T2 Business Days included in the Observation Look-Back Period; and

“Website of the European Central Bank” means the website of the European Central Bank currently at <http://www.ecb.europa.eu> or any successor website officially designated by the European Central Bank.

In the applicable Final Terms, when the paragraph “Reference Rate” specifies that the rate is determined by linear interpolation, in respect of an Interest Period, the Rate of Interest for such Interest Period shall be calculated by the Calculation Agent by straight line linear interpolation by reference to two rates based on the relevant Reference Rate, one of which shall be determined as if the maturity were the period of time (for which rates are available) next shorter than the length of the relevant Interest Period, and the other of which shall be determined as if the maturity were the period of time (for which rates are available) next longer than the length of the relevant Interest Period.

(D) Benchmark Event

Where Screen Rate Determination is specified in the relevant Final Terms as the manner in which the Rate of Interest is to be determined, but not in respect of €STR, and if a Benchmark Event occurs in relation to an Original Reference Rate when any Rate of Interest (or any component part thereof) remains to be determined by reference to such Original Reference Rate, then the following provisions shall apply and shall prevail over other fallbacks specified in Condition 5(c)(iii)(C).

(a) Independent Adviser

The Issuer shall use its reasonable endeavours to appoint an Independent Adviser, as soon as reasonably practicable, to determine a Successor Rate, failing which an Alternative Rate (in accordance with Condition 5(c)(iii)(D)(b)) and, in either case, an Adjustment Spread if any (in accordance with Condition 5(c)(iii)(D)(c)) and any Benchmark Amendments (in accordance with Condition 5(c)(iii)(D)(d)).

In making such determination, the Independent Adviser appointed pursuant to this Condition 5(c)(iii)(D)(a) shall act in good faith in a commercially reasonable manner as an independent expert. In the absence of bad faith, manifest error or fraud, the Independent Adviser shall have no liability whatsoever to the Issuer, the Paying Agents, the Calculation Agent or any other party responsible for determining the Rate of Interest (with the necessary expertise and acting independently) specified in the applicable Final Terms or the Noteholders or the Couponholders for any determination made by it, pursuant to this Condition 5(c)(iii)(D)(a).

(b) Successor Rate or Alternative Rate

If the Independent Adviser, determines in good faith and in a commercially reasonable manner that:

- (i) there is a Successor Rate, then such Successor Rate shall (subject to adjustment as provided in Condition 5(c)(iii)(D)(c)) subsequently be used in place of the Original Reference Rate to determine the relevant Rate of Interest (or the relevant component part thereof) for all relevant future payments of interest on the Notes (subject to the further operation of this Condition 5(c)(iii)(D)); or
- (ii) there is no Successor Rate but that there is an Alternative Rate, then such Alternative Rate shall (subject to adjustment as provided in Condition 5(c)(iii)(D)(c)) subsequently be used in place of the Original Reference Rate to determine the relevant Rate of Interest (or the relevant component part thereof) for all relevant future payments of interest on the Notes (subject to the further operation of this Condition 5(c)(iii)(D)).

(c) Adjustment Spread

If the Independent Adviser, determines in good faith and in a commercially reasonable manner (i) that an Adjustment Spread is required to be applied to the Successor Rate or the Alternative Rate (as the case may be) and (ii) the quantum of, or a formula or methodology for determining, such Adjustment Spread, then such Adjustment Spread shall be applied to the Successor Rate or the Alternative Rate (as the case may be) for each subsequent determination of a relevant Rate of Interest (or a relevant component thereof) by reference to such Successor Rate or Alternative Rate (as applicable).

(d) Benchmark Amendments

If any Successor Rate or Alternative Rate and, in either case, the applicable Adjustment Spread is determined in accordance with this Condition 5(c)(iii)(D) and the Independent Adviser, determines in good faith and in a commercially reasonable manner (i) that amendments to these Conditions are necessary to ensure the proper operation of such Successor Rate or Alternative Rate and/or (in either case) the applicable Adjustment Spread (such amendments, the “**Benchmark Amendments**”) and (ii) the terms of the Benchmark Amendments, then the Issuer shall, subject to giving notice thereof in accordance with Condition 5(c)(iii)(D)(e), without any requirement for the consent or approval of Noteholders, vary these Conditions to give effect to such Benchmark Amendments with effect from the date specified in such notice.

For the avoidance of doubt, and in connection with any such variation in accordance with this Condition 5(c)(iii)(D)(d), the Issuer shall comply with the rules of any stock exchange on which the Notes are for the time being listed or admitted to trading.

(e) Notices

Any Successor Rate, Alternative Rate, Adjustment Spread and the specific terms of any Benchmark Amendments, determined under this Condition 5(c)(iii)(D) will be notified promptly by the Issuer, after receiving such information from the Independent Adviser, to the Fiscal Agent, the Calculation Agent, the Paying Agents and, in accordance with Condition 15, the Noteholders. Such notice shall be irrevocable and shall specify the effective date of the Benchmark Amendments, if any.

No later than notifying the Noteholders of the same, the Issuer shall deliver to the Fiscal Agent, the Calculation Agent and the Paying Agents a certificate signed by one authorised signatory of the Issuer:

- (i) confirming (i) that a Benchmark Event has occurred, (ii) the Successor Rate or, as the case may be, the Alternative Rate and, (iii) where applicable, any Adjustment Spread and/or the specific terms of any Benchmark Amendments as determined by the Independent Adviser in accordance with the provisions of this Condition 5(c)(iii)(D); and
- (ii) certifying that the Independent Adviser has confirmed that the Benchmark Amendments (if any) are necessary to ensure the proper operation of such Successor Rate or Alternative Rate and (in either case) the applicable Adjustment Spread.

The Fiscal Agent and the Paying Agents shall make such certificate available at their respective offices, for inspection by the Noteholders at all reasonable times during normal business hours.

Each of Fiscal Agent, the Calculation Agent and the Paying Agents shall be entitled to rely on such certificate (without liability to any person) as sufficient evidence thereof. The Successor Rate or Alternative Rate and the Adjustment Spread (if any) and the Benchmark Amendments (if any) specified in such certificate will (in the absence of manifest error or bad faith in the determination of the Successor Rate or Alternative Rate and the Adjustment Spread (if any) and the Benchmark Amendments (if any) and without prejudice to the Fiscal Agent’s, the Calculation Agent’s or the Paying Agents’ ability to rely on such certificate as aforesaid) be binding on the Issuer,

the Fiscal Agent, the Calculation Agent, the Paying Agent and the Noteholders or Couponholders.

(f) Survival of Original Reference Rate

If (i) the Issuer is unable to appoint an Independent Adviser; or (ii) the Independent Adviser appointed by it fails to determine a Successor Rate or, failing which, an Alternative Rate in accordance with this Condition 5(c)(iii)(D)(a) prior to the relevant Interest Determination Date, the Rate of Interest applicable to the next succeeding Interest Period shall be equal to the Rate of Interest last determined in relation to the Notes in respect of the immediately preceding Interest Period. If there has not been a first Interest Payment Date, the Rate of Interest shall be the Rate of Interest applicable to the first Interest Period. For the sake of clarity, where, in accordance with the relevant Final Terms, a different Margin or Maximum or Minimum Rate of Interest is to be applied to the relevant Interest Period from that which applied to the last preceding Interest Period, and notwithstanding the fact that the Rate of Interest shall remain the one determined in respect of the immediately preceding Interest Period as indicated above, the Margin or Maximum or Minimum Rate of Interest relating to the relevant Interest Period shall be substituted in place of the Margin or Maximum or Minimum Rate of Interest relating to that last preceding Interest Period. For the avoidance of doubt, this Condition 5(c)(iii)(D)(f) shall apply to the relevant next succeeding Interest Period only and any subsequent Interest Periods are subject to the subsequent operation of, and to adjustment as provided in, this Condition 5(c)(iii)(D)(f).

Without prejudice to the obligations of the Issuer under Condition 5(c)(iii)(D) (a), (b), (c) and (d), the Original Reference Rate and the fallback provisions provided for in Condition 5(c)(iii)(C) will continue to apply unless and until a Benchmark Event has occurred.

(g) New Benchmark Event in respect of the Successor Rate or Alternative Rate

If Benchmark Amendments have been implemented pursuant to this Condition 5(c)(iii)(D) and a new Benchmark Event occurs in respect of the then applicable Successor Rate or Alternative Rate, the Issuer shall use its reasonable endeavours to appoint an Independent Adviser and ensure that the provisions of this Condition 5(c)(iii)(D) shall apply as if the Successor Rate or Alternative Rate were the Original Reference Rate.

(iv) Rate of Interest for Inflation Linked Notes

(A) Consumer Price Index (CPI)

Where the consumer price index (excluding tobacco) for all households in France, as calculated and published by the *Institut National de la Statistique et des Etudes Economiques* (the “INSEE”) (“CPI”) is specified as the Index in the relevant Final Terms, this Condition shall apply. Terms defined herein shall have the meanings set out below only when this Condition shall apply.

The Rate of Interest in respect of Inflation Linked Notes indexed to the CPI (the “**CPI Linked Interest**”) will be determined by the Calculation Agent on the following basis of:

- I. a fixed rate being the Rate of Interest specified in the relevant Final Terms multiplied by the Index Inflation Ratio.

On the fifth (5th) Business Day before each Interest Payment Date (an “**Interest Determination Date**”) the Calculation Agent will calculate the Inflation Index Ratio.

For the purpose of this Condition, the “**Inflation Index Ratio**” or “**IIR**” is the ratio between (i) the CPI Daily Inflation Reference Index (as defined below) applicable upon any Interest Payment Date or the redemption date, as the case may be and (ii) the base reference defined as the CPI Daily Inflation Reference Index (as defined below) applicable on the date specified in the applicable Final Terms (the “**Base Reference**”). The IIR will be rounded if necessary to five significant figures (with halves being rounded up).

“**CPI Daily Inflation Reference Index**” means (A) in relation to the first (1st) day of any given month, the CPI Monthly Reference Index of the third (3rd) month preceding such month, and (B) in relation to a day (**D**) (other than the first (1st) day) in any given month (**M**), the linear interpolation of the CPI Monthly Reference Index pertaining respectively to the third (3rd) month preceding such month (**M - 3**) and the second (2nd) month preceding such month (**M - 2**) calculated in accordance with the following formula:

CPI Daily Inflation Reference Index=

$$\text{CPI Monthly Reference Index}_{M-3} + \frac{D-1}{ND_M} \times (\text{CPI Monthly Reference Index}_{M-2} - \text{CPI Monthly Reference Index}_{M-3})$$

With:

“**CPI Monthly Reference Index** _{M-2}”: price index of month M - 2;

“**CPI Monthly Reference Index** _{M-3}”: price index of month M - 3;

“**D**”: actual day of payment in the relevant month M and, in the case of payment of principal and interest, shall be equal to 25; and

“**ND_M**”: number of days in the relevant month M and, in the case of payment of principal and interest, shall be equal to 31;

The CPI Daily Inflation Reference Index will be rounded if necessary to five significant figures (with halves being rounded up).

For information purposes, such CPI Daily Inflation Reference Index appears on the *Agence France Trésor* Reuters page OATINFLATION01 or on Bloomberg TRESOR <GO> pages and on the website www.aft.gouv.fr. In the case of doubt in the interpretation of the methods used to calculate the Inflation Index Ratio, such methods shall be interpreted by reference to the procedures selected by the French Treasury (*Trésor*) for its *obligations assimilables du Trésor indexées sur l'inflation*.

“CPI Monthly Reference Index” refers to the definitive consumer price index excluding tobacco for all households in France, as calculated and published monthly by the INSEE as such index may be adjusted or replaced from time to time as provided herein.

- II. The calculation method described below is based on the recommendation issued by the French Bond Association (*Comité de Normalisation Obligataire* – *www.cnofrance.org*) in its July 2011 Paper entitled “Inflation Indexed Notes”. In the case of any conflict between the calculation method provided below and the calculation method provided by the French Bond Association (*Comité de Normalisation Obligataire*), the calculation method provided by the French Bond Association (*Comité de Normalisation Obligataire*) shall prevail. The CPI Linked Interest applicable from time to time for each Interest Period (as specified in the relevant Final Terms) will be equal to the fixed rate *per annum* specified in the relevant Final Terms multiplied by the Inflation Index Ratio (as defined above).
- III. If the CPI Monthly Reference Index is not published in a timely manner, a substitute CPI Monthly Reference Index (the “**Substitute CPI Monthly Reference Index**”) shall be determined by the Calculation Agent in accordance with the following provisions:
- (x) If a provisional CPI Monthly Reference Index (*indice provisoire*) has already been published, such index shall automatically be used as the Substitute CPI Monthly Reference Index. Such provisional CPI Monthly Reference Index would be published under the heading “*indice de substitution*”. Once the definitive CPI Monthly Reference Index is released, it would automatically apply from the day following its release to all calculations taking place from this date.
- (y) If no provisional CPI Monthly Reference Index is available, a substitute index shall be calculated on the basis of the most recently published figure adjusted as set out in the following formula:

Substitute CPI Monthly Reference Index_M =

$$\text{CPI Monthly Reference Index}_{M-1} \times \frac{\text{CPI Monthly Reference Index}_{M-12}}{\text{CPI Monthly Reference Index}_{M-13}}$$

In the event INSEE decides to proceed with one or more base changes for the purpose of calculating the CPI Monthly Reference Index, the two CPI Monthly Reference Indexes which have been calculated on a different basis will be chained on the basis of the December CPI Monthly Reference Index of the last year of joint publications, which corresponds to the CPI Daily Inflation Reference Index for 1st March of the following year. Such chaining will be carried out in accordance with the following equation:

$$\text{Key} = \frac{\text{CPI Monthly Reference Index}_{\text{pertaining to December calculated on the new basis}}}{\text{CPI Monthly Reference Index}_{\text{pertaining to December calculated on the previous basis}}}$$

Such that:

$$\text{CPI Monthly Reference Index (New Basis)} = \text{CPI Monthly Reference Index (Previous Basis)} \times \text{Key}$$

(B) Harmonised Index of Consumer Prices (HICP)

Where the harmonised index of consumer prices (excluding tobacco) measuring the rate of inflation in the European Monetary Union as calculated and published monthly by Eurostat (the “**HICP**”) is specified as the Index in the relevant Final Terms, this Condition shall apply. Terms defined herein shall have the meanings set out below only when this Condition shall apply.

The Rate of Interest in respect of Inflation Linked Notes indexed to the HICP (the “**HICP Linked Interest**”) will be determined by the Calculation Agent on the following basis of:

- I. a fixed rate being the Rate of Interest specified in the relevant Final Terms multiplied by the Index Inflation Ratio.

On the fifth (5th) Business Day before each Interest Payment Date (an “**Interest Determination Date**”) the Calculation Agent will calculate the Inflation Index Ratio.

For the purpose of this Condition, the “**Inflation Index Ratio**” or “**IIR**” is the ratio between (i) the HICP Daily Inflation Reference Index (as defined below) applicable upon any Interest Payment Date or the redemption date, as the case may be and (ii) the base reference defined as the HICP Daily Inflation Reference Index (as defined below) applicable on the date specified in the applicable Final Terms (the “**Base Reference**”). The IIR will be rounded if necessary to five significant figures (with halves being rounded up).

“**HICP Daily Inflation Reference Index**” means (A) in relation to the first (1st) day of any given month, the HICP Monthly Reference Index of the third (3rd) month preceding such month, and (B) in relation to a day (**D**) (other than the first (1st) day) in any given month (**M**), the linear interpolation of the HICP Monthly Reference Index pertaining respectively to the third (3rd) month preceding such month (**M - 3**) and the second (2nd) month preceding such month (**M - 2**) calculated in accordance with the following formula:

HICP Daily Inflation Reference Index =

$$\text{HICP Monthly Reference Index}_{M-3} + \frac{D-1}{ND_M} \times (\text{HICP Monthly Reference Index}_{M-2} - \text{HICP Monthly Reference Index}_{M-3})$$

With:

“**HICP Monthly Reference Index** _{M-2}”: price index of month M - 2;

“**HICP Monthly Reference Index** $M-3$ ”: price index of month M - 3.

“**D**”: actual day of payment in the relevant month M and, in the case of payment of principal and interest, shall be equal to 25; and

“**ND_M**”: number of days in the relevant month M and, in the case of payment of principal and interest, shall be equal to 31.

The HICP Daily Inflation Reference Index will be rounded if necessary to five significant figures (with halves being rounded up).

For information purposes, such HICP Daily Inflation Reference Index appears on the *Agence France Trésor* Reuters page OATEI01, on the website www.aft.gouv.fr and on Bloomberg page TRESOR.

“**HICP Monthly Reference Index**” refers to the harmonised index of consumer prices excluding tobacco measuring the rate of inflation in the European Monetary Union excluding tobacco as calculated and published by Eurostat as such index may be adjusted or replaced from time to time as provided herein. The first publication or announcement of a level of such index for a given month shall be final and conclusive and later revisions to the level for such month will not be used in any calculations.

II. The HICP Linked Interest applicable from time to time for each Interest Period (as specified in the relevant Final Terms) will be equal to the fixed rate *per annum* specified in the relevant Final Terms multiplied by the Inflation Index Ratio (as defined above).

III. If the HICP Monthly Reference Index is not published in a timely manner, a substitute HICP Monthly Reference Index (the “**Substitute HICP Monthly Reference Index**”) shall be determined by the Calculation Agent in accordance with the following provisions:

(x) If a provisional HICP Monthly Reference Index has already been published by Eurostat, such index shall automatically be used as the Substitute HICP Monthly Reference Index. Once the definitive HICP Monthly Reference Index is released, it would automatically apply from the day following its release to all calculations taking place from this date.

(y) If no provisional HICP Monthly Reference Index is available, a substitute index shall be calculated on the basis of the most recently published figure adjusted as set out in the following formula:

Substitute HICP Monthly Reference Index_M =

$$\text{HICP Monthly Reference Index } M = \frac{1}{1} \times \frac{\text{HICP Monthly Reference Index}_{M-12}}{\text{HICP Monthly Reference Index}_{M-13}}$$

In the event Eurostat decides to proceed with one or more base changes for the purpose of calculating the HICP Monthly Reference Index, the two HICP Monthly Reference Indexes which have been calculated on a different basis will be chained on the basis of the December HICP Monthly Reference Index of the last year of joint publications, which corresponds to the HICP Daily Inflation Reference Index for 1st March of the following year. Such chaining will be carried out in accordance with the following equation:

$$Key = \frac{\text{HICP Monthly Reference Index}^{\text{pertaining to December calculated on the new basis}}}{\text{HICP Monthly Reference Index}^{\text{pertaining to December calculated on the previous basis}}}$$

Such that:

$$\text{HICP Monthly Reference Index} = \text{HICP Monthly Reference Index} \times \text{Key}$$

(C) The U.S. Consumer Price Index (US CPI)

The US CPI is the non-seasonally adjusted U.S. City Average All Items Consumer Price Index for All Urban Consumers, reported monthly by the Bureau of Labor Statistics of the U.S. Labor Department (the “BLS”) and published on Bloomberg page “CPURNSA” or any successor source. The US CPI for a particular month is published during the following month. The BLS is not involved in the offering of any Notes paying interest based on the US CPI in any way and has no obligation to consider any investor’s or potential investor’s interests as a holder or potential holder of any Notes paying interest based on the US CPI. The BLS has no obligation to continue to publish the US CPI, and may discontinue publication of the US CPI at any time in its sole discretion. The consequences of the BLS discontinuing publication of the US CPI are described below. None of the Issuer, Arranger, Dealers and Calculation Agent assumes any responsibility for the calculation, maintenance, or publication of the US CPI reported by the BLS and Bloomberg or any successor index, or the accuracy or completeness of any information BLS utilizes in calculating the US CPI or published on the Bloomberg page “CPURNSA” or any successor source.

The US CPI is a measure of the average change in consumer prices over time for a fixed market basket of goods and services, including food, clothing, shelter, fuels, transportation, charges for doctors' and dentists' services and drugs. In calculating the index, price changes for the various items are averaged together with weights that represent their importance in the spending of urban households in the United States. The contents of the market basket of goods and services and the weights assigned to the various items are updated periodically by the BLS to take into account changes in consumer expenditure patterns. The US CPI is expressed in relative terms in relation to a time base reference period for which the level is set at 100.0. The base reference period for Notes paying interest based on the US CPI is the 1982-1984 average.

All information contained in this Base Prospectus regarding the US CPI, including, without limitation, its make-up and method of calculation, has been derived from publicly available information. The Issuer, Arranger,

Dealers and Calculation Agent do not make any representation or warranty as to the accuracy or completeness of such information.

Notes paying interest based on the US CPI will pay a rate *per annum* linked to the Change in the US CPI (i) plus, if applicable, an additional amount of interest (referred to as the “**spread**”) or (ii) multiplied by a number (referred to as the “**multiplier**”), as either may be specified in the relevant Final Terms; provided that, unless otherwise specified in the relevant Final Terms, the applicable Rate of Interest for Notes paying interest based on the US CPI will also be subject to a Minimum Rate of Interest equal to 0.00 per cent. *per annum* and possibly a Maximum Rate of Interest. The “**Change in the US CPI**” for a particular interval will be calculated as follows:

$$\frac{\text{CPI}(t) - \text{CPI}(t-x)}{\text{CPI}(t-x)}$$

where:

“**CPI(t)**” for any Determination Date is the level of the US CPI for a calendar month (the “**reference month**” which shall be specified in the relevant Final Terms) prior to the calendar month in which the applicable Determination Date falls; and

“**CPI(t-x)**” for any Determination Date is the level of the US CPI for a calendar month prior to the applicable reference month, as specified in the relevant Final Terms.

If by 3:00 p.m. New York City time on any Determination Date the US CPI is not published on Bloomberg “CPURNSA” for any relevant month, but has otherwise been reported by the BLS, then the Calculation Agent will determine the US CPI as reported by the BLS for such month using such other source as, on its face, after consultation with the Issuer, appears to accurately set forth the US CPI as reported by the BLS.

In calculating CPI(t) and CPI(t-x), the Calculation Agent will use the most recently available value of the US CPI determined as described above on the applicable Determination Date, even if such value has been adjusted from a previously reported value for the relevant month. However, if a value of CPI(t) or CPI(t-x) used by the Calculation Agent on any Determination Date to determine the interest rate on a Series of Notes is subsequently revised by the BLS, the interest rate for such Series of Notes determined on such Determination Date will not be revised.

If the US CPI is rebased to a different year or period and the 1982-1984 US CPI is no longer used, the base reference period for Notes paying interest based on the US CPI will continue to be the 1982-1984 reference period as long as the 1982-1984 US CPI continues to be published by the BLS.

If, while any Series of Notes paying interest based on the US CPI is outstanding, the US CPI is discontinued or is substantially altered, as determined in the sole discretion of the Calculation Agent, acting in good faith and in a commercially reasonable manner, the successor index for such Series of Notes will be that index chosen by the Secretary of the Treasury to replace the US CPI for the purpose of calculating payments on the Department of the Treasury's Inflation-Linked Treasuries as described at 62

Federal Register 846-874 (6 January 1997) or, if no such securities are outstanding, the successor index will be determined by the Calculation Agent acting in good faith and in a commercially reasonable manner.

In addition, for the purposes of Notes paying interest based on the US CPI:

“**Determination Date**” shall mean two (2) business days in New York immediately prior to the beginning of the applicable Interest Period, or as specified in the relevant Final Terms (but not more than twenty-eight (28) days prior to the beginning of the applicable Interest Period).

“**Interest Period**” shall mean, in respect of any Series of Notes paying interest based on the US CPI, the period beginning on and including the Issue Date of such Series of Notes and ending on but excluding the first Interest Payment Date, and each successive period beginning on and including an Interest Payment Date and ending on but excluding the next succeeding Interest Payment Date, or such other period as specified in the relevant Final Terms.

“**Interest Payment Date**” shall be the Interest Payment Date specified in the relevant Final Terms.

- (d) **Fixed/Floating Rate Notes:** Fixed/Floating Rate Notes may bear interest at a rate (i) that the Issuer may elect to convert on the date set out in the Final Terms from a Fixed Rate to a Floating Rate, or from a Floating Rate to a Fixed Rate or (ii) that will automatically change from a Fixed Rate to a Floating Rate or from a Floating Rate to a Fixed Rate on the date set out in the Final Terms.
- (e) **Zero Coupon Notes:** Where a Note the Interest Basis of which is specified to be Zero Coupon is repayable prior to the Maturity Date and is not paid when due, the amount due and payable prior to the Maturity Date shall be the Optional Redemption Amount or the Early Redemption Amount, as the case may be, of such Note. As from the Maturity Date, the Rate of Interest for any overdue principal of such a Note shall be a rate *per annum* (expressed as a percentage) equal to the Amortisation Yield (as described in Condition 6(h)(i)).
- (f) **Accrual of Interest:** Interest shall cease to accrue on each Note on the due date for redemption unless (i) in the case of Dematerialised Notes, on such due date or (ii) in the case of Materialised Notes, upon due presentation, payment is improperly withheld or refused, in which event interest shall continue to accrue (as well after as before judgment) at the Rate of Interest in the manner provided in this Condition 5 to the Relevant Date.
- (g) **Margin, Maximum/Minimum Rates of Interest and Redemption Amounts and Rounding:**
 - (i) If any Margin is specified in the relevant Final Terms (either (x) generally, or (y) in relation to one or more Interest Accrual Periods), an adjustment shall be made to all Rates of Interest, in the case of (x), or the Rates of Interest for the specified Interest Accrual Periods, in the case of (y), calculated in accordance with (c) above by adding (if a positive number) or subtracting the absolute value (if a negative number) of such Margin, subject always to the next paragraph.
 - (ii) If any Maximum or Minimum Rate of Interest or Redemption Amount is specified in the relevant Final Terms, then any Rate of Interest or Redemption Amount shall be subject to such maximum or minimum, as the case may be. Unless a higher Minimum Rate of Interest is provided in the relevant Final Terms, the Minimum Rate of Interest (which, for the avoidance of doubt, includes any applicable Margin) shall be deemed to be 0.00 per cent.
 - (iii) For the purposes of any calculations required pursuant to these Conditions, (x) all percentages resulting from such calculations shall be rounded, if necessary, to the nearest one hundred-

thousandth of a percentage point (with halves being rounded up), (y) all figures shall be rounded to seven significant figures (with halves being rounded up) and (z) all currency amounts that fall due and payable shall be rounded to the nearest unit of such currency (with halves being rounded up), save in the case of yen, which shall be rounded down to the nearest yen. For these purposes “**unit**” means the lowest amount of such currency that is available as legal tender in the country(ies) of such currency.

- (h) **Calculations:** The amount of interest payable in respect of any Note for any period shall be calculated by multiplying the product of the Rate of Interest and the outstanding nominal amount of such Note by the Day Count Fraction, unless an Interest Amount is specified in the relevant Final Terms in respect of such period, in which case the amount of interest payable in respect of such Note for such period shall equal such Interest Amount. Where any Interest Period comprises two or more Interest Accrual Periods, the amount of interest payable in respect of such Interest Period shall be the sum of the amounts of interest payable in respect of each of those Interest Accrual Periods.
- (i) **Determination and Publication of Rates of Interest, Interest Amounts, Final Redemption Amounts, Optional Redemption Amounts and Early Redemption Amounts:** As soon as practicable after the relevant time on such date as the Calculation Agent may be required to calculate any rate or amount, obtain any quotation or make any determination or calculation, it shall determine such rate and calculate the Interest Amounts in respect of each Specified Denomination of the Notes for the relevant Interest Accrual Period, calculate the Final Redemption Amount, Optional Redemption Amount or Early Redemption Amount, obtain such quotation or make such determination or calculation, as the case may be, and cause the Rate of Interest and the Interest Amounts for each Interest Accrual Period and the relevant Interest Payment Date and, if required to be calculated, the Final Redemption Amount, Optional Redemption Amount or any Early Redemption Amount to be notified to the Fiscal Agent, the Issuer, each of the Paying Agents, the Noteholders, any other Calculation Agent appointed in respect of the Notes that is to make a further calculation upon receipt of such information and, if the Notes are admitted to trading on a Regulated Market and the rules of, or applicable to, such Regulated Market so require, such Regulated Market as soon as possible after their determination but in no event later than (i) the commencement of the relevant Interest Period, if determined prior to such time, in the case of notification to such Regulated Market of a Rate of Interest and Interest Amount, or (ii) in all other cases, the fourth (4th) Business Day after such determination. Where any Interest Payment Date or Interest Period Date is subject to adjustment pursuant to Condition 5(c)(ii), the Interest Amounts and the Interest Payment Date so published may subsequently be amended (or appropriate alternative arrangements made by way of adjustment) without notice in the event of an extension or shortening of the Interest Period. The determination of any rate or amount, the obtaining of each quotation and the making of each determination or calculation by the Calculation Agent(s) shall be (in the absence of manifest error) final and binding upon all parties.
- (j) **Calculation Agent:** The Issuer shall procure that there shall at all times be one or more Calculation Agents if provision is made for them in the relevant Final Terms and for so long as any Note is outstanding (as defined in Condition 4). If any Reference Bank (acting through its relevant office) is unable or unwilling to continue to act as a Reference Bank, then the Issuer shall appoint another Reference Bank with an office in the Relevant Financial Centre to act as such in its place. Where more than one Calculation Agent is appointed in respect of the Notes, references in these Conditions to the Calculation Agent shall be construed as each Calculation Agent performing its respective duties under the Conditions. If the Calculation Agent is unable or unwilling to act as such or if the Calculation Agent fails duly to establish the Rate of Interest for an Interest Period or Interest Accrual Period or to calculate any Interest Amount, Final Redemption Amount, Early Redemption Amount or Optional Redemption Amount, as the case may be, or to comply with any other requirement, the Issuer shall appoint a leading bank or investment banking firm engaged in the interbank market (or, if appropriate, money, swap or over-the-counter index options market) that is most closely connected with the calculation or determination to be made by the Calculation Agent (acting through its principal

Luxembourg office or any other office actively involved in such market) to act as such in its place. The Calculation Agent may not resign its duties without a successor having been appointed as aforesaid. So long as the Notes are admitted to trading on a Regulated Market and the rules of, or applicable to, that Regulated Market so require, notice of any change of Calculation Agent shall be given in accordance with Condition 15.

- (k) **RMB Notes:** Notwithstanding the foregoing, each RMB Note which is a Fixed Rate Note bears interest from (and including) the Interest Commencement Date at the rate per annum equal to the Rate of Interest. For the purposes of calculating the amount of interest, if any Interest Payment Date would otherwise fall on a day which is not a Business Day, it shall be postponed to the next day which is a Business Day unless it would thereby fall into the next calendar month in which case it shall be brought forward to the immediately preceding Business Day. Interest will be payable in arrear on each Interest Payment Date.

The Calculation Agent will, as soon as practicable after 11.00 a.m. (Hong Kong time) on each Interest Determination Date, calculate the amount of interest payable per Specified Denomination for the relevant Interest Period. The determination of the amount of interest payable per Specified Denomination by the Calculation Agent shall be (in the absence of manifest error and after confirmation by the Issuer) final and binding upon all parties.

The Calculation Agent will cause the amount of interest payable per Specified Denomination for each Interest Period and the relevant Interest Payment Date to be notified to each of the Paying Agents and to be notified to Noteholders as soon as possible after their determination but in no event later than the fourth (4th) Business Day thereafter. The amount of interest payable per Specified Denomination and Interest Payment Date so published may subsequently be amended (or appropriate alternative arrangements made by way of adjustment) without notice in the event of an extension or shortening of the Interest Period. If the Notes become due and payable under Condition 9, the accrued interest per Specified Denomination shall nevertheless continue to be calculated as previously by the Calculation Agent in accordance with this provision but no publication of the amount of interest payable per Specified Denomination so calculated need be made.

Interest shall be calculated in respect of any period by applying the Rate of Interest to the Specified Denomination, multiplying such product by the actual number of days in the relevant Interest Period or, as applicable, other period concerned and dividing it by 365, and rounding the resultant figure to the nearest Renminbi sub-unit, half of any such sub-unit being rounded upwards or otherwise in accordance with applicable market convention.

6. REDEMPTION, PURCHASE AND OPTIONS

- (a) **Final Redemption:** Unless previously redeemed, purchased or exchanged and cancelled as provided below, each Note shall be finally redeemed on the Maturity Date specified in the relevant Final Terms at its Final Redemption Amount (which is its nominal amount, except for Zero Coupon Notes).
- (b) **Redemption at the Option of the Issuer:** If a Call Option is specified in the relevant Final Terms, the Issuer may, subject to compliance by the Issuer with all relevant laws, regulations and directives and on giving not less than fifteen (15) nor more than thirty (30) days' irrevocable notice in accordance with Condition 15 to the Noteholders (or such other notice period as may be specified in the relevant Final Terms) redeem the Notes in whole or, if so provided in the relevant Final Terms, in part on any date (as specified in the relevant Final Terms) (the "**Optional Redemption Date**"). Any such redemption of Notes shall be at their Optional Redemption Amount (as specified in the relevant Final Terms) together with interest accrued (except with respect to Zero Coupon Notes) to the date set for redemption (including, where applicable, any arrears of interest), if any. Any such redemption or exercise must relate to Notes of a nominal amount at least equal to the minimum nominal amount to

be redeemed specified in the relevant Final Terms and no greater than the maximum nominal amount to be redeemed specified in the relevant Final Terms.

All Notes in respect of which any such notice is given shall be redeemed on the date specified in such notice in accordance with this Condition.

- (c) **Make-Whole Redemption by the Issuer:** If a Make-Whole Redemption by the Issuer is specified in the relevant Final Terms, in respect of any issue of Notes, the Issuer will, subject to compliance by the Issuer with all relevant laws, regulations and directives and on giving not less than fifteen (15) nor more than thirty (30) days' notice in accordance with Condition 15 to the Noteholders (or such other notice period as may be specified in the relevant Final Terms) (which notice shall (i) specify the Make-Whole Redemption Date (as defined below) and (ii) specify the refinancing conditions to which the redemption is subject (if any) or be otherwise irrevocable) have the option to redeem the Notes, in whole or in part, at any time or from time to time, prior to (i) their Maturity Date or (ii) if a Call Option is specified as applicable in the relevant Final Terms and the Optional Redemption Date is no earlier than 3 months prior to the Maturity Date, the first day on which the Issuer may redeem the Notes pursuant to the Call Option or (iii) if a Residual Maturity Call Option is specified as applicable in the relevant Final Terms, until the Residual Maturity Call Option Date, and assuming for this purpose, that the Notes would otherwise be scheduled to be redeemed in whole on the Residual Maturity Call Option Date pursuant to Condition 6(e) (the "**Make-Whole Redemption Date**"), at their Make-Whole Redemption Amount (as defined below).

"Make-Whole Calculation Agent" means the international credit institution or financial services institution appointed by the Issuer in relation to a Series of Notes, as specified as such in the relevant Final Terms.

"Make-Whole Redemption Amount" means in respect of any Notes to be redeemed pursuant to this Condition 6(c) an amount, calculated by the Make-Whole Calculation Agent equal to the greater of:

- (i) 100 per cent. of the nominal amount of the Notes so redeemed and,
- (ii) the sum (rounding the resulting figure, if necessary, to the nearest cent (half a cent being rounded upwards)) of the then present values of the remaining scheduled payments of principal and interest on such Notes (not including any interest accrued on the Notes to, but excluding, the relevant Make-Whole Redemption Date) discounted to the relevant Make-Whole Redemption Date on an annual basis at the Redemption Rate plus a Redemption Margin (as specified in the relevant Final Terms),

plus in each case (i) or (ii) above, any interest accrued on the Notes (except with respect to Zero Coupon Notes) to, but excluding, the Make-Whole Redemption Date.

"Redemption Rate" means:

- (i) if "Reference Dealer Quotation" is specified as the method of determination of the Redemption Rate in the relevant Final Terms, the average of the four quotations given by the Reference Dealers to the Make-Whole Calculation Agent of the mid-market annual yield to maturity (rounded to the nearest 0.001%, with 0.0005% rounded upwards) of the Reference Security (as specified in the relevant Final Terms) on the fourth (4th) business day preceding the Make-Whole Redemption Date at 11.00 a.m. (Central European time ("CET")) ("**Reference Dealer Quotation**"); or
- (ii) if "Reference Screen Rate" is specified as the method of determination of the Redemption Rate in the relevant Final Terms, the annual yield to maturity of the Reference Security (rounded to the nearest 0.001%, with 0.0005% rounded upwards) displayed on the Reference

Screen Rate as determined by the Make-Whole Calculation Agent or, if the Reference Screen Rate is not available, the relevant Reference Dealer Quotation.

“**Reference Dealers**” means each of the four banks selected by the Make-Whole Calculation Agent which are primary European government security dealers, and their respective successors, or market makers in pricing corporate bond issues or as specified in the relevant Final Terms.

“**Reference Screen Rate**” means the screen rate specified as such in the relevant Final Terms.

“**Similar Security**” means a reference bond or reference bonds issued by the issuer of the Reference Security having an actual or interpolated maturity comparable with the remaining term of the Notes that would be utilised, at the time of selection and in accordance with customary financial practice, in pricing new issues of corporate debt securities of comparable maturity to the remaining term of the Notes.

If the Reference Security is no longer outstanding, a Similar Security will be chosen by the Make-Whole Calculation Agent at 11.00 a.m. (CET) on the third (3rd) business day preceding the Make-Whole Redemption Date, quoted in writing by the Make-Whole Calculation Agent to the Issuer and notified in accordance with Condition 15.

The Redemption Rate will be notified by the Issuer in accordance with Condition 15.

The determination of any rate or amount, the obtaining of each quotation and the making of each determination or calculation by the Make-Whole Calculation Agent shall (in the absence of manifest error) be final and binding upon all parties.

Any notice given by the Issuer pursuant to this Condition 6(c) shall be deemed void and of no effect in relation to any Note in the event that, prior to the giving of such notice by the Issuer, the relevant Noteholder had already delivered an Exercise Notice in relation to such Note in accordance with Condition 6(g) below.

- (d) **Clean-Up Call Option:** If a Clean-Up Call Option is specified in the relevant Final Terms and if a percentage specified in the relevant Final Terms (the “**Clean-Up Percentage**”) of the initial aggregate nominal amount of Notes of the same Series (including any further Notes issued pursuant to Condition 14) have been redeemed, purchased or exchanged and cancelled by the Issuer, or on behalf of, the Issuer, the Issuer may, on giving not less than fifteen (15) nor more than thirty (30) days’ irrevocable notice in accordance with Condition 15 to the Noteholders, redeem the Notes, in whole but not in part, at par together with interest accrued to, but excluding, the date set for redemption, provided that if Make-Whole Redemption by the Issuer is specified as applicable in the relevant Final Terms and the Issuer has partially exercised the make-whole redemption option referred to in Condition 6(c), the Clean-Up Call Option shall not be exercised within a period of twelve (12) months as from any Make-Whole Redemption Date.
- (e) **Residual Maturity Call Option:** If a Residual Maturity Call Option is specified in the relevant Final Terms, the Issuer may, on giving not less than fifteen (15) nor more than thirty (30) calendar days’ irrevocable notice in accordance with Condition 15 to the Noteholders (or such other notice period as may be specified in the relevant Final Terms) redeem, at any time or from time to time, as from the Residual Maturity Call Option Date (as specified in the relevant Final Terms) (the “**Residual Maturity Call Option Date**”) which shall be no earlier than a hundred and eighty (180) calendar days before the Maturity Date, until the Maturity Date, the Notes, in whole or in part, at par together with interest accrued to, but excluding, the date set for redemption (including, where applicable, any arrears of interest).

All Notes in respect of which any such notice is given shall be redeemed on the date specified in such notice in accordance with this Condition.

- (f) **Redemption following an Acquisition Event:** If a Redemption following an Acquisition Event is specified as applicable in the relevant Final Terms and an Acquisition Event has occurred, the Issuer may, on giving not less than fifteen (15) nor more than thirty (30) calendar days' irrevocable notice in accordance with Condition 15 to the Noteholders within the Acquisition Notice Period, at its option, redeem the Notes, in whole but not in part, then outstanding at the Acquisition Call Redemption Amount (as specified in the relevant Final Terms), together with any interest accrued to, but excluding, the date set for redemption.

All Notes in respect of which any such notice is given shall be redeemed on the date specified in such notice in accordance with this Condition.

Concurrently with the publication of any notice of redemption pursuant to this Condition 6(f), the Issuer shall deliver to the Noteholders a certificate indicating that the Issuer is entitled to effect such redemption and certifying that an Acquisition Event has occurred.

For the purposes of this Condition, an “**Acquisition Event**” shall be deemed to have occurred if the Issuer (or any other member of the Group carrying out the acquisition, as the case may be) (i) has not, on or prior to the Acquisition Completion Date (as specified in the Final Terms), completed and closed the acquisition of the Acquisition Target (as specified in the Final Terms) or (ii) has publicly announced that it no longer intends to pursue the acquisition of the Acquisition Target.

“**Group**” means, for the purpose of this Condition 6(f), Suez and its fully consolidated subsidiaries taken as a whole.

- (g) **Redemption at the Option of Noteholders:** If a Put Option is specified in the relevant Final Terms, the Issuer shall, at the option of the Noteholder, upon the Noteholder giving not less than fifteen (15) nor more than thirty (30) days' notice to the Issuer (or such other notice period as may be specified in the relevant Final Terms) redeem such Note on the Optional Redemption Date(s) (as specified in the relevant Final Terms) at its Optional Redemption Amount (as specified in the relevant Final Terms) together with interest accrued (except with respect to Zero Coupon Notes) to the date set for redemption including, where applicable, any arrears of interest.

To exercise such option the Noteholder must deposit with any Paying Agent at its specified office a duly completed option exercise notice (the “**Exercise Notice**”) in the form obtained from any Paying Agent, within the notice period. In the case of Materialised Bearer Notes, the Exercise Notice shall have attached to it such Notes (together with all unmatured Coupons and unexchanged Talons). In the case of Dematerialised Notes, the Noteholder shall transfer, or cause to be transferred, the Dematerialised Notes to be redeemed to the account of the Fiscal Agent or the Paris Paying Agent specified in the Exercise Notice. No option so exercised and, where applicable, no Note so deposited or transferred may be withdrawn without the prior consent of the Issuer.

- (h) **Redemption of Inflation Linked Notes:** If so specified in the relevant Final Terms, the Final Redemption Amount in respect of Inflation Linked Notes will be determined by the Calculation Agent on the following basis:

$$\text{Final Redemption Amount} = \text{IIR} \times \text{nominal amount of the Notes}$$

“**IIR**” being for the purpose of this Condition the ratio determined on the fifth (5th) Business Day before the Maturity Date between (i) if the CPI is specified as the Index applicable in the Final Terms, the CPI Daily Inflation Reference Index on the Maturity Date and the Base Reference on the date specified in the relevant Final Terms, (ii) if the HICP is specified as the Index applicable in the Final

Terms, the HICP Daily Inflation Reference Index on the Maturity Date and the Base Reference on the date specified in the relevant Final Terms or (iii) if the US CPI is specified as the Index applicable in the Final Terms, the Change in the US CPI, but where for these purposes the reference to CPI Determination Date in CPI(t) shall be interpreted to be the date falling two (2) Business Days prior to the Maturity Date, and the reference to CPI Determination Date in CPI(t-x) shall be interpreted to be the date falling two (2) Business Days prior to the Issue Date.

If the Final Redemption Amount calculated as set out above is below par, the Notes will be redeemed at par.

(i) **Early Redemption Amount:**

(i) Zero Coupon Notes:

- (A) The Optional Redemption Amount or the Early Redemption Amount, as the case may be, payable in respect of any Zero Coupon Note, upon redemption of such Note pursuant to Condition 6(b), 6(d), 6(e), 6(j) or Condition 6(n) or upon it becoming due and payable as provided in Condition 9 shall be calculated as provided below.
- (B) Subject to the provisions of sub-paragraph (C) below, the Optional Redemption Amount or the Early Redemption Amount of any such Note shall be the scheduled Final Redemption Amount of such Note on the Maturity Date discounted at a rate per annum (expressed as a percentage) equal to the Amortisation Yield (which, if none is shown in the relevant Final Terms, shall be such rate as would produce an Optional Redemption Amount or the Early Redemption Amount equal to the issue price of the Notes if they were discounted back to their issue price on the Issue Date) compounded annually.
- (C) If the Optional Redemption Amount or the Early Redemption Amount payable in respect of any such Note upon its redemption pursuant to Condition 6(b), 6(d), 6(e), 6(j) or Condition 6(n) or upon it becoming due and payable as provided in Condition 9 is not paid when due, the Optional Redemption Amount or the Early Redemption Amount due and payable in respect of such Note shall be as defined in sub-paragraph (B) above, except that such sub-paragraph shall have effect as though the date on which the Optional Redemption Amount or the Early Redemption Amount becomes due and payable were the Relevant Date. The calculation of the Optional Redemption Amount or the Early Redemption Amount in accordance with this sub-paragraph shall continue to be made (as well after as before judgment) until the Relevant Date, unless the Relevant Date falls on or after the Maturity Date, in which case the amount due and payable shall be the scheduled Final Redemption Amount of such Note on the Maturity Date together with any interest that may accrue in accordance with Condition 5(d). Where such calculation is to be made for a period of less than one (1) year, it shall be made on the basis of the Day Count Fraction shown in the relevant Final Terms.

(ii) Inflation Linked Notes

- (A) If the relevant Final Terms provides that Condition 6(i)(ii) shall apply in respect of Inflation Linked Notes, the Early Redemption Amount will be determined by the Calculation Agent on the following basis:

“Early Redemption Amount” = IIR x nominal amount of the Notes

“**IIR**” being for the purposes of this Condition the ratio determined on the fifth (5th) Business Day before the date set for redemption between (i) if the CPI is specified as the index applicable in the Final Terms, the CPI Daily Inflation Reference Index on the date set for redemption and the Base Reference specified in the relevant Final Terms, (ii) if the HICP is specified as the Index applicable in the Final Terms, the HICP Daily Inflation Reference Index on the date set for redemption and the Base Reference specified in the relevant Final Terms or (iii) if the US CPI is specified as the Index applicable in the Final Terms, the Change in the US CPI, but where for these purposes, the reference to CPI Determination Date in CPI(t) shall be interpreted to be the date falling five (5) Business Days prior to the date set for redemption, and the reference to CPI Determination Date in CPI(t-x) shall be interpreted to be the date falling two (2) Business Days prior to the Issue Date.

If the Early Redemption Amount calculated as set out above is below par, the Notes will be redeemed at par.

- (B) If the Inflation Linked Notes (whether or not Condition 6(i)(ii) applies) fall to be redeemed for whatever reason before the Maturity Date, the Issuer will pay the Early Redemption Amount together with interest accrued to the date set for redemption. Such accrued interest will be calculated by the Calculation Agent in respect of the period from, and including the immediately preceding Interest Payment Date or, as the case may be, the Interest Commencement Date to, but excluding, the date set for redemption of such Notes at a rate per annum on the basis of the provisions of Condition 5(c)(iv) above except that, for such purposes the relevant Interest Determination Date shall be the fifth (5th) business day prior to the relevant Early Redemption Date.
- (iii) Other Notes: The Early Redemption Amount payable in respect of any Note (other than Notes described in (i) and (ii) above), upon redemption of such Note pursuant to Condition 6(j) or Condition 6(n), or upon it becoming due and payable as provided in Condition 9 shall be the Final Redemption Amount together with interest accrued to the date set for redemption (including, where applicable, any arrears of interest).

(j) Redemption for Taxation Reasons

- (i) If, by reason of any change in, or any change in the official application or interpretation of, French law becoming effective after the Issue Date, the Issuer, would on the occasion of the next payment of principal or interest due in respect of the Notes or Coupons, not be able to make such payment without having to pay Additional Amounts as specified and defined under Condition 8 below, the Issuer may, at its option, on any Interest Payment Date or, if so specified in the relevant Final Terms, at any time, subject to having given not more than forty-five (45) nor less than thirty (30) days' notice to the Noteholders (which notice shall be irrevocable), in accordance with Condition 15, redeem the Notes in whole but not in part at their Early Redemption Amount together with any interest accrued to the date set for redemption (including, where applicable, any arrears of interest) provided that the due date for redemption of which notice hereunder may be given shall be no earlier than the latest practicable date on which the Issuer could make payment of principal and interest without withholding or deduction for such taxes.
- (ii) If the Issuer would on the next payment of principal or interest in respect of the Notes or Coupons be prevented by French law from making payment to the Noteholders or, if applicable, Couponholders of the full amounts then due and payable, notwithstanding the undertaking to pay Additional Amounts contained in Condition 8 below, then the Issuer, shall

forthwith give notice of such fact to the Fiscal Agent and the Issuer shall upon giving not less than seven (7) days' prior notice to the Noteholders in accordance with Condition 15, redeem the Notes then outstanding in whole but not in part at their Redemption Amount together with any interest accrued to the date set for redemption (including, where applicable, any arrears of interest) on the latest practicable Interest Payment Date on which the Issuer could make payment of the full amount then due and payable in respect of the Notes or, if applicable, Coupons, or, if that date is passed, as soon as practicable thereafter.

- (k) **Purchases:** The Issuer shall have the right at all times to purchase (including by way of exchange) Notes (provided that, in the case of Materialised Notes, all unmatured Coupons and unexchanged Talons relating thereto are attached thereto or surrendered therewith) in the open market or otherwise at any price subject to the applicable laws and regulations. Unless the possibility of holding and reselling is expressly excluded in the relevant Final Terms, all Notes so purchased by the Issuer may be held and resold in accordance with applicable laws and regulations for the purpose of enhancing the liquidity of the Notes.
- (l) **Partial Redemption:** In the case of a partial redemption in respect of Materialised Notes, the notice to holders of such Materialised Notes shall also contain the number of the Definitive Materialised Bearer Notes to be redeemed which shall have been drawn in such place and in such manner as may be fair and reasonable in the circumstances, taking account of prevailing market practices, subject to compliance with any applicable laws and Regulated Market or stock exchange requirements.

In the case of a partial redemption in respect of Dematerialised Notes, the redemption may only be effected by application of a pool factor (corresponding to a reduction of the nominal amount of all such Dematerialised Notes in a Series in proportion to the aggregate nominal amount redeemed), subject to compliance with any applicable laws and Regulated Market or other stock exchange requirements.

So long as the Notes are admitted to trading on Euronext Paris and the rules of that stock exchange so require, the Issuer shall, once in each year in which there has been a partial redemption of the Notes, cause to be published in accordance with Articles 221-3 and 221-4 of the General Regulations (*Règlement Général*) of the AMF and on the website of any other competent authority and/or Regulated Market where the Notes are admitted to trading, a notice specifying the aggregate nominal amount of Notes outstanding and, in the case of Materialised Notes a list of any Definitive Materialised Bearer Notes drawn for redemption but not surrendered.

- (m) **Cancellation:** All Notes purchased for cancellation by or on behalf of the Issuer will forthwith be cancelled, in the case of Dematerialised Notes, by transfer to an account in accordance with the rules and procedures of Euroclear France and, in the case of Materialised Bearer Notes, by surrendering the Temporary Global Certificate and the Definitive Materialised Bearer Notes in question together with all unmatured Coupons and all unexchanged Talons to the Fiscal Agent and, in each case, if so transferred or surrendered, shall, together with all Notes redeemed by the Issuer, be cancelled forthwith (together with, in the case of Dematerialised Notes, all rights relating to payment of interest and other amounts relating to such Dematerialised Notes and, in the case of Materialised Notes, all unmatured Coupons and unexchanged Talons attached thereto or surrendered therewith). Any Notes so cancelled or, where applicable, transferred or surrendered for cancellation may not be reissued or resold and the obligations of the Issuer in respect of any such Notes shall be discharged.
- (n) **Illegality:** If, by reason of any change in, or any change in the official application of French law becoming effective after the Issue Date, it will become unlawful for the Issuer to perform or comply with one or more of its obligations under the Notes, the Issuer will, subject to having given not more than forty-five (45) nor less than thirty (30) days' notice to the Noteholders (which notice shall be irrevocable), in accordance with Condition 15, redeem the Notes in whole but not in part at their Early

Redemption Amount together with any interest accrued to the date set for redemption (including, where applicable, any arrears of interest).

(o) **Redemption or repurchase at the option of the Noteholders in case of Change of Control:**

If a Put Option in case of Change of Control (as defined below) is specified in the relevant Final Terms, and if a Put Event (as defined below) occurs, each Noteholder will have the option to require the Issuer to redeem, or procure purchase for, all or part of the Notes held by such Noteholder on the Put Date (as defined below) at their principal amount together with interest accrued up to but excluding such date of redemption or repurchase. Such option (the “**Put Option in case of Change of Control**”) shall operate as set out below.

(A) A “**Put Event**” will be deemed to occur if:

- (i) Any person or group of persons acting in concert or any person or persons acting on behalf of any such person(s) (other than Meridiam Sustainable Water and Waste Fund, GIP Highbury SAS, Caisse des Dépôts et Consignations, Infra-Invest France or any of their respective Affiliates or Related Funds) (the “**Relevant Persons**”) acquires directly or indirectly more than fifty (50) per cent. of the total voting rights or of the issued ordinary share capital of the Issuer (or any successor entity) (a “**Change of Control**”); and
- (ii) on the date notified to the Noteholders by the Issuer in accordance with Condition 15 (the “**Relevant Announcement Date**”) that is the earlier of (x) the date of the first public announcement of the Change of Control; and (y) the date of the earliest Relevant Potential Change of Control Announcement, either the Notes or the senior unsecured long-term debt of the Issuer carries from any Rating Agency:
 - (x) an investment grade credit rating (Baa3, or equivalent, or better), and such rating from any Rating Agency is, within the Change of Control Period either downgraded to a non-investment grade credit rating (Ba1, or equivalent, or worse) or withdrawn and is not, within the Change of Control Period subsequently (in the case of a downgrade) upgraded or (in the case of a withdrawal) reinstated to an investment grade credit rating by such Rating Agency; or
 - (y) a non-investment grade credit rating (Ba1, or equivalent, or worse), and such rating from any Rating Agency is within the Change of Control Period either downgraded by one or more notches (for illustration, Ba1 to Ba2 being one notch) or withdrawn and is not within the Change of Control Period subsequently (in the case of a downgrade) upgraded or (in the case of a withdrawal) reinstated to its earlier credit rating or better by such Rating Agency;

provided that, for the avoidance of doubt,

1. any such decision of the relevant Rating Agency referred to in (x) or (y) above shall not be deemed to have occurred in respect of a particular Change of Control if such Rating Agency does not publicly announce or confirm that such decision was the result, in whole or in part, of any event or circumstance comprised in or arising as a result of, or in respect of, the applicable Change of Control; and

2. if at the time of the occurrence of a Change of Control neither the Notes nor the senior unsecured long-term debt of the Issuer is rated by a Rating Agency, and no Rating Agency assigns within the Change of Control Period an investment grade rating to the Notes, a Put Event will be deemed to have occurred.
- (B) Promptly upon the Issuer becoming aware that a Put Event has occurred the Issuer shall give notice (a “**Put Event Notice**”) to the Noteholders in accordance with Condition 15 specifying the nature of the Put Event, the circumstances giving rise to it and the procedure for exercising the option contained in this Condition.
- (C) To exercise the Put Option in case of Change of Control to require redemption or repurchase of the Notes, any Noteholder must transfer or cause to be transferred the Notes to be so redeemed or repurchased to the account of any Paying Agent and deliver to the Issuer a duly completed redemption or repurchase notice in writing (a “**Change of Control Put Notice**”), in which such Noteholder will specify a bank account to which payment is to be made under this paragraph, within the period (the “**Put Period**”) of forty-five (45) days after a Put Event Notice is given (except where (i) the Noteholder gives the Issuer written notice of the occurrence of a Put Event of which it is aware and (ii) the Issuer fails to give a Put Event Notice to the Noteholders by close of business of the third (3rd) Business Day after the receipt of such notice from the Noteholder, in which case the Put Period will start from such third (3rd) Business Day and will end on the day falling forty-five (45) days thereafter).

A Change of Control Put Notice once given shall be irrevocable. The Issuer shall redeem, or procure purchase for, the Notes in respect of which the Put Option in case of Change of Control has been validly exercised as provided above and subject to the transfer of the Notes, on the date which is the fifth (5th) Business Day following the end of the Put Period (the “**Put Date**”). Payment in respect of such Notes will be made by transfer to the bank account specified in the Change of Control Put Notice.

- (D) For the purposes of this Condition:

“**Affiliate**” means in relation to any person, a Subsidiary of that person or a Holding Company of that person or any other Subsidiary of that Holding Company;

“**Caisse des Dépôts et Consignations**” means LA CAISSE DES DEPOTS ET CONSIGNATIONS, a special institution created by the law of 28 April 1816, codified in Articles L. 518-2 et seq. of the French *Code monétaire et financier*, whose registered office is located 56 rue de Lille, 75007 Paris, France;

“**Change of Control Period**” means the period commencing on the Relevant Announcement Date, and ending one hundred eighty (180) days (inclusive) after the occurrence of the relevant Change of Control (or such longer period for which the Notes or the senior unsecured long-term debt of the Issuer are under consideration (such consideration having been announced publicly within the period ending one hundred twenty (120) days after the occurrence of the relevant Change of Control) for rating review or, as the case may be, for rating by, a Rating Agency, such period not to exceed sixty (60) days after the public announcement of such consideration);

“**Infra-Invest France**” means Infra-Invest France, a French *société par actions simplifiée à associé unique et capital variable* registered with the Commercial and Companies Register of Paris under number 821 429 594 with a registered office located at Tour Franklin, 100-101 Terrasse Boieldieu CS 70395 92042 Paris La Défense Cedex, France;

“**GIP Highbury SAS**” means GIP Highbury SAS, a French *société par actions simplifiée* registered with the Commercial and Companies Register of Paris under number 904 842 531 with a registered office located at 3-5, rue Saint-Georges 75009 Paris, France;

“**Holding Company**” means, in relation to a company or corporation, any other company or corporation in respect of which it is a Subsidiary;

“**Meridiam Sustainable Water and Waste Fund**” means Meridiam Sustainable Water and Waste Fund, a French *société de libre partenariat* registered with the Commercial and Companies Register of Paris under number 900 669 698 with a registered office located at 4 Place de l’Opéra, 75002 Paris, France;

“**Rating Agency**” means any of the following: Moody’s France SAS, any other rating agency of equivalent international standing requested from time to time by the Issuer to grant a rating to the Issuer and/or the Notes and in each case, any of their respective successors to the rating business thereof;

“**Related Fund**” in relation to a fund (the “**first fund**”), means a fund which is managed or advised by the same investment manager or investment adviser as the first fund or, if it is managed by a different investment manager or investment adviser, a fund whose investment manager or investment adviser is an Affiliate of the investment manager or investment adviser of the first fund; and

“**Relevant Potential Change of Control Announcement**” means any public announcement or statement by the Issuer or any Relevant Person relating to any potential Change of Control.

7. PAYMENTS AND TALONS

- (a) **Dematerialised Notes:** Payments of principal and interest (including, for the avoidance of doubt, any arrears of interest, where applicable) in respect of Dematerialised Notes shall (in the case of Dematerialised Notes issued in bearer form or administered registered form) be made by transfer to the account denominated in the relevant currency of the relevant Euroclear France Account Holders for the benefit of the Noteholders or (in the case of Dematerialised Notes issued in fully registered form) to an account denominated in the relevant currency with a Bank (as defined below) designated by the Noteholders. All payments validly made to such Euroclear France Account Holders will be an effective discharge of the Issuer in respect of such payments.
- (b) **Materialised Bearer Notes:** Payments of principal and interest (including, for the avoidance of doubt, any arrears of interest, where applicable) in respect of Materialised Bearer Notes shall, subject as mentioned below, be made against presentation and surrender of the relevant Materialised Bearer Notes (in the case of all other payments of principal and, in the case of interest, as specified in Condition 7(f)(v)) or Coupons (in the case of interest, save as specified in Condition 7(f)(v)), as the case may be, at the specified office of any Paying Agent outside the United States by a cheque payable in the relevant currency drawn on, or, at the option of the Noteholder, by transfer to an account denominated in such currency with, a Bank. No payments in respect of Materialised Bearer Notes shall be made by transfer to an account in, or mailed to an address in, the United States.

“**Bank**” means a bank in the principal financial centre for such currency or, in the case of euro, in a city in which banks have access to T2.

- (c) **Payments in the United States:** Notwithstanding the foregoing, if any Materialised Bearer Notes are denominated in U.S. Dollars, payments in respect thereof may be made at the specified office of any Paying Agent in New York City in the same manner as aforesaid if (i) the Issuer shall have appointed Paying Agents with specified offices outside the United States with the reasonable expectation that

such Paying Agents would be able to make payment of the amounts on the Notes in the manner provided above when due, (ii) payment in full of such amounts at all such offices is illegal or effectively precluded by exchange controls or other similar restrictions on payment or receipt of such amounts and (iii) such payment is then permitted by U.S. law, without involving, in the opinion of the Issuer, any adverse tax consequence to the Issuer.

- (d) **Payments Subject to Fiscal Laws:** All payments are subject in all cases to any applicable fiscal or other laws, regulations and directives in the place of payment but without prejudice to the provisions of Condition 8. No commission or expenses shall be charged to the Noteholders or Couponholders in respect of such payments.
- (e) **Appointment of Agents:** The Fiscal Agent, the Paying Agents, the Calculation Agent, the Registration Agent, the Redenomination Agent and the Consolidation Agent initially appointed under the Agency Agreement and their respective specified offices are listed below. The Fiscal Agent, the Paying Agents, the Registration Agent, the Redenomination Agent and the Consolidation Agent act solely as agents of each Issuer and the Calculation Agent(s) act(s) as independent experts(s) and, in each case such, do not assume any obligation or relationship of agency for any Noteholder or Couponholder. The Issuer reserves the right at any time to vary or terminate the appointment of the Fiscal Agent, any other Paying Agent, the Registration Agent, the Redenomination Agent and the Consolidation Agent or the Calculation Agent(s) and to appoint additional or other Paying Agents, provided that the Issuer shall at all times maintain (i) a Fiscal Agent, (ii) one or more Calculation Agent(s) where the Conditions so require, (iii) a Redenomination Agent and a Consolidation Agent where the Conditions so require, (iv) in the case of Dematerialised Notes in fully registered form a Registration Agent, (v) Paying Agents having specified offices in at least two major European cities and (vi) such other agents as may be required by the rules of any other stock exchange on which the Notes may be listed.

In addition, the Issuer shall forthwith appoint a Paying Agent in New York City in respect of any Materialised Bearer Notes denominated in U.S. Dollars in the circumstances described in paragraph (c) above.

On a redenomination of the Notes of any Series pursuant to Condition 1(e) with a view to consolidating such Notes with one or more other Series of Notes, in accordance with Condition 14, the Issuer shall ensure that the same entity shall be appointed as both Redenomination Agent and Consolidation Agent in respect of both such Notes and such other Series of Notes to be so consolidated with such Notes.

Notice of any such change or any change of any specified office shall promptly be given to the Noteholders in accordance with Condition 15.

- (f) **Unmatured Coupons and unexchanged Talons:**
- (i) Unless Materialised Bearer Notes provide that the relative Coupons are to become void upon the due date for redemption of those Notes, Materialised Bearer Notes should be surrendered for payment together with all unexpired Coupons (if any) relating thereto, failing which an amount equal to the face value of each missing unexpired Coupon (together, where applicable, with the amount of any arrears of interest corresponding to such Coupon) (or, in the case of payment not being made in full, that proportion of the amount of such missing unexpired Coupon (together, where applicable, with the amount of any arrears of interest corresponding to such Coupon) that the sum of principal so paid bears to the total principal due) shall be deducted from the Final Redemption Amount, Early Redemption Amount or Optional Redemption Amount, as the case may be, due for payment. Any amount so deducted shall be paid in the manner mentioned above against surrender of such missing Coupon within a period of ten (10) years from the Relevant Date for the payment of such principal (whether or not such Coupon has become void pursuant to Condition 10).

- (ii) If Materialised Bearer Notes so provide, upon the due date for redemption of any such Materialised Bearer Note, unmatured Coupons relating to such Note (whether or not attached) shall become void and no payment shall be made in respect of them.
 - (iii) Upon the due date for redemption of any Materialised Bearer Note, any unexchanged Talon relating to such Note (whether or not attached) shall become void and no Coupon shall be delivered in respect of such Talon.
 - (iv) Where any Materialised Bearer Note that provides that the relative unmatured Coupons are to become void upon the due date for redemption of those Notes is presented for redemption without all unmatured Coupons, and where any such Note is presented for redemption without any unexchanged Talon relating to it, redemption shall be made only against the provision of such indemnity as the Issuer may require.
 - (v) If the due date for redemption of any Materialised Bearer Note is not a due date for payment of interest, interest accrued from the preceding due date for payment of interest or the Interest Commencement Date, as the case may be, (including, for the avoidance of doubt, any arrears of interest if applicable) shall only be payable against presentation (and surrender if appropriate) of the relevant Definitive Materialised Bearer Note. Interest accrued on a Materialised Bearer Note that only bears interest after its Maturity Date shall be payable on redemption of such Note against presentation of the relevant Materialised Bearer Notes.
- (g) **Talons:** On or after the Interest Payment Date for the final Coupon forming part of a Coupon sheet issued in respect of any Materialised Bearer Note, the Talon forming part of such Coupon sheet may be surrendered at the specified office of the Fiscal Agent in exchange for a further Coupon sheet (and if necessary another Talon for a further Coupon sheet) (but excluding any Coupons that may have become void pursuant to Condition 10).
- (h) **Non-Business Days:** If any date for payment in respect of any Note or Coupon is not a business day, the Noteholder shall not be entitled to payment until the next following business day nor to any interest or other sum in respect of such postponed payment. In this paragraph, “**business day**” means a day (other than a Saturday or a Sunday) (A) (i) in the case of Dematerialised Notes, on which Euroclear France is open for business or (ii) in the case of Materialised Notes, on which banks and foreign exchange markets are open for business in the relevant place of presentation, (B) on which banks and foreign exchange markets are open for business in such jurisdictions as shall be specified as “**Financial Centres**” in the relevant Final Terms and (C) (i) in the case of a payment in a currency other than euro, where payment is to be made by transfer to an account maintained with a bank in the relevant currency, on which foreign exchange transactions may be carried on in the relevant currency in the principal financial centre of the country of such currency or (ii) in the case of a payment in euro, which is a T2 Business Day.
- (i) **Payment of U.S. Dollar Equivalent or Euro Equivalent:** Notwithstanding any other provision in these Conditions, if an Inconvertibility, Non-Transferability or Illiquidity occurs or if Renminbi is otherwise not available to the Issuer as a result of circumstances beyond its control and such unavailability has been confirmed by a Renminbi Dealer, following which the Issuer is unable to satisfy payments of principal or interest (in whole or in part) in respect of RMB Notes, the Issuer on giving not less than five (5) nor more than thirty (30)-days irrevocable notice to the Noteholders prior to the due date for payment, may settle any such payment (in whole or in part) in U.S. dollars or (if so specified in the relevant Final Terms) in Euro on the due date at the U.S. Dollar Equivalent (or the Euro Equivalent as the case may be) of any such Renminbi denominated amount.

In such event, payments of the U.S. Dollar Equivalent (or Euro Equivalent as the case may be) of the relevant principal or interest in respect of the Notes shall be made by transfer to the U.S. dollar (or

Euro) account of the relevant account holders for the benefit of the Noteholders. For the avoidance of doubt, no such payment of the U.S. Dollar Equivalent (or Euro Equivalent as the case may be) shall by itself constitute a default in payment within the meaning of Condition 9.

All notifications, opinions, determinations, certificates, calculations, quotations and decisions given, expressed, made or obtained for the purposes of this Condition 7(i) by the RMB Rate Calculation Agent, will (in the absence of manifest error) be binding on the Issuer, the Agents and all Noteholders.

For the purposes of this Condition 7:

“**Euro Equivalent**” means the relevant Renminbi amount converted into Euros using the RMB Spot Rate for the relevant RMB Rate Calculation Date, as calculated by the RMB Rate Calculation Agent.

“**Governmental Authority**” means any *de facto* or *de jure* government (or any agency or instrumentality thereof), court, tribunal, administrative or other governmental authority or any other entity (private or public) charged with the regulation of the financial markets (including the central bank) of Hong Kong.

“**Illiquidity**” means that the general Renminbi exchange market in Hong Kong becomes illiquid, other than as a result of an event of Inconvertibility or Non-Transferability, as determined by the Issuer in good faith and in a commercially reasonable manner following consultation with two Renminbi Dealers.

“**Inconvertibility**” means the occurrence of any event that makes it impossible for the Issuer to convert any amount due in respect of RMB Notes in the general Renminbi exchange market in Hong Kong, other than where such impossibility is due solely to the failure of the Issuer to comply with any law, rule or regulation enacted by any Governmental Authority (unless such law, rule or regulation is enacted after the Issue Date and it is impossible for the Issuer, due to an event beyond its control, to comply with such law, rule or regulation).

“**Non-Transferability**” means the occurrence of any event that makes it impossible for the Issuer to deliver Renminbi between accounts inside Hong Kong or from an account inside Hong Kong to an account outside Hong Kong, other than where such impossibility is due solely to the failure of the Issuer to comply with any law, rule or regulation enacted by any Governmental Authority (unless such law, rule or regulation is enacted after the Issue Date and it is impossible for the Issuer, due to an event beyond its control, to comply with such law, rule or regulation).

“**Renminbi Dealer**” means an independent foreign exchange dealer of international repute active in the Renminbi exchange market in Hong Kong reasonably selected by the Issuer.

“**RMB Note**” means a Note denominated in Renminbi.

“**RMB Rate Calculation Agent**” means the agent appointed from time to time by the Issuer for the determination of the RMB Spot Rate or identified as such in the relevant Final Terms.

“**RMB Rate Calculation Business Day**” means a day (other than a Saturday or Sunday) on which commercial banks are open for general business (including dealings in foreign exchange) in Hong Kong and in New York City (in the case of payment of the U.S. Dollar Equivalent) or Paris (in the case of payment of the Euro Equivalent).

“**RMB Rate Calculation Date**” means the day which is two RMB Rate Calculation Business Days before the due date for payment of the relevant Renminbi amount under the Conditions.

“**RMB Spot Rate**” for a RMB Rate Calculation Date means the spot CNY/U.S. dollar exchange rate for the purchase of U.S. dollars with CNY in the over-the-counter CNY exchange market in Hong Kong for settlement on the relevant due date for payment, or as the case may be, the spot CNY/EUR exchange rate for the purchase of Euros with CNY in the over-the-counter CNY exchange market in Hong Kong for settlement on the relevant due date for payment, as determined by the RMB Rate Calculation Agent at or around 11 a.m. (Hong Kong time) on such RMB Rate Calculation Date, on a deliverable basis by reference to Reuters Screen Page TRADNDF. If such rate is not available, the RMB Rate Calculation Agent will determine the RMB Spot Rate at or around 11 a.m. (Hong Kong time) on the RMB Rate Calculation Date as the most recently available CNY/U.S. dollar or as the case may be CNY/EUR official fixing rate for settlement on the relevant due date for payment reported by The State Administration of Foreign Exchange of the PRC, which is reported on the Reuters Screen Page CNY=SAEC. If no CNY/EUR official fixing rate is available on the Reuters Screen Page CNY=SAEC on the RMB Rate Calculation Date, the RMB Rate Calculation Agent will determine the RMB Spot Rate as soon as possible using the latest available CNY/U.S. dollar fixing rate and then the latest U.S. dollar/EUR official fixing rate available on a Reuters Screen Page selected by the RMB Rate Calculation Agent.

Reference to a page on the Reuters Screen means the display page so designated on the Reuter Monitor Money Rates Service (or any successor service) or such other page as may replace that page for the purpose of displaying a comparable currency exchange rate.

“**U.S. Dollar Equivalent**” means the relevant Renminbi amount converted into U.S. dollars using the RMB Spot Rate for the relevant RMB Rate Calculation Date, as calculated by the RMB Rate Calculation Agent.

8. TAXATION

- (a) **Withholding tax:** All payments of principal, interest and other assimilated revenues by or on behalf of the Issuer in respect of the Notes or Coupons shall be made free and clear of, and without withholding or deduction for, any taxes, duties, assessments or governmental charges of whatever nature imposed, levied, collected, withheld or assessed by any jurisdiction or any authority therein or thereof having power to tax, unless such withholding or deduction is required by law.
- (b) **Additional amounts:** If French law should require that payments of principal, interest or other assimilated revenues made by the Issuer in respect of any Note or Coupon be subject to withholding or deduction in respect of any present or future taxes, duties, assessments or governmental charges of whatever nature, the Issuer, will, to the fullest extent then permitted by law, pay such additional amounts (“**Additional Amounts**”) as shall result in receipt by the Noteholders or, if applicable, the Couponholders, as the case may be, of such amounts as would have been received by them had no such withholding or deduction been required, except that no such Additional Amounts shall be payable with respect to any Note or Coupon, as the case may be:
- (i) **Other connection:** to, or to a third party on behalf of, a Noteholder or Couponholder who is liable to such taxes, duties, assessments or governmental charges in respect of such Note or Coupon by reason of his having some connection with France other than the mere holding of the Note or Coupon; or
 - (ii) **Presentation more than thirty (30) days after the Relevant Date:** in respect of Materialised Notes, more than thirty (30) days after the Relevant Date except to the extent that the Noteholder or Couponholder would have been entitled to such Additional Amounts on presenting it for payment on the thirtieth (30th) such day.

All payments in respect of the Notes or Coupons will be made subject to any withholding or deduction required pursuant to the U.S. Foreign Account Tax Compliance Act (“**FATCA**”), to the extent applicable. Should a withholding or deduction be required pursuant to FATCA, the Issuer will not be required to pay any additional amounts in respect of such withholding or deduction.

As used in these Conditions, “**Relevant Date**” in respect of any Note or Coupon means the date on which payment in respect of it first becomes due (and, for the avoidance of doubt, in the case of arrears of interest, references to “**becomes due**” shall be interpreted in accordance with the provisions of Condition 5(g)) or (if any amount of the money payable is improperly withheld or refused) the date on which payment in full of the amount outstanding is made or, in the case of Materialised Notes (if earlier) the date seven (7) days after that on which notice is duly given to the Noteholders that, upon further presentation of the Note or Coupon being made in accordance with the Conditions, such payment will be made, provided that payment is in fact made upon such presentation. References in these Conditions to (i) “**principal**” shall be deemed to include any premium payable in respect of the Notes, Final Redemption Amounts, Early Redemption Amounts, Optional Redemption Amounts and all other amounts in the nature of principal payable pursuant to Condition 6 or any amendment or supplement to it, (ii) “**interest**” shall be deemed to include all Interest Amounts and all other amounts (including, for the avoidance of doubt, all arrears of interest) payable pursuant to Condition 5 or any amendment or supplement to it and (iii) “**principal**” and/or “**interest**” shall be deemed to include any Additional Amounts that may be payable under this Condition.

9. EVENTS OF DEFAULT

Any Noteholder may give written notice to the Fiscal Agent and the Issuer effective upon the date of receipt thereof by the Fiscal Agent and unless all defaults shall have been remedied, that all the Notes held by such Noteholder become immediately due and payable, whereupon such Notes shall become immediately due and payable at their principal amount, plus accrued interest without any other formality, if any of the following events (each, an “**Event of Default**”) occurs:

- (i) the Issuer defaults in any payment when due of principal or interest on any Note (including the payment of any Additional Amounts pursuant to the provisions set forth under “**Taxation**” above) and such default shall not have been cured within fifteen (15) days; or
- (ii) there is a default by the Issuer in the due performance of any other provision of the Notes, and such default shall not have been cured within thirty (30) days after receipt by the Fiscal Agent of written notice of default given to the Fiscal Agent by the Noteholder; or
- (iii) the Issuer and/or any of its Material Subsidiaries (i) shall fail to make one or more payments when due or within any applicable grace period on any indebtedness for money borrowed or guarantee of the indebtedness for money borrowed of another party in an aggregate principal amount of at least Euro 100,000,000 (or, in each case, the equivalent in another currency) and (ii) (other than where the due date for such defaulted payment is the stated maturity) such indebtedness shall have been accelerated; or
- (iv) the Issuer or any of its Material Subsidiaries is subject to a judgment rendered for its judicial liquidation (*liquidation judiciaire*) or for a transfer of the whole or part of the business (*cession totale ou partielle de l’entreprise*); or
- (v) any Material Subsidiary of the Issuer not established in France is adjudicated or found bankrupt or insolvent or ceases payment or is found unable to pay its debts or any order is made by any competent court or administrative agency for, or a resolution is passed by it for, judicial composition proceedings with its creditors or for the appointment of a receiver or

trustee or other similar official in insolvency proceedings in relation to it or any event occurs which under the law of any relevant jurisdiction has an analogous or equivalent effect; or

- (vi) the Issuer and/or any of its Material Subsidiaries sells or otherwise disposes of all or substantially all of its assets or ceases or threatens to cease to carry on the whole of its business or substantially the whole of its business or an order is made or an effective resolution passed for its winding-up, dissolution or liquidation, unless such winding-up, dissolution, liquidation, cessation or disposal is made in connection with a merger, consolidation, reconstruction, amalgamation or other form of combination (a “**Restructuring**”) with or to, any other corporation and (i) in the case of the Issuer, the liabilities under the Notes are transferred to and assumed by such other corporation and the credit rating assigned by any Rating Agency to the long-term, unsecured and unsubordinated indebtedness of the surviving entity of such Restructuring following such Restructuring is not less than the credit rating assigned by any such credit rating agency to the long-term, unsecured and unsubordinated indebtedness of the Issuer immediately prior to the effective date of such Restructuring, or (ii) in the case of the Issuer or any Material Subsidiary, the undertaking and assets of the Issuer or such Material Subsidiary are vested in the Issuer or any of its Subsidiaries;
- (vii) any payment, repayment, prepayment, redemption, repurchase, defeasance, retirement or discharge, in each case in cash, by Suez Holding (as defined in subsection 6 “*Major shareholders*” of section “*Description of the Issuer*” of this Base Prospectus) of any amount of principal, interest (including compounded or capitalised interest), fee, charge or other amount outstanding under or in respect of any Suez Holding Shareholder Debt is made at a time when (i) an Event of Default under this Condition 9 has occurred and is continuing or (ii) to the extent the Issuer is rated by a Rating Agency, the ratio of Consolidated Net Debt to Consolidated EBITDA as at the most recent Half Year Date prior to such payment for which consolidated financial statements have been published by the Issuer is equal to or greater than 4.25:1; or
- (viii) the terms of any Suez Holding Shareholder Debt which is outstanding do not for any reason include each of the Key Provisions; or
- (ix) the terms and conditions of any Suez Holding ORAs which are outstanding do not for any reason include each of the Mandatory Conversion Provisions; or
- (x) a party to the Suez Holding Undertaking Agreement does not comply with any material provision of the Suez Holding Undertaking Agreement or any amendment (other than of a non-material, technical or administrative nature) is made to the Suez Holding Undertaking Agreement or the Undertaking Agreement is terminated, rescinded or revoked by a party thereto,

provided that no Event of Default under paragraphs (vii) to (x) above will occur if:

- (a) the relevant event or circumstance has been remedied within 60 days of the Issuer becoming aware of the relevant event or circumstance;
- (b) in respect of paragraph (vii) above, the relevant payment or other transaction referred to therein (x) is made to fund a Permitted Payment, (y) is funded directly or indirectly out of the proceeds received by Suez Holding from the subscription for new ordinary shares of Suez Holding or (z) is made by way of *incorporation de créances au capital* of Suez Holding or by way of conversion into shares of Suez Holding, in either case of the relevant part of the Suez Holding Shareholder Debt; or

- (c) the Noteholders have given consent (through a General Meeting or a Written Resolution) in accordance with the provisions of Condition 11 to (A) the terms of the relevant Suez Holding Shareholder Debt not including each of the Key Provisions and/or (B) the terms of the Suez Holding ORAs not including each of the Mandatory Conversion Provisions.

The Issuer shall promptly notify the Noteholders in accordance with Condition 15 (i) of the occurrence of any Shareholder Debt Modification and set out the details thereof or (ii) if a party to the Undertaking Agreement does not comply with any material provision of the Undertaking Agreement or any amendment (other than of a non-material, technical or administrative nature) is made to the Undertaking Agreement or the Undertaking Agreement is terminated, rescinded or revoked by a party thereto, unless the Undertaking Agreement is amended or replaced following an amendment of the Conditions approved by the Noteholders (through a General Meeting or a Written Resolution) in accordance with the provisions of Condition 11.

For the purpose of this Condition 9:

“Affiliate” means in relation to any person, a Subsidiary of that person or a Holding Company of that person or any other Subsidiary of that Holding Company.

“Consolidated EBITDA” means the EBITDA shown in the latest publicly available annual or semi-annual consolidated financial statements of the Issuer.

“Consolidated Net Debt” means the net debt shown in the latest publicly available annual or semi-annual consolidated financial statements of the Issuer and assuming leases are accounted for on an IFRS 16 basis.

“Convertible Shareholder Loan (Employee Share Scheme)” means any Financial Indebtedness owing by Suez Holding to any of its direct or indirect shareholders in an aggregate amount not exceeding €50,000,000 which is extended to Suez Holding to facilitate employee share scheme to be established by the Issuer after 31 January 2022 and which shall be converted into shares in Suez Holding and/or Suez Holding ORAs following the establishment of the employee share scheme.

“Financial Indebtedness” means any indebtedness for or in respect of:

- (a) moneys borrowed;
- (b) any amount raised by acceptance under any acceptance credit facility or dematerialised equivalent;
- (c) any amount raised pursuant to any note purchase facility or the issue of bonds, notes, debentures, loan stock or any similar instrument;
- (d) the amount of any liability in respect of any lease or hire purchase contract which would, in accordance with the generally accepted accounting principles in France, including IFRS (“GAAP”), be treated as a balance sheet liability (other than any liability in respect of a lease or hire purchase contract which would, in accordance with GAAP in force prior to 1 January 2019, have been treated as an operating lease);
- (e) receivables sold or discounted (other than any receivables to the extent they are sold on a non-recourse basis);

- (f) any amount raised under any other transaction (including any forward sale or purchase agreement) of a type not referred to in any other paragraph of this definition having the commercial effect of a borrowing;
- (g) any derivative transaction entered into in connection with protection against or benefit from fluctuation in any rate or price (and, when calculating the value of any derivative transaction, only the marked to market value (or, if any actual amount is due as a result of the termination or close-out of that derivative transaction, that amount) shall be taken into account);
- (h) any counter-indemnity obligation in respect of a guarantee, indemnity, bond, standby or documentary letter of credit or any other instrument issued by a bank or financial institution; and
- (i) the amount of any liability in respect of any guarantee or indemnity for any of the items referred to in paragraphs (a) to (h) above.

“**Group**” means, for the purpose of this Condition 9, the Issuer and its Subsidiaries from time to time but excluding each Ring-Fenced Subsidiary.

“**Half Year Date**” means 30 June and 31 December.

“**Holding Company**” means, in relation to a company or corporation, any other company or corporation in respect of which it is a Subsidiary.

“**Key Provisions**” means, in respect of the terms and conditions of any Suez Holding Shareholder Debt, provisions which in substance state or provide as follows (which in the case of (e) and/or (f) below, shall be deemed to include any such provisions as may be set out in any agreement between the direct and indirect shareholders of Suez Holding):

- (a) Suez Holding’s payment obligations in cash with respect to principal and interest on such Suez Holding Shareholder Debt shall be subordinated and junior in right of payment to any other Financial Indebtedness, present or future, owed by Suez Holding to any third party in accordance with the legal regime of Article L.228-97 of the French *Code de commerce*;
- (b) no covenants, events of default, acceleration rights, rights to declare a default or event of default are included;
- (c) no put options or mandatory early redemption or prepayment events are included which in each case would be enforceable by the creditors of such Suez Holding Shareholder Debt other than any such provisions which are not enforceable at any time prior to the Termination Date or where the relevant obligation may be satisfied by the issue of ordinary shares in the capital of Suez Holding;
- (d) no Security may be granted by any member of the Group in respect of such Suez Holding Shareholder Debt;
- (e) any right or obligation of Suez Holding to make any payment in cash of any amount of principal or interest under or in respect of such Suez Holding Shareholder Debt (including any call option in respect of such Suez Holding Shareholder Debt which may be settled in cash) shall be subject to such payment not constituting an Event of Default under Condition 9 (vii), (viii), (ix) or (x); and
- (f) the scheduled maturity date of such Suez Holding Shareholder Debt shall be no earlier than 31 December 2056; and that Suez Holding Shareholder Debt is to be stapled to the shares in Suez

Holding and cannot be transferred without a pro-rata transfer (by way of purchase, subscription or conversion/redemption of Suez Holding Shareholder Debt acquired into shares) by the transferee of shares in Suez Holding (other than where Suez Holding Shareholder Debt is transferred to an Affiliate of the transferor or is transferred to any shareholder in Suez Holding).

“Mandatory Conversion Provisions” means, in respect of the Suez Holding ORAs, provisions which in substance provide or state that Suez Holding shall immediately redeem all (and not part only) of the outstanding Suez Holding ORAs in ordinary shares of Suez Holding upon the occurrence of any of the following events:

- (a) a Suez Holding /Issuer Insolvency Event;
- (b) creditors of any Relevant Financial Indebtedness exercise their rights in respect of such Relevant Financial Indebtedness to accelerate and declare such Relevant Financial Indebtedness immediately due and payable;
- (c) any breach, termination or revocation of or material amendments to the subordination provisions applicable to the Suez Holding ORA; or
- (d) any breach of the Undertaking Agreement (other than of a non-material, technical or administrative nature) which, to the extent it is capable of remedy, has not been remedied within 60 days of the occurrence of the same.

“Permitted Payment” means:

- (a) the payment to Suez Holding or to the order of any of the shareholders (direct or indirect) of the Issuer of the following items or any payment by the Issuer to fund such a payment by Suez Holding:
 - (i) any administration costs, directors’ and employees remuneration, Taxes, professional or legal fees, regulatory costs, insurance costs and other operating and corporate overhead costs and expenses (including any costs required to maintain its existence) reasonably incurred by Suez Holding or any other shareholder (direct or indirect) of the Issuer to the extent referable to acting as a Holding Company of the Group (or in managing the Group) or being a shareholder of the Group;
 - (ii) any management fees, *ad hoc* advisory fees, or other fees or expenses to any shareholder (direct or indirect) of the Issuer (or to any advisor to any such shareholder) for corporate finance, investment, M&A or other transaction advice provided to Suez Holding and/or the Group on *bona fide* arm’s length terms so long as the aggregate of all such payments does not exceed €10,000,000 in any financial year of the Issuer;
 - (iii) any corporate income Tax amount due by Suez Holding in its capacity as parent of a French tax consolidated group up to the amount of the corporate income tax the Issuer would have paid to the French tax authorities had it not been part of such French tax consolidated group;
 - (iv) repayment of an amount up to the amount received from any of the shareholders (direct or indirect) of the Issuer on account of any additional equity contribution provided by such shareholders, in respect of any tax payable by Suez Holding or the Issuer to the extent that Suez Holding or the Issuer subsequently obtains a refund or reimbursement from any person in respect of such tax; and

- (v) any proceeds received by the Issuer from the issuance of shares by the Issuer to management and employees pursuant to an employee share scheme established by the Issuer after 31 January 2022;
- (b) the redemption, repurchase, defeasance, retirement or repayment of any of the Issuer's or Suez Holding's share capital (including the repurchase of shares) held by departing management and departing employees or any payment by the Issuer or Suez Holding to fund such a payment by any of the Issuer's Holding Companies.

“Relevant Financial Indebtedness” means any Financial Indebtedness of Suez Holding or the Issuer the outstanding principal amount of which exceeds €100,000,000 (or equivalent).

“Ring-Fenced Subsidiary” means a limited liability special purpose vehicle which is a Subsidiary of the Issuer incorporated or acquired in connection with the acquisition, construction and/or operation of an asset, business or undertaking provided that no guarantee, security or other recourse is given by a member of the Group in relation to any Financial Indebtedness incurred by that Subsidiary in connection with the financing of the acquisition and/or construction, and/or operation of the asset, business or undertaking and any other Financial Indebtedness required in relation to that asset, business or undertaking except limited recourse, third party security over the shares of that Subsidiary and rights under any shareholder loans made to that Subsidiary by other members of the Group.

“Security” means a mortgage, charge, pledge, lien or other security interest securing any obligation of any person or any other agreement or arrangement having a similar effect.

“Shareholder Debt Modification” means any amendment, novation, supplement, extension, increase or replacement to or of the terms relating to any existing Suez Holding Shareholder Debt which would (i) have the effect that each of the Key Provisions would not be included or continue to be included in the terms relating to such Suez Holding Shareholder Debt or any replacement thereof and (ii) for so long as any of the Suez Holding ORAs are outstanding, have the effect that the terms and conditions of the Suez Holding ORAs would not include or continue to include each of the Mandatory Conversion Provisions.

“Suez Holding/Issuer Insolvency Event” means:

- (a) any proceedings for *sauvegarde* or *sauvegarde accélérée*, *redressement judiciaire* or *liquidation judiciaire* are opened in respect of Suez Holding or the Issuer;
- (b) the appointment of a liquidator, receiver, administrator, administrative receiver, provisional administrator, *mandataire ad hoc*, *conciliateur* or other similar officer in respect of Suez Holding or the Issuer or any of their respective assets;
- (c) Suez Holding or the Issuer applies for *mandat ad hoc* or *conciliation* in accordance with Articles L.611-3 to L.611-15 of the French *Code de commerce*; or
- (d) any procedure, judgment or step is taken in any jurisdiction which has effects similar to those referred to in paragraphs (a) to (c) above,

provided that paragraphs (a) to (d) above shall not apply to:

- (i) any *redressement judiciaire* or *liquidation judiciaire* petition which is frivolous or vexatious or is discharged, stayed or dismissed within 60 days of commencement;

- (ii) any such action, legal proceedings or step over or relating to assets the aggregate value of which does not exceed €100,000,000 (or its equivalent in any other currency or currencies).

“**Suez Holding ORAs**” means any bonds which are mandatorily redeemable in ordinary shares of Suez Holding issued or to be issued by Suez Holding (formerly Sonate TopCo) from time to time to its direct or indirect shareholders or any Affiliates of such shareholders (excluding, for the avoidance of doubt, any member of the Group).

“**Suez Holding Shareholder Debt**” means any Financial Indebtedness owing by Suez Holding to any of its direct or indirect shareholders or any Affiliates of such shareholders (excluding, for the avoidance of doubt, any member of the Group), including (without limitation) under any Suez Holding ORAs but excluding any Convertible Shareholder Loan (Employee Share Scheme).

“**Subsidiary**” means, in relation to any company, another company which is controlled by it within the meaning of Article L.233-3 I of the French *Code de commerce*.

“**Tax**” means any tax, levy, impost, duty or other charge or withholding of a similar nature (including any penalty or interest payable in connection with any failure to pay or any delay in paying any of the same).

“**Termination Date**” means, in relation to the Revolving Facility Agreement (as defined in subsection 8 “*Material Contracts*” of section “*Description of the Issuer*” of this Base Prospectus), 19 May 2031, 19 May 2032 or 19 May 2033, as the case may be.

“**Undertaking Agreement**” means the undertaking agreement entered into by Suez Holding (formerly Sonate TopCo) and the holders of €2,100,000,001 in aggregate nominal amount of 2.44 per cent. ORAs due 2057 issued by Suez Holding (formerly Sonate TopCo) on 28 January 2022 in order to provide that there shall be no amendment to the terms and conditions of the Suez Holding ORAs (except any amendments of a non-material, technical or administrative nature) without the consent of the senior creditors of the Issuer (including the Noteholders) and Suez Holding and that the terms and conditions of any new Suez Holding ORAs to be issued shall be substantially in the form of the terms and conditions of existing Suez Holding ORAs.

10. PRESCRIPTION

Claims against the Issuer for payment in respect of the Notes and Coupons (which for this purpose shall not include Talons) shall be prescribed and become void unless made within ten (10) years (in the case of principal) or five (5) years (in the case of interest) from the appropriate Relevant Date in respect of them.

11. MEETING AND VOTING PROVISIONS

(i) Interpretation

In this Condition:

- (A) references to a “**General Meeting**” are to a general meeting of Noteholders of all Tranches of a single Series of Notes and include, unless the context otherwise requires, any adjourned meeting thereof;
- (B) references to “**Notes**” and “**Noteholders**” are only to the Notes of the Series in respect of which a General Meeting has been, or is to be, called, and to the Notes of the Series in respect of which a Written Resolution has been, or is to be sought, and

to the holders of those Notes (excluding, for the avoidance of doubt, the Issuer), respectively;

- (C) “**outstanding**” has the meaning ascribed to it in Condition 4 above;
- (D) “**Resolution**” means a resolution on any of the matters described in paragraph (iv) below passed (x) at a General Meeting in accordance with the quorum and voting rules described in paragraph (iv) below or (y) by a Written Resolution;
- (E) “**Electronic Consent**” has the meaning set out in paragraph (vi) (A) below; and
- (F) “**Written Resolution**” means a resolution in writing signed or approved by or on behalf of the holders of not less than seventy-five (75) per cent. in nominal amount of the Notes outstanding. References to a Written Resolution include, unless the context otherwise requires, a resolution approved by Electronic Consent.

(ii) **General**

Pursuant to Article L. 213-6-3 I of the French *Code monétaire et financier*:

- (a) the Noteholders shall not be grouped in a *masse* having separate legal personality and acting in part through a representative of the noteholders (*représentant de la masse*) and through general meetings; however,
- (b) Articles L. 228-46-1, L. 228-57, L. 228-58, L. 228-59, L. 228-60, L. 228-60-1, L. 228-61 (with the exception of the first paragraph thereof), L. 228-65 (with the exception of Article L. 228-65 I 1°, Article L. 228-65 I 3° and the second sentence of Article L. 228-65 II), L. 228-66, L. 228-67, L. 228-68, L. 228-69, L. 228-71 (with the exception of the second sentence of the first paragraph and the second paragraph thereof), L. 228-72, L. 228-73 (with the exception of the third paragraph thereof), L. 228-76, L. 228-88, R.228-61, R. 228-65, R. 228-66, R. 228-67, R. 228-68, R. 228-69, R. 228-70, R. 228-71, R. 228-72, R. 228-73, R. 228-74, R. 228-75, R. 228-76, R. 228-79 and R. 236-14 of the French *Code de commerce* relating to general meetings of noteholders shall apply to the General Meetings, provided however that whenever the words “*de la masse*”, “*d’une même masse*”, “*par les représentants de la masse*”, “*d’une masse*”, “*et au représentant de la masse*”, “*de la masse intéressée*”, “*composant la masse*”, “*de la masse à laquelle il appartient*”, “*dont la masse est convoquée en assemblée*” or “*par un représentant de la masse*”, appear in those provisions, they shall be deemed to be deleted, and subject to the following provisions of this Condition 11.

(iii) **General Meeting**

A General Meeting may be held at any time, on convocation by the Issuer. One or more Noteholders, holding together at least one-thirtieth of the principal amount of the Notes outstanding, may address to the Issuer a demand for convocation of the General Meeting. If such General Meeting has not been convened within two (2) months after such demand, the Noteholders may commission one of their members to petition a competent court in Nanterre to appoint an agent (*mandataire*) who will call the General Meeting.

Notice of the date, hour, place and agenda of any General Meeting will be published as provided under Condition 15 not less than fifteen (15) days prior to the date of such General Meeting. Each Noteholder has the right to participate in a General Meeting in person, by proxy, by correspondence or by videoconference or by any other means of telecommunication allowing the identification of participating Noteholders.

Each Note carries the right to one vote or, in the case of Notes issued with more than one Specified Denomination, one vote in respect of each multiple of the lowest Specified Denomination comprised in the principal amount of the Specified Denomination of such Note.

For the avoidance of doubt, the General Meeting may appoint a nominee to file a proof of claim in the name of all Noteholders in the event of judicial reorganisation procedure or judicial liquidation of the Issuer. Failing such appointment of a nominee, the judicial representative (*mandataire judiciaire*), at its own initiative or at the request of any Noteholder will ask the court to appoint a representative of the Noteholders who will file the proof of Noteholders' claim.

(iv) **Powers of the General Meetings**

The General Meeting may act with respect to any matter that relates to the common rights, actions and benefits which now or in the future may accrue with respect to the Notes.

For the avoidance of doubt, each Noteholder is entitled to bring a legal action against the Issuer for the defence of its own interests; such a legal action does not require the authorisation of the General Meeting.

The General Meeting may further deliberate on any proposal relating to the modification of the Conditions including any proposal, whether for arbitration or settlement, relating to rights in controversy or which were the subject of judicial decisions, it being specified, however, that the General Meeting may not increase the liabilities (*charges*) of the Noteholders, nor establish any unequal treatment between the Noteholders, nor to decide to convert Notes into shares.

General Meetings may deliberate validly on first convocation only if Noteholders present or represented hold at least one fifth of the principal amount of the Notes then outstanding. On second convocation, no quorum shall be required. Decisions at meetings shall be taken by a simple majority of votes cast by Noteholders attending such General Meetings or represented thereat. The votes cast do not include those attached to the Notes for which the Noteholder did not take part in the vote, abstained or voted blank or invalid.

In accordance with Article R. 228-71 of the French *Code de commerce*, the right of each Noteholder to participate in General Meetings will be evidenced by the entries in the books of the relevant account holder of the name of such Noteholder as of 0:00, Paris time, on the second (2nd) business day in Paris preceding the date set for the meeting of the relevant general assembly.

Decisions of General Meetings must be published in accordance with the provisions set forth in Condition 15.

(v) **Chairman**

The Noteholders present at a General Meeting shall choose one of their member to be chairman (the “**Chairman**”) by a simple majority of votes present or represented at such General Meeting (notwithstanding the absence of a quorum at the time of such vote). If the Noteholders fail to designate a Chairman, the Noteholder holding or representing the highest number of Notes and present at such meeting shall be appointed Chairman, failing which the Issuer may appoint a Chairman. The Chairman of an adjourned meeting need not be the same person as the Chairman of the original meeting from which the adjournment took place.

(vi) **Written Resolution and Electronic Consent**

- (A) Pursuant to Article L. 228-46-1 of the French *Code de commerce*, in respect of any Series of Dematerialised Notes only, the Issuer shall be entitled, in lieu of convening a General Meeting, to seek approval of a resolution from the Noteholders by way of a Written Resolution. Subject to the following sentence a Written Resolution may be contained in one document or in several documents in like form, each signed by or on behalf of one or more of the Noteholders. Pursuant to Articles L. 228-46-1 and R. 225-97 of the French *Code de commerce* approval of a Written Resolution may also be given by way of electronic communication allowing the identification of Noteholders (“**Electronic Consent**”).
- (B) Notice seeking the approval of a Written Resolution (including by way of Electronic Consent) will be published as provided under Condition 15 not less than 15 days prior to the date fixed for the passing of such Written Resolution (the “**Written Resolution Date**”). Notices seeking the approval of a Written Resolution will contain the conditions of form and time-limits to be complied with by the Noteholders who wish to express their approval or rejection of such proposed Written Resolution. Noteholders expressing their approval or rejection before the Written Resolution Date will undertake not to dispose of their Notes until after the Written Resolution Date.

(vii) **Effect of Resolutions**

A resolution passed at a General Meeting, and a Written Resolution or an Electronic Consent, shall be binding on all Noteholders, whether or not present at the General Meeting and whether or not, in the case of a Written Resolution or an Electronic Consent, they have participated in such Written Resolution or Electronic Consent and each of them shall be bound to give effect to the resolution accordingly.

(viii) **Information to Noteholders**

Each Noteholder will have the right, during the 15-day period preceding the holding of each General Meeting and Written Resolution Date, to consult or make a copy of the text of the resolutions which will be proposed and of the reports which will be presented at the General Meeting, all of which will be available for inspection by the relevant Noteholders at the registered office of the Issuer, at the specified offices of any of the Paying Agents and at any other place specified in the notice of the General Meeting or the Written Resolution.

(ix) **Expenses**

The Issuer will pay all expenses relating to the calling and holding of General Meetings and seeking of a Written Resolution and, more generally, all administrative expenses resolved upon by the General Meeting or in writing by the Noteholders, it being expressly stipulated that no expenses may be imputed against interest payable under the Notes.

(x) **Exclusion of the provisions of Article L.228-65 I. 1° and 3° of the French *Code de commerce* in certain circumstances**

The provisions of Article L.228-65 I. 1° of the French *Code de commerce*, providing for a prior approval of the Noteholders in relation to any change in the Issuer’s corporate purpose or status, shall not apply to the Notes.

The provisions of Article L.228-65 I. 3° of the French *Code de commerce*, providing for a prior approval of the Noteholders in relation to any proposal to merge or demerge the Issuer in the cases referred to in Articles L. 236-14 and L. 236-23 of the French *Code de commerce*, shall not apply to the Notes.

12. FINAL TERMS

These Conditions will be completed in relation to each Series of Notes by the terms of the relevant Final Terms in relation to such Series.

13. REPLACEMENT OF DEFINITIVE NOTES, COUPONS AND TALONS

If, in the case of any Materialised Bearer Notes, a Definitive Materialised Bearer Note, Coupon or Talon is lost, stolen, mutilated, defaced or destroyed, it may be replaced, subject to applicable laws, regulations and Regulated Market or other stock exchange regulations, at the specified office of the Fiscal Agent or such other Paying Agent as may from time to time be designated by the Issuer for the purpose and notice of whose designation is given to Noteholders, in each case on payment by the claimant of the fees and costs incurred in connection therewith and on such terms as to evidence, security and indemnity (which may provide, inter alia, that if the allegedly lost, stolen or destroyed Definitive Materialised Bearer Note, Coupon or Talon is subsequently presented for payment or, as the case may be, for exchange for further Coupons, there shall be paid to the Issuer on demand the amount payable by the Issuer in respect of such Definitive Materialised Bearer Notes, Coupons or further Coupons) and otherwise as the Issuer may require. Mutilated or defaced Materialised Bearer Notes, Coupons or Talons must be surrendered before replacements will be issued.

14. FURTHER ISSUES AND CONSOLIDATION

- (a) **Further Issues:** The Issuer may, with prior approval of the Redenomination and Consolidation Agents from time to time without the consent of the Noteholders or Couponholders create and issue further Notes to be assimilated (*assimilées*) with the Notes provided such Notes and the further Notes carry rights identical in all respects (or identical in all respects save for the issue date, issue price and first payment of interest) and that the terms of such Notes provide for such assimilation and references in these Conditions to “Notes” shall be construed accordingly.
- (b) **Consolidation:** The Issuer, if so specified in the applicable Final Terms, with the prior approval of the Consolidation Agent, may from time to time on any Interest Payment Date occurring on or after the Redenomination Date on giving not less than thirty (30) days’ prior notice to the Noteholders in accordance with Condition 15, without the consent of the Noteholders or Couponholders, consolidate the Notes of one Series with the Notes of one or more other Series issued by it, whether or not originally issued in one of the European national currencies or in euro, provided such other Notes have been redenominated in Euro (if not originally denominated in euro) and which otherwise have, in respect of all periods subsequent to such consolidation, the same terms and conditions as the Notes.

15. NOTICES

- (a) Notices to the holders of Dematerialised Notes in registered form (*au nominatif*) shall be valid if either, (i) they are mailed to them at their respective addresses, in which case they will be deemed to have been given on the fourth weekday (being a day other than a Saturday or a Sunday) after the mailing, or, (ii) at the option of the Issuer, they are published (a) as long as such Notes are admitted to trading on Euronext Paris, in a daily leading newspaper of general circulation in France (which is expected to be *Les Echos*), or (b) in a leading daily newspaper of general circulation in Europe, or (c) in accordance with Articles 221-3 and 221-4 of the General Regulations (*Règlement Général*) of the AMF and so long as such Notes are listed and admitted to trading on any Regulated Market or other stock exchange and the rules of such Regulated Market or other stock exchange so require, in a leading daily

newspaper with general circulation in the city where the Regulated Market on which such Notes are listed and admitted to trading is located and on the website of any other competent authority or Regulated Market where the Notes are listed and admitted to trading.

- (b) Notices to the holders of Materialised Bearer Notes and Dematerialised Notes in bearer form (*au porteur*) shall be valid if published (a) so long as such Notes are admitted to trading on Euronext Paris, in a leading daily newspaper of general circulation in France (which is expected to be *Les Echos*), or (b) they are published in a leading daily newspaper of general circulation in Europe or (c) they are published in accordance with Articles 221-3 and 221-4 of the General Regulations (*Règlement Général*) of the AMF and so long as such Notes are listed and admitted to trading on any Regulated Market or other stock exchange and the rules of such Regulated Market or other stock exchange so require in a leading daily newspaper with general circulation (i) in the city/ies where the Regulated Market(s) or other stock exchange(s) on which such Notes are listed and admitted to trading is located and on the website of any other competent authority or Regulated Market where the Notes are listed and admitted to trading.
- (c) If any such publication is not practicable, notice shall be validly given if published in another leading daily English language newspaper with general circulation in Europe. Any such notice shall be deemed to have been given on the date of such publication or, if published more than once or on different dates, on the date of the first publication. Couponholders shall be deemed for all purposes to have notice of the contents of any notice given to the holders of Materialised Bearer Notes in accordance with this Condition 15.
- (d) Notices required to be given to the holders of Dematerialised Notes (whether in registered or in bearer form) pursuant to these Conditions may be given by delivery of the relevant notice to Euroclear France, Euroclear, Clearstream and any other depositary or custodian to the operations of which the Notes are admitted in substitution for the mailing and publication of a notice required by Conditions 15(a), (b) and (c) above; except that so long as the Notes are listed and admitted to trading on a Regulated Market or other stock exchange and the rules of such Regulated Market or other stock exchange so require, notices shall also be published in a leading daily newspaper of general circulation in the city where the Regulated Market or other stock exchange on which such Note(s) is/are listed and admitted to trading is located. The Issuer shall be entitled to rely upon notifications made by Euroclear France, Euroclear, Clearstream and any other depositary or custodian to which the Dematerialised Notes are admitted. The Issuer shall not be liable to anyone for such reliance.
- (e) Notices given pursuant to Condition 11 and pursuant to Articles R. 228-79 and R. 236-14 of the French *Code de commerce* shall be given by delivery of the relevant notice to Euroclear France, Euroclear, Clearstream and any other clearing system through which the Notes are for the time being cleared and on the website of the Issuer (www.suez.com). For the avoidance of doubt, Conditions 15(a), (b), (c) and (d) shall not apply to such notices.

16. GOVERNING LAW AND JURISDICTION

- (a) **Governing Law:** The Notes and all non-contractual obligations arising from or connected with the Notes (and, where applicable, the Coupons and the Talons) are governed by, and shall be construed in accordance with, French law.
- (b) **Jurisdiction:** Any claim against the Issuer in connection with any Notes, Coupons or Talons may be brought before any competent court located in Nanterre.

TEMPORARY GLOBAL CERTIFICATES ISSUED IN RESPECT OF MATERIALIZED BEARER NOTES

Temporary Global Certificate

A Temporary Global Certificate, without interest Coupons, will initially be issued in connection with Materialised Bearer Notes. Upon the initial deposit of such Temporary Global Certificate with a common depositary for Euroclear and Clearstream (the “**Common Depositary**”), Euroclear or Clearstream will credit each subscriber with a nominal amount of Notes equal to the nominal amount thereof for which it has subscribed and paid.

The Common Depositary may also (if indicated in the relevant Final Terms) credit the accounts of subscribers with other clearing systems through direct or indirect accounts with Euroclear and Clearstream held by such other clearing systems with a nominal amount of Notes. Conversely, a nominal amount of Notes that is initially deposited with any clearing system other than Euroclear or Clearstream may similarly be credited to the accounts of subscribers with Euroclear or Clearstream or other clearing systems.

Exchange

Each Temporary Global Certificate issued in respect of Materialised Bearer Notes will be exchangeable, free of charge to the holder, on or after its Exchange Date (as defined below):

- (1) if the relevant Final Terms indicates that such Temporary Global Certificate is issued in compliance with the C Rules or in a transaction to which TEFRA is not applicable (as to which, see “**Selling Restrictions**”), in whole, but not in part, for Definitive Materialised Bearer Notes; and
- (2) otherwise, for Definitive Materialised Bearer Notes upon certification in the form set out in the Agency Agreement as to non-U.S. beneficial ownership.

A Noteholder must exchange its share of the Temporary Global Certificate for definitive Materialised Bearer Notes before interest or any amount payable in respect of the Notes will be paid.

Delivery of Definitive Materialised Bearer Notes

On or after its Exchange Date, the holder of the Temporary Global Certificate must surrender such Temporary Global Certificate to or to the order of the Fiscal Agent. In exchange for the Temporary Global Certificate so surrendered, the Issuer will deliver, or procure the delivery of, an equal aggregate nominal amount of duly executed and authenticated Definitive Materialised Bearer Notes.

In this Base Prospectus, “**Definitive Materialised Bearer Notes**” means, in relation to any Temporary Global Certificate, the definitive Materialised Bearer Notes for which such Temporary Global Certificate may be exchanged (if appropriate, having attached to them all Coupons in respect of interest that have not already been paid on the Temporary Global Certificate and a Talon). Definitive Materialised Bearer Notes will be security printed in accordance with any applicable legal and Regulated Market or stock exchange requirements in, or substantially in, the form set out in the Schedules to the Agency Agreement.

Exchange Date

“**Exchange Date**” means, in relation to a Temporary Global Certificate, the day next succeeding the day that is forty (40) calendar days after its issue date, provided that, in the event any further Materialised Notes are issued prior to such day pursuant to Condition 14(a), the Exchange Date for such Temporary Global Certificate shall be postponed to the day falling after the expiry of 40 days after the issue of such further Materialised Notes.

USE OF PROCEEDS

The net proceeds of the issue of the Notes will be used (i) for the Issuer's general corporate purposes (including refinancing of the existing financial debt of the Issuer, as the case may be) or (ii) in the case of "Green Bonds", to finance or refinance, in whole or in part, existing or future Eligible Green Projects, as defined in the relevant Final Terms and described in the Issuer's green bond framework (as amended and supplemented from time to time) (the "**Green Bond Framework**") available on the Green bond section of the Issuer's website (https://www.suez.com/-/media/suez-global/files/publication-docs/pdf-english/finance/suez_gff_2025_0826.pdf?v=1&d=20250828T150158Z&open=true). If in respect of any particular issue of Notes, there is a particular identified use of proceeds (other than as specified above), this will be stated in the applicable Final Terms.

In relation to "Green Bonds", the Green Bond Framework is aligned with the four core components of the 2025 Green Bond Principles voluntary guidelines published by the International Capital Market Association (the "**GBP**"): (i) use of proceeds, (ii) process for project evaluation and selection, (iii) management of proceeds and (iv) reporting. It may be further updated or expanded to reflect evolutions in market practices, regulation and in the Issuer's activities. The Green Bond Framework sets out categories of Eligible Green Projects (the "**Eligible Green Project Categories**") which have been identified by the Issuer and any other category of Eligible Green Projects that the Issuer might elect to create in the future (each as defined in the Green Bond Framework) which meet a set of Definitions and Eligibility Criteria (as defined in the Green Bond Framework) (the "**Eligible Green Projects**").

The Issuer has appointed Moody's Ratings to provide a second party opinion (the "**Second Party Opinion**") on the Green Bond Framework, assessing notably its alignment with the GBP, its credibility and anticipated positive impacts of the use of proceeds, and the alignment of the Issuer's sustainability strategy, performance and risk management in relation to the use of proceeds. This Second Party Opinion document is available, and any further second party opinions which may be rendered in respect of the issue of Notes within the Green Bond Framework will be available, on the Issuer's website (https://www.suez.com/-/media/suez-global/files/publication-docs/pdf-english/finance/spo_suez_august2025.pdf?v=1&d=20250828T150157Z&open=true).

Until an amount equal to the net proceeds are allocated in full to Eligible Green Projects and later in the case of any material change in the list of Eligible Green Projects, one of the external auditors of the Issuer, is expected to issue a report on (i) the compliance of Eligible Green Projects (re)financed by Green Bonds with Definitions and Eligibility Criteria defined in the Green Bond Framework, (ii) allocated amount related to the Eligible Green Projects financed by the Green Bonds proceeds; and (iii) the management of proceeds and unallocated proceeds amount.

If Redemption following an Acquisition Event is specified in the relevant Final Terms, the use of proceeds for acquisition consideration, directly or indirectly, in whole or in part, and related fees will be stated in the relevant Final Terms. The Final Terms will also state the potential use for general corporate purposes if the Acquisition Event occurs but the Issuer elects not to use the Redemption following an Acquisition Event.

DESCRIPTION OF THE ISSUER

1 Information about the Issuer

Legal and commercial name of the Issuer

The legal and commercial name of the Issuer is “Suez”.

Place of registration, registration number and legal entity identifier (‘LEI’) of the Issuer

The Issuer is registered with the Nanterre Trade and Companies Register under number 901 644 989.

LEI of the Issuer: 5493007LKZ37MXEN5D79.

Date of incorporation and term of the Issuer

The Issuer was incorporated on 22 July 2021 for a term of 99 years, i.e., until 21 July 2120, unless it is dissolved early or extended by decision of the shareholders pursuant to law and the articles of association.

The financial year begins on 1 January and closes on 31 December of each year.

The Issuer was created in the context of the acquisition by the Consortium of the New Suez Perimeter (as such terms are defined below) completed on 31 January 2022. The Issuer’s commercial activity therefore only began as from this date.

Domicile and legal form of the Issuer, the legislation under which it operates, its country of incorporation, the address, telephone number of its registered office and website

The registered office of the Issuer is located at Altiplano, 4, place de la Pyramide, 92800 Puteaux, France. The telephone number of the registered office is +33 1 58 81 20 00.

The Issuer is a *société anonyme* incorporated under the laws of France.

The address of the Issuer’s website is: www.suez.com. The information on such website which is not incorporated by reference in this Base Prospectus does not form part of this Base Prospectus.

History and development

May 2021: On 14 May 2021, Veolia and SUEZ (a French *société anonyme* registered with the Nanterre Trade and Companies Register under number 433 466 570) (“**Former SUEZ**”) entered into a merger agreement between themselves (the “**Merger Agreement**”) and the Consortium Memorandum of Understanding with Meridiam Sustainable Water and Waste Fund, GIP Highbury SAS, Caisse des Dépôts et Consignations and Infra-Invest France (together, the “**Consortium**”) for the acquisition of part of the activities of Former SUEZ.

June 2021: On 29 June 2021, the Consortium submitted a binding contractual commitment to purchase certain entities controlled by, assets held by, and direct and indirect liabilities of, the Former SUEZ (the “**New Suez Perimeter**”) which was approved by the Boards of Directors of Former SUEZ and Veolia (the “**Put Option Agreement**”).

The activities included in the scope of such New Suez Perimeter are:

- Municipal water (Eau France) and solid waste (R&V France) in France (including the main research centre in France: CIRSEE);

- Former SUEZ’s activities, particularly in water and in the following geographies: Italy (including the shares held in Acea), Czech Republic, Africa (including Morocco), Central Asia, India, China, Australia, and the global digital and environmental activities (SES);
- Two hazardous waste incinerators in mainland China: Shanghai Industrial Park and Suzhou Industrial Park.

October 2021: On 21 October 2021, the purchase agreement for the acquisition of the New Suez Perimeter was signed by the Board of Directors of Former SUEZ (in accordance with the Put Option Agreement) (the “**Purchase Agreement**”).

End 2021 - mid-January 2022: Approval granted by the competition authorities (Europe, United Kingdom, Australia) to Veolia regarding anti-trust proceedings in the context of the acquisition of the New Suez Perimeter.

January 2022: On 18 January 2022, Veolia takeover bid is closed and final phase of transfer of the New Suez Perimeter to the Issuer began.

On 31 January 2022, the acquisition by the Consortium of the New Suez Perimeter, in accordance with the Merger Agreement and the Purchase Agreement, is completed.

September 2022: On 30 September 2022, the Group completed the acquisition of EnviroServ, South Africa’s largest waste management company.

November 2022: On 30 November 2022, the Group completed the acquisition of IWS, Veolia’s various hazardous waste activities in France.

December 2022: On 5 December 2022, the Group completed the acquisition from Veolia of its former waste management assets in the UK (Suez Recycling and Recovery UK).

April 2025: On 30 April 2025, the Group completed the acquisition of 85% of Gruppo Ecosistem, a leading independent company in the industrial waste treatment and recovery sector in Italy.

Credit ratings assigned to the Issuer

The long-term senior unsecured debt and the short-term senior unsecured debt of the Issuer are currently rated Baa2 with negative outlook and Prime 2, respectively, by Moody’s.

2 Business overview

With total consolidated revenues of €9.5 billion and more than 40,000 employees as of 31 December 2025, the Group is supporting the environmental transition of an industrial market which has fully taken on board the scarcity of resources and the need to combat climate change, while simultaneously adapting to the consequences this change has already brought about. The Group, which focuses on a circular–economy model, is present throughout the water management and waste–recovery value chain: from the construction and the operation of water networks and infrastructure, to collection, sorting and recycling, and even the production of renewable energy, new materials and the provision of digital services.

The Group is thus able to offer a complete range of services in terms of types of services and contracts, adapted to all its categories of customers, both public authorities and private industrial actors.

2.1 Main activities

The Group's consolidated revenue shows a balanced distribution between its Water and Waste activities. In 2025, the Group generated 56% of its consolidated revenues in France and 44% internationally, throughout 40 countries.

The economic balance of the Group is also reflected in the variety of its models: Service contracts, short, medium or long-term O&M (operation and maintenance) contracts to local authorities or industrial customers, through regulated/unregulated markets and, finally, through investment, construction and operation of own assets.

For the 2025 financial year, 38% of the Group's consolidated revenue was generated in the Water and engineering segment, and 62% in the Waste segment.

A significant part of the Group's business is conducted through long-term delegated management contracts (public service delegation (*délégation de service public*) in France or equivalent mechanisms outside France). These contracts generally provide the Group with the flexibility necessary to maintain its economic balance, in particular by continuously improving the quality and sophistication of the services provided, thus satisfying the interests of both parties through the offer of innovative and remunerative services or technologies.

2.1.1 Water

During the financial year 2025, in the Water segment, the Group operated:

- 918 drinking water production sites and produced approximately 3.2 billion cubic metres of drinking water; and
- approximately 2,700 wastewater treatment sites and biologically treated nearly 2,1 billion cubic metres of wastewater.

(a) Complete management of the Water cycle

Through its subsidiaries, the Group covers the entire value chain of the Water cycle for all its customers (public authorities and private sector customers):

- studies and master plans, modelling of flows in networks and in natural environments (groundwater, rivers, coastline), and project management of water management infrastructure projects;
- the engineering, design and construction of water treatment plants through the Treatment Infrastructure division; and

- the operation of drinking water production-distribution and wastewater collection-treatment infrastructures, which include:

Pumping and water treatment

Pumping is the operation that extracts water from rivers, groundwater tables and reservoirs to transport it to treatment plants. The treatment depends on the quality of the raw water and can involve many stages: pre-treatment (sieving), clarification, filtration (removal of finer particles), refining (removal of micropollutants) and disinfection (removal of viruses and bacteria).

The storage and distribution of drinking water

Tanks provide safety in the event of production problems, peak consumption or pollution of resources. The underground distribution network is monitored to ensure the stability of water quality and to prevent leaks.

Customer service

Specialized structures are responsible for ensuring contact with consumers, considering local realities: conclusion of contracts, reading metres, invoicing, payment or keeping accounts.

Wastewater collection

Wastewater treatment networks are an essential part of the fight against domestic pollution. They must conduct all wastewater to the treatment plant. Wastewater networks are also used to collect and dispose of rainwater, using techniques that may or may not separate it from wastewater.

Wastewater treatment

Wastewater treatment involves a series of complex physical and biological processes, including pre-treatment to remove coarse waste, biological treatment to break down impurities, and clarification to separate water from sludge. These processes cleanse wastewater of impurities, making it suitable for discharge into the natural environment, while complying with discharge standards.

Sludge from wastewater treatment is also treated to reduce its volume. In certain plants, this sludge feeds an anaerobic digestion process to produce biogas. The residual sludge is then thickened and/or dewatered, or even dried, to be subsequently recovered in agriculture by spreading or composting.

When biogas is produced, it can be upgraded to electricity or purified to biomethane, which is injected into the natural gas network.

The Group also offers its customers services dedicated to the environment (audits and assistance in reducing the environmental footprint of water services on the territories, quantitative resource management to mitigate the impacts of climate change, services to improve the quality of river water, of lake and bathing water).

The Group also provides its expertise in data collection, data processing and the design of innovative digital applications for the environmental performance of cities and users with data collection solutions (communicating metres, sensors, probes) to feed digital models and real-time applications in order to evolve towards a reasoned use of resources and resilience in times of crisis. The Group relies on proprietary technologies and innovation to develop and deploy advanced solutions on a global scale. It also aims at creating new activities with high potential, such as air quality management.

(b) Contractual relations with customers in the water industry

The Group's customers are local public authorities and industrial companies. Under public service delegation contracts, the Group serves industrial and commercial customers locally.

Contractual relations with public authorities

Local authorities are generally responsible for the organisation of the drinking water distribution service and the purification of wastewater. They may choose to manage the service directly (*régie*), or to use an external operator, itself public, private or mixed.

Contracts entered into between the Group and public authorities are governed by public procurement rules and/or specific competitive tendering procedures.

The Group distinguishes:

- public service delegation (*délégation de service public*) contracts in France, or their equivalent outside France, which include leasing contracts and concessions, and all forms of intermediary contracts between them. In these contracts, the Group is responsible for the entire management of the service (production and distribution of water and/or wastewater treatment): it is responsible for managing relationships with end consumers, metre reading, billing and collecting payments from end consumers. The Group carries out its business at its own risk and is remunerated directly by users; a portion of the invoiced amounts is paid back to the local authority to finance new investments. Leasing contracts differ from concession contracts according to the size of the investments that are the responsibility of the private operator; most of the Group's contracts in France are leasing contracts. These are generally long-term contracts, usually between 7 and 15 years; and
- construction and services contracts: operations and works are invoiced to the relevant local authority. These are medium or long-term contracts, usually between 5 and 10 years.

In general, public authorities own the assets related to drinking water distribution and wastewater treatment services. However, in France, the Group owns certain assets for historical reasons.

Contractual relationships with industrial customers

The Group is also involved in the entire water cycle with industrial customers through design and construction contracts, services related to operation and maintenance, and the provision of mobile treatment facilities and/or equipment sales. Such contracts are generally entered into for shorter periods compared to similar contracts with local authorities, usually ranging from 1 to 5 years in the context of service contracts for example.

(c) Geographical areas of operation of Water activities

The Group operates Water activities in the following countries:

- Europe: France, Italy, Czech Republic, Croatia, Denmark, Poland, Romania, United Kingdom, Spain, Portugal;
- Africa: Angola, Egypt, Gabon, Morocco, Senegal, Tunisia;
- North America: United States;
- South America: Panama;
- Asia: China, Singapore, India, Bangladesh, Sri Lanka, Indonesia, Philippines, Vietnam, Uzbekistan;
- Middle East: Oman, Qatar, Saudi Arabia; and

- Oceania: Australia, New Zealand.

2.1.2 Waste Recycling & Recovery

During the financial year 2025, in the Waste segment, the Group:

- processed nearly 24 million tonnes of waste and served approximately 14 million people and 76,000 customers in services and industry through its collection activities; and
- operated 70 composting platforms, 40 incineration sites, 435 sorting, material recovery and transfer centres, 63 storage centres, and used a fleet of 5,350 heavy collection vehicles.

(a) The complete management of the waste cycle

The Group manages the entire waste cycle by intervening at all stages of waste management in almost all its forms:

- collection of non-hazardous waste from municipalities and companies, sorting, pre-treatment, recycling and material recovery, biological recovery (which includes agronomic recovery and the rehabilitation of poor soils), energy recovery (incineration, co-incineration and methanization), landfilling in storage centres, integrating biogas recovery;
- hazardous waste management (excluding waste likely to be contaminated by radionuclides from a nuclear activity); and
- dismantling and decommissioning of end-of-life vehicles, aircraft and boats.

The Group offers its services in the following areas of operation:

Non-hazardous waste (collection, sorting, recovery, disposal)

In the field of non-hazardous waste, the Group collects, sorts, recycles, recovers, and eliminates municipal or industrial waste.

Collection

Every day, the Group collects waste of all kinds from individuals, companies and administrations: household waste, organic waste, non-hazardous industrial waste, waste from healthcare activities, whether liquid or solid.

The Group has a fleet of heavy vehicles suitable for all types of waste collection: mixed waste collections, selective collections, collections of bulky objects, waste from care activities, industrial waste, whether in urban or rural environments. Waste from selective collections (plastics, glass, metals, paper and others) is sent to sorting centres to be prepared for recycling; residual waste is sent either to transfer/sorting/pre-treatment platforms or directly to incineration plants or storage centres. Some wastes can be highly polluting (batteries, aerosols, etc.). They are then directed to specialised centres to be depolluted and conditioned before treatment or recovery.

Material recovery

Household or company waste resulting from selective collection is sent to one of the 435 sorting, material recovery and transfer centres operated by the Group. Such materials are sorted according to their nature (plastics, glass, paper, cardboard, metals), packaged and then grouped by recovery channel on adapted platforms. The recoverable materials are then sent to the appropriate processing lines, and the denials of sorting

(non-recyclable) are, as often as possible, energetically recovered through incineration, or, failing that, buried in storage centres.

The recycling economy aims at ensuring that manufacturers have a regular supply of quality recycled materials and enables waste producers to benefit from a regulatory and sustainable waste management system. Recycling activities (for example, metals or plastics) are also organised around specific collections.

At the request of its customers, the Group is also pursuing the implementation of industrial treatment solutions that promote the recovery of residual waste, such as mechanical and biological sorting (TMB) of waste.

Composting and biological recovery

Composting is a natural process of transforming organic waste into soil amendment. Four types of waste are concerned: (i) green waste from households and communities, as well as by-products from the wood industry (bark, sawdust, etc.); (ii) the organic share of household waste, restaurant and supermarket waste; (iii) sludge from treatment centres; and (iv) sludge and by-products from the paper and food industries.

Numerous analyses are carried out on organic waste, before, during and after its transformation into compost. The air from the composting process is captured and treated to limit odour nuisance.

Sludge management is at the heart of the Group's know-how, which supports local authorities in their sludge recovery and waste composting projects.

Energy recovery

Waste can also be recovered by incineration or by decomposition of organic matter (methanization).

Thermal waste treatment presents several advantages: it reduces the mass and volume of waste, is fast and hygienic, and produces energy (largely renewable given the biodegradable fraction of waste) that can be recovered in the form of electricity and/or heat.

Six types of waste can be recovered for energy: (i) household waste; (ii) industrial waste that can be assimilated to household waste; (iii) non-handled waste from sorting centres; (iv) waste from care activities; (v) sludge from treatment centres; and (vi) hazardous waste.

In the incineration plants operated by the Group, waste is burnt at high temperature, in accordance with regulatory requirements. The heat released by combustion is recovered in boilers that produce steam. This steam is used to produce electricity and to supply heat networks.

This activity is subject to numerous regulatory or technical constraints, aimed at reducing impacts (emission of fumes, production of clinker and ash) and at recovering the energy produced by the combustion of waste in the form of heat and/or electricity.

The energetical recovery of organic waste can also be carried out by methanization. This process of decomposition of natural organic matter – by micro-organisms and in the absence of oxygen – has long been known. Its industrial-scale operation is more recent. Methanization produces biogas that can be recovered in electrical and/or thermal energy and a recoverable residue after composting as an organic soil amendment. Biogas can also be injected into the gas distribution network.

Another method of energy recovery is the production of solid recovery fuels (CSR), derived from non-hazardous industrial waste and, to a lesser extent, from household waste. Used mainly by cement manufacturers, this sector continues to be a real opportunity to develop complementary solutions to the recycling and disposal sectors. Currently difficult to recycle due to the technical and economic conditions, the waste constituting CSR can constitute alternative fuels in cement kilns, lime kilns and in the heat or steam

plants of energy-intensive industries (chemicals, paper mills, etc.) equipped with suitable smoke treatment systems.

Disposal of waste in storage facilities

Landfilling in a storage centre remains the main treatment chain in many countries. Upstream, the search for a site must meet imprescriptible specifications concerning in particular the quality of soils, the protection of aquifers, the remoteness of dwellings. During the operating phase, the loads are monitored, the effluents (biogas and leachates) are collected, recovered or treated, and the environmental parameters are regularly measured. Once closed, the sites continue to be monitored for 30 years (60 years in the United Kingdom). The Group is therefore subject to remediation and long-term monitoring requirements in order to comply with the legal or contractual obligations associated with these storage facilities.

In 2025, the Group operated 63 storage centres worldwide and essentially in Europe. In carrying out these activities, the Group develops and operates innovative industrial solutions for the recovery of biogas from storage centres as renewable energy.

Hazardous waste

Waste that presents a danger to humans or the environment requires special care when treated. Once collected, hazardous wastes are analysed, sorted by category, and then grouped together. They are then directed to the most suitable sector.

There are several treatment options for this waste, which can be:

- recovered as alternative fuels, in particular in cement production furnaces, and after having received, if necessary, physical pre-treatment;
- incinerated at high temperature with energy recovery (in the case of halogenated, toxic, reactive waste);
- treated by physico-chemical and biological means (case of aqueous waste: acids, bases, chromatation baths, etc.);
- treated, depolluted or solidified, before being stored in suitable centres. Mineral sludge and ash are, for example, mixed with reactants to form a concrete that stabilises pollutants within a mineral matrix before storage; and
- regenerated for material recycling, i.e. purified for reuse (this is the case for oils and certain solvents).

The Group can thus offer its customers solutions adapted to all types of hazardous waste (excluding waste likely to be contaminated by radionuclides from a nuclear activity), from packaging ranging from 100 grammes (in particular special household waste or laboratory waste) up to several hundred tonnes. In 2025, more than 2.1 million tonnes of hazardous waste were treated by the Group: pre-treatment on *ad hoc* platforms, stabilisation and storage in class 1 storage centres, incineration of highly chlorinated or sulphur-containing waste, and co-incineration in cement plants.

The Group operates in this sector in France, as well as in Italy through its subsidiary Ecosistem, and in South Africa through its subsidiary Enviroserv.

(b) Contractual relations with customers in the waste management sector

The Group operates for two types of customers:

- public authorities (municipalities or others): the contracts concluded with public authorities are generally medium- or long-term contracts (generally between 3 and 7 years for the collection of waste, and up to 20 or even 30 years in some cases for its treatment), and concern locally regulated activities, in which public services are significant players; and
- industrial customers and businesses: the contracts concluded with industrial customers and businesses are generally short- or medium-term contracts (often 1 year renewable for waste collection), and concern activities for which industrial customers increasingly use subcontractors to outsource all their waste management.

(c) Geographical areas of operations of Recycling & Recovery activities

The Group operates Recycling & Recovery activities in the following countries:

- Europe: Czech Republic, France, Italy, United Kingdom, Germany, Spain, Poland, Portugal, Romania, Slovakia, Slovenia, Turkey;
- Africa: Morocco, Mozambique, South Africa, Tunisia, Uganda;
- North America: Canada;
- South America: Brazil; and
- Asia: China, India.

3 Strategy

The Group operates in activities that are critical to public health, community development, territorial resilience and the ecological transition.

For several decades, the Group has developed and implemented solutions intended to support access to water, sanitation, waste management, waste recovery and recycling, as well as the preservation of natural resources. Against a backdrop of climate-related pressures, geopolitical tensions and changing societal expectations, the Group seeks to provide practical solutions aimed at reducing emissions, preserving natural resources, supporting circular economy models and generating long-term value for its stakeholders.

The Group considers that its principal strengths include the expertise and commitment of its employees, its relationships with clients and partners, and the operational experience derived from a long track record across a range of geographies and business lines.

Drawing on its long-standing industrial heritage and international footprint, the Group intends to pursue a strategy focused on sustainable growth. Internationally, the Group aims to accelerate its development in territories where demand for water and waste infrastructure and related technical expertise is increasing. In its historical markets, the Group is seeking to transform its operations by strengthening industrial performance and developing infrastructure intended to support greater recycling and recovery.

The Group also believes that its organisational structure supports the implementation of this strategy by enabling agility, commercial focus, operational efficiency and disciplined execution.

The Group's strategy is based on a growth model intended to be both sustained and sustainable and to generate value over time for its clients, shareholders and employees. This strategy is structured around three strategic priorities and a broader transformation programme forming the basis of its 2026-2030 mid-term plan.

(a) Acceleration of international development and hazardous waste treatment activities

The Group intends to focus its efforts on higher-growth geographies in which it already operates and where there is significant demand for robust and efficient water and waste infrastructure, including Eastern Europe, the Middle East, South-East Asia and Africa.

The Group seeks to improve competitiveness and selectivity, including through cost reduction initiatives and innovation-led differentiation.

The Group also intends to continue developing its hazardous waste platform by increasing the profitability of existing infrastructure and by developing or adapting capacity to meet future demand.

(b) Transformation and development of operations in France and the United Kingdom

Across its operations, the Group aims to improve industrial performance, supported by the deployment of innovation. Activities that are considered structurally underperforming or excessively risky may be restructured or divested.

In France and the United Kingdom, the Group intends to invest in infrastructure designed to expand sorting and recovery capacity and to move further up the waste treatment hierarchy. In France, this strategy is intended in particular to support the continued reduction of non-hazardous waste landfill. The Group expects to invest in municipal infrastructure, primarily waste-to-energy facilities, and in industrial infrastructure, including solid recovered fuel boilers, biowaste anaerobic digestion units, dismantling facilities and sorting and recycling installations. The Group also intends to adapt such infrastructure over time to support further decarbonisation and circularity.

In a highly competitive market, the Group aims to continue growing and improving the profitability of its water portfolio in France through active contract management. The Group also intends to prepare the investments required to adapt water infrastructure to future challenges.

(c) Building future-oriented solutions

The Group aims to design and deploy reference solutions for water treatment, waste recovery and resource preservation, while taking into account environmental constraints and the need for more sustainable use of natural resources.

The Group intends to increase its innovation efforts in a number of key areas, including PFAS and micropollutant treatment, advanced wastewater treatment performance, hydrothermal gasification, carbon capture, waste-to-low-carbon molecules technologies and the use of artificial intelligence in operations.

Through its roadmap, the Group seeks to embed sustainable development at the core of its value proposition, including by reducing its own carbon footprint, supporting clients in their decarbonisation efforts, transforming water, waste and soils into new resources for local authorities and industries, and promoting ethics, inclusion and social engagement as part of its competitiveness model.

(d) Transformation

The Group is undertaking a broader transformation programme intended to improve client service, enhance efficiency, deliver expected outcomes for investors and reinforce its attractiveness as an employer. In implementing this programme, the Group relies in particular on the commitment and expertise of its teams, the confidence of its clients and partners and its local presence.

This transformation programme is structured around three principal workstreams:

- Agility, in order to accelerate decision-making and streamline processes for the benefit of clients;
- Efficiency, in order to strengthen competitiveness and support growth; and
- Discipline, in order to ensure rigorous execution of decisions while maintaining appropriate risk control.

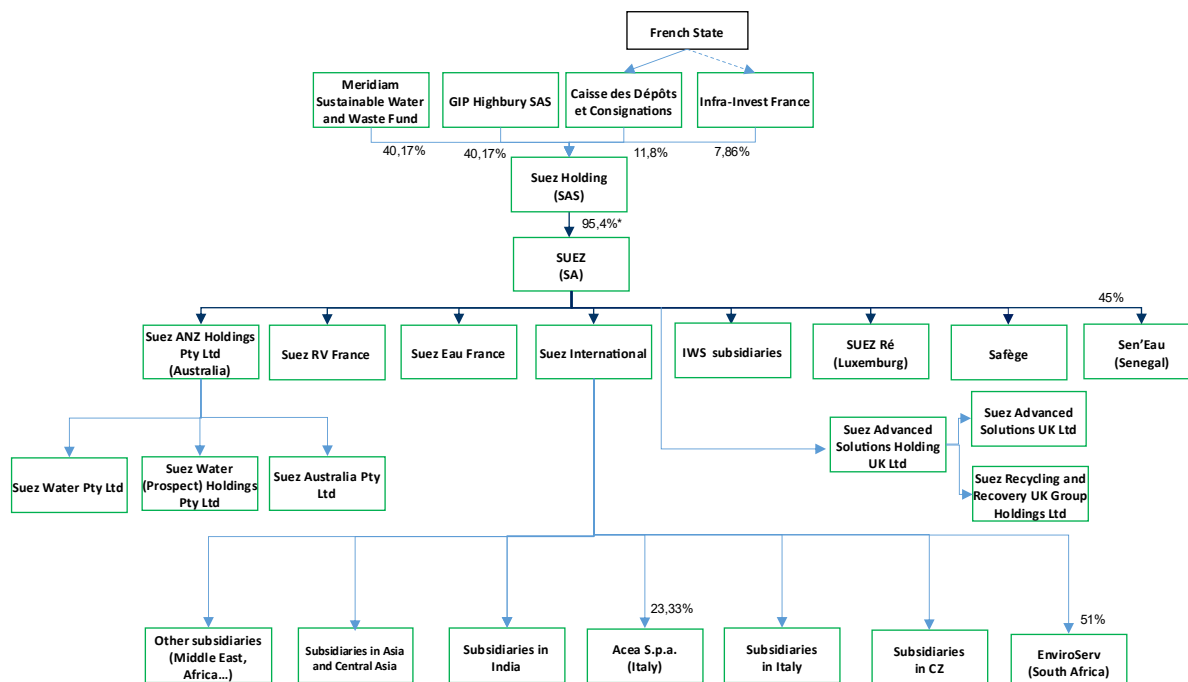
As part of its strategy, the Group announced in October 2025 that it had reorganized its operations into six operating segments:

- Water France,
- Recycling & Recovery France,
- United Kingdom,
- International, comprising the Group's activities in all geographic areas outside France and the United Kingdom, as well as the Digital Solutions & Consulting activities,
- Hazardous Waste, and
- Engineering & Construction.

4 Organizational structure

Description of the Group and the Issuer's position within the Group

The simplified corporate chart of the Group as of the date of this Base Prospectus is as follows:



*4.6% held by employee shareholders and treasury shares

5 Administrative, management and supervisory bodies

Names, business addresses and functions of the members of the Board of Directors

Name	Position	Significant mandate outside the Group
Thierry Déau	Chairman of the Board of Directors	<p>Chairman of Meridiam Infrastructure Partners and of Meridiam SAS</p> <p>Member of the Executive Committee of Autostrada Wielkopolska S.A., of Autostrada Wielkopolska II S.A and of Norscut, Concessao de Auto-Estradas, S.A.</p> <p>Chairman of the Supervisory Board of SOF Connect AD</p> <p>Board Member of Allego BV</p> <p>Board Member of Evergaz SA</p> <p>Chairman of Centrale Electrique de l'Ouest Guyanais SAS</p> <p>Chairman of Vélopolis SAS</p>

Name	Position	Significant mandate outside the Group
Sarah Bouquerel	Director	Deputy Chief Executive Officer and Head of Finance and CSR, and member of the Executive Committee at CNP Assurance Chairman of the Board of Directors of CNP Assurances IARD
Isabelle Bui Khoi Hung	Director	Board Member of SCET (Member of the Audit Committee and of the Nomination and Compensation Committee) Director of Icade CEO of Sicovam
Sinan Durmaz	Director	None
Gonzalo Garcia Leiva	Director	Member of the Governing Body of London Business School
Nora Karageorgieva	Director	None
Antoine Kerrenneur	Director	Partner at GIP Board Member of Diamond Transmission UK Ltd.
Alexia Latortue	Director	Board Member of ODI Global Director Director of the Secretariat / Distinguished Non-Resident Fellow at the Center for Global Development/Future of Development Cooperation Coalition Special Advisor to the Trade and Development Bank Senior Advisor at Alvarez and Marsal Advisory Board Member of Soros Economic Development Fund Advisory Council Member of the European Investment Bank
Antoine Lissowski	Director	Board Member at Elsan (and Chairman of the Audit Committee) Chairman of the Supervisory Board of SACRA
Christophe Le Roy	Director representative of employee shareholders	None
Marie-Anne Sparks	Director representative of employees	None
Jérémy Chauveau	Director representative of employees	None

All the members of the Board of Directors are domiciled at Altiplano, 4, place de la Pyramide, 92800 Puteaux (France).

Conflicts of interests

To the Issuer's knowledge, as of the date of this Base Prospectus, there are no potential conflicts of interest between the duties of the members of the Board of Directors as regards the Issuer and their respective private interests and/or other duties.

Names, business addresses and functions of the members of the management

Name	Position	Significant mandate outside the Group
Xavier Girre	Chief Executive Officer	Board Member at FDJ (and Chairman of the Audit Committee and Member of the CSR Committee)
Arnaud Bazire	Executive Vice-President Water France	None
Stéphanie Cau	Executive Vice-President Group Communications	None

	& Suez Foundation President	
Laurent-Guillaume Guerra	Executive Vice-President Human Resources, Health & Safety and EIR	None
Jean-Pierre Fouilloux	Executive Vice-President Engineering & Construction	None
David Lamy	Executive Vice-President Recycling & Valorisation France	None
Anne Sophie Le Lay	Executive Vice-President Chief Legal Officer	Director of Orano
Bénédicte Liénard	Executive Vice-President Group Transformation	None
Pierre Pauliac	Executive Vice-President International	None
Nathalie Pivet	Executive Vice-President Chief Financial and CSR Officer	None
John Scanlon	Executive Vice-President UK	None

All the members of the management are domiciled at Altiplano, 4, place de la Pyramide, 92800 Puteaux (France).

Conflicts of interests

To the Issuer's knowledge, as of the date of this Base Prospectus, there are no potential conflicts of interest between the duties of the members of the management as regards the Issuer and their respective private interests and/or other duties.

6 Major shareholders

6.1 Shareholding structure

As of the date of this Base Prospectus, the share capital of the Issuer amounts to €64,714,909.78. It is divided into 6,425,980,811 ordinary shares with a par value of €0.01 and 45,510,167 class A preference shares (the “**Class A Preference Shares**”) with a par value of €0.01. The Class A Preference Shares do not carry voting rights or dividends.

The table below sets forth information relating to the shareholding of the Issuer as at the date of this Base Prospectus:

Shareholder	Number of shares	% of share capital	Number of voting rights	% of voting rights
Suez Holding	6,179,372,266	95.5%	6,179,372,266	96.3%
Employee shareholders (FCPE Go Suez and direct employees shareholding)	279,147,413 of which 42,921,124 Class A Preference Shares)	4.3%	236,226,289	3.7%
Treasury shares	12,971,299 (of which 2,589,043 Class A Preference Shares)	0.2%	0	0%
Total	6,471,490,978	100%	6,415,598,555	100%

The Issuer is owned at 95.5% (96.3% of voting rights) by Suez Holding (formerly Sonate TopCo), a French *société par actions simplifiée* registered with the Commercial and Companies Register of Nanterre under number 900 217 753 with a registered office located at Altiplano, 4, place de la Pyramide, 92800 Puteaux, France (“**Suez Holding**”).

Suez Holding’s shareholding is currently as follows:

- 40.17% of its share capital and voting rights are held by Meridiam Sustainable Water and Waste Fund, a French *société de libre partenariat* registered with the Commercial and Companies Register of Paris under number 900 669 698 with a registered office located at 4 Place de l’Opéra, 75002 Paris, France (“**Meridiam Sustainable Water and Waste Fund**”);
- 40.17% of its share capital and voting rights are held by GIP Highbury SAS, a French *société par actions simplifiée* registered with the Commercial and Companies Register of Paris under number 904 842 531 with a registered office located at 3-5 rue Saint-Georges, 75009 Paris, France (“**GIP Highbury SAS**”);
- 11.79% of its share capital and voting rights are held by LA CAISSE DES DEPOTS ET CONSIGNATIONS, a special institution created by the law of 28 April 1816, codified in Articles L. 518-2 *et seq.* of the French *Code monétaire et financier*, whose registered office is located 56 rue de Lille, 75007 Paris, France (“**Caisse des Dépôts et Consignations**”); and
- 7.86% of its share capital and voting rights are held by Infra-Invest France, a French *société par actions simplifiée à associé unique et capital variable* registered with the Commercial and Companies Register of Paris under number 821 429 594 with a registered office located at Tour Franklin, 100-101 Terrasse Boieldieu CS 70395 92042 Paris La Défense Cedex, France (“**Infra-Invest France**”).

On 23 September 2025, the Issuer completed a cash capital increase reserved to the employees of €1,116,567.64 through the issue of 111,656,764 new ordinary shares.

On 31 December 2025, the Issuer completed a share capital reduction in an amount of €158,814.31 through the cancellation of 10,681,697 ordinary shares and 5,199,734 Class A preference shares held in treasury by the Issuer.

On 31 March 2026, the Issuer completed a share capital reduction in an amount of €42,724.33 through the cancellation of 3,181,672 ordinary shares and 1,090,761 Class A preference shares held in treasury by the Issuer.

6.2 *Arrangements the operation of which may at a subsequent date result in a change in control of the Issuer*

On 14 February 2022, a shareholders' agreement (the “**SHA**”) relating to Suez Holding (formerly Sonate TopCo) was entered into between Meridiam Sustainable Water and Waste Fund, GIP Highbury SAS (each of Meridiam Sustainable Water and Waste Fund and GIP Highbury SAS also being referred to as a “**Principal Investor**”), Caisse des Dépôts et Consignations and Infra-Invest France (Caisse des Dépôts et Consignations and Infra-Invest France being treated as a single shareholder, referred to as “**Groupe CDC**”). The SHA was amended in July 2022.

Governance

The governance bodies of Suez Holding and the Issuer include (i) a supervisory committee (*comité de surveillance*) at the level of Suez Holding (the “**Supervisory Committee**”) and (ii) a board of directors (*conseil d'administration*) at the level of the Issuer (the “**Board of Directors**”), which initially both comprise the same 10 members.

At the level of Suez Holding

Composition of the Supervisory Committee: it shall consist of up to 10 members, appointed and removed by the shareholders. The Supervisory Committee shall initially comprise 4 members appointed by Meridiam Sustainable Water and Waste Fund, 4 by GIP Highbury SAS and 2 by Groupe CDC.

Voting at meetings of the Supervisory Committee: unless otherwise provided for certain reserved matters, decisions of the Supervisory Committee shall be adopted by a majority of more than 70% of the voting rights held by the members (a “**Qualified Majority**”).

At the level of the Issuer

Board of Directors: it shall comprise up to 14 members, appointed for 5-year term and removed by the Issuer's shareholders, as follows:

- all members of Suez Holding’s Supervisory Committee (including the Chairman);
- 2 directors representing employees; and
- 1 director representing employee shareholders.

Unless otherwise decided by the Supervisory Committee at a Qualified Majority, the chairman of the Board of Directors shall be an independent director.

Restrictions on transfers of securities

Restrictions apply to the transfers of securities held in Suez Holding (the “**Securities**”) - except in particular for specific transfers (the “**Free Transfers**”), such as transfers by a shareholder to any of its affiliates and *vice versa*, or transfers of Groupe CDC’s Securities to the Principal Investors.

As from 1 February 2027, if one or more Suez Holding shareholder(s) contemplate(s) to transfer Securities to a third-party that would entitle it to exercise more than 50% of Suez Holding’s voting rights, then the remaining shareholders shall have the right to sell, at the same price and under the same terms and conditions, all of their Securities.

Financing and dividend policy

The parties to the SHA agree to use their best efforts so that the financing policy of Suez Holding’s group complies with an investment grade rating profile.

Suez Holding shall distribute all cash lawfully available for distribution, on a semi-annual basis, subject to the reasonably foreseeable cash needs of Suez Holding and/or its subsidiaries, to the extent complying with the financing policy and permitted under any financing arrangements of the Group.

7 Statutory auditors

The statutory auditors of the Issuer are Forvis Mazars SA (formerly known as Mazars) and Ernst & Young Audit. Forvis Mazars SA and Ernst & Young Audit are members of the professional body *Compagnie régionale des commissaires aux comptes de Versailles et du Centre*.

Forvis Mazars SA and Ernst & Young Audit have rendered an audit report on the consolidated financial statements of the Issuer for each of the years ended 31 December 2025 and 31 December 2024.

8 Material contracts

The Issuer entered into a multicurrency revolving loan facility of €750 million available to the Issuer (the “**Revolving Facility Agreement**”) dated 19 May 2026 with Banco Bilbao Vizcaya Argentaria, S.A., Paris Branch, Banco Santander S.A. Paris Branch, Bank of China Limited Paris Branch, BNP Paribas, Crédit Agricole Corporate and Investment Bank, Deutsche Bank Luxembourg S.A., HSBC Continental Europe, ING Bank N.V., French Branch, La Banque Postale, Mizuho Bank Europe N.V., MUFG Bank, Ltd., Paris Branch, Natixis, NatWest Markets N.V, Royal Bank of Canada acting through its French Branch, Société Générale and UniCredit Bank GmbH, as lenders.

To the Issuer’s knowledge, as at the date of this Base Prospectus, there are no other material contracts that have not been entered into in the ordinary course, which could result the Issuer being under an obligation or entitlement that is material to its ability to meet its obligations to the Noteholders.

SUBSCRIPTION AND SALE

Overview of Dealer Agreement

Subject to the terms and on the conditions contained in an amended and restated dealer agreement dated 22 May 2026 (the “**Dealer Agreement**”) between the Issuer, the Permanent Dealers and the Arranger, the Notes will be offered on a continuous basis to the Permanent Dealers. However, the Issuer has reserved the right to issue Notes directly on its own behalf to Dealers that are not Permanent Dealers. The Notes may be resold at prevailing market prices, or at prices related thereto, at the time of such resale, as determined by the relevant Dealer. The Notes may also be placed by the Issuer through the Dealers, acting as agents of such Issuer. The Dealer Agreement also provides for Notes to be issued in syndicated Tranches that are jointly and severally underwritten by two or more Dealers.

The Issuer will pay each relevant Dealer a commission as agreed between them in respect of Notes subscribed by it. The Issuer has agreed to reimburse the Arranger for certain of its expenses incurred in connection with the Programme and the Dealers for certain of their activities in connection with the Programme.

The Issuer has agreed to indemnify the Dealers against certain liabilities in connection with the offer and sale of the Notes. The Dealer Agreement entitles the Dealers to terminate any agreement that they make to subscribe Notes in certain circumstances prior to payment for such Notes being made to the Issuer.

Selling Restrictions

United States

The Notes have not been and will not be registered under the U.S. Securities Act of 1933, as amended (the “**Securities Act**”), nor with any securities regulatory authority of any state or other jurisdiction of the United States, and may not be offered or sold within the United States, or to, or for the account or benefit of, U.S. persons exemption in accordance with Regulation S under the Securities Act (“**Regulation S**”) or pursuant to an exemption from the registration requirements of the Securities Act and in compliance with any applicable state securities laws. Terms used in this paragraph have the meanings given to them by Regulation S.

Materialised Bearer Notes are bearer notes under U.S. tax law; which are subject to U.S. tax law requirements and may not be offered, sold or delivered within the United States or its possessions, or to a U.S. person; except in certain transactions permitted by U.S. tax regulations. Terms used in this paragraph have the meanings given to them by the U.S. Internal Revenue Code and regulations thereunder.

Each Dealer has agreed, and each further Dealer appointed under the Programme will be required to agree, that, except as permitted by the Dealer Agreement, it will not offer, sell or, in the case of Materialised Bearer Notes, deliver Notes of any Tranche, (i) as part of their distribution at any time or (ii) otherwise until forty (40) calendar days after the later of the commencement of the offering of any identifiable Tranche and the closing date, except in accordance with Rule 903 of Regulation S. Furthermore, each Dealer has represented and agreed that neither it, its affiliates, nor any persons acting on its or their behalf, has engaged or will engage in any “directed selling efforts” (as defined in Rule 902(c) of Regulation S) with respect to the Notes and each of the foregoing persons has complied and will comply with the offering restrictions requirements of Regulations S.

The Notes are being offered and sold outside the United States to non-U.S. persons in compliance with Regulation S and U.S. tax law.

In addition, until forty (40) calendar days after the later of the commencement of the offering of any identifiable Tranche of Notes and the closing date, an offer or sale of Notes within the United States by any dealer (whether or not participating in the offering) may violate the registration requirements of the Securities Act if such offer or sale is made otherwise than in accordance with an available exemption from registration under the Securities Act. Terms used in this paragraph have the meanings given to them by Regulation S.

This Base Prospectus has been prepared by the Issuer for use in connection with the offer and sale of the Notes outside the United States. The Issuer and the Dealers reserve the right to reject any offer to purchase the Notes, in whole or in part, for any reason. This Base Prospectus does not constitute an offer to any person in the United States or to any U.S. person. Distribution of this Base Prospectus by any non-U.S. person outside the United States to any other person within the United States, other than those persons, if any, retained to advise such non-U.S. person with respect thereto, is unauthorised and any disclosure without the prior written consent of the Issuer or any of its contents to any such U.S. person or other person within the United States, other than those persons, if any, retained to advise such non-U.S. person, is prohibited.

European Economic Area

If the Final Terms in respect to any Notes specify the “Prohibition of Sales to EEA Retail Investors” as “Applicable”, each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree that it has not offered, sold or otherwise made available and will not offer, sell or otherwise make available any Notes which are the subject of the offering contemplated by the Base Prospectus as completed by the Final Terms in relation thereto to any retail investor in the European Economic Area.

If the Final Terms in respect of any Notes specify the “Prohibition of Sales to EEA Retail Investors” as “Not Applicable”, in relation to each Member State of the European Economic Area (each, a “**Relevant State**”), each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree, that it has not made and will not make an offer of Notes which are the subject of the offering contemplated by the Base Prospectus as completed by the Final Terms in relation thereto to retail investors in that Relevant State except that it may make an offer of such Notes to the public in that Relevant State:

- (A) at any time to any legal entity which is a qualified investor as defined in the Prospectus Regulation;
- (B) at any time to fewer than 150 natural or legal persons (other than qualified investors as defined in the Prospectus Regulation) subject to obtaining the prior consent of the relevant Dealer or Dealers nominated by the Issuer for any such offer; or
- (C) at any time in any other circumstances falling within Article 1(4) of the Prospectus Regulation,

provided that no such offer of Notes referred to in (A) to (C) above shall require the Issuer or any Dealer to publish a prospectus pursuant to Article 3 of the Prospectus Regulation or supplement a prospectus pursuant to Article 23 of the Prospectus Regulation.

For the purposes of these provisions:

- (i) the expression “**retail investor**” means a person who is one (or both) of the following:
 - a retail client as defined in point (11) of Article 4(1) of Directive 2014/65/EU, as amended (“**MiFID II**”); or
 - a customer within the meaning of Directive (EU) 2016/97, where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of MiFID II; and
- (ii) the expression an “**offer**” includes the communication in any form and by any means of sufficient information on the terms of the offer and the Notes to be offered so as to enable an investor to decide to purchase or subscribe for the Notes.

For the purposes of this provision, the expression “**Prospectus Regulation**” means Regulation (EU) 2017/1129, as amended.

United Kingdom

Each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree, that:

- (a) in relation to any Notes which have a maturity of less than one (1) year from the date of issue, (i) it is a person whose ordinary activities involve it in acquiring, holding, managing or disposing of investments (as principal or agent) for the purposes of its business and (ii) it has not offered or sold and will not offer or sell any Notes other than to persons whose ordinary activities involve them in acquiring, holding, managing or disposing of investments (as principal or as agent) for the purposes of their businesses or who it is reasonable to expect will acquire, hold, manage or dispose of investments (as principal or agent) for the purposes of their businesses where the issue of the Notes would otherwise constitute a contravention of Section 19 of the Financial Services and Markets Act 2000 as amended (the “FSMA”) by the Issuer;
- (b) it has only communicated or caused to be communicated and will only communicate or cause to be communicated an invitation or inducement to engage in investment activity (within the meaning of Section 21 of the FSMA) received by it in connection with the issue or sale of any Notes in circumstances in which Section 21(1) of the FSMA does not apply to the Issuer; and
- (c) it has complied and will comply with all applicable provisions of the FSMA with respect to anything done by it in relation to any Notes in, from or otherwise involving the United Kingdom.

If the Final Terms in respect of any Notes specify the “Prohibition of Sales to UK Retail Investors” as “Applicable”, each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree that it has not offered, sold, distributed or otherwise made available and will not offer, sell, distribute or otherwise make available any Notes which are the subject of the offering contemplated by the Base Prospectus as completed by the Final Terms in relation thereto to any retail investor in the United Kingdom.

If the Final Terms in respect of any Notes specify the “Prohibition of Sales to UK Retail Investors” as “Not Applicable”, each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree, that it has not made and will not make an offer of Notes which are the subject of this Base Prospectus as completed by the Final Terms in relation thereto to the public in the United Kingdom except that it may make an offer:

- (A) at any time where the offer is conditional on the admission of the Notes to trading on the London Stock Exchange plc’s main market (in reliance on the exception in paragraph 6(a) of Schedule 1 to the Public Offers and Admissions to Trading Regulations 2024 (“POATRs”);
- (B) at any time to any legal entity which is a qualified investor as defined in paragraph 15 of Schedule 1 to the POATRs;
- (C) at any time to fewer than 150 persons (other than qualified investors as defined in paragraph 15 of Schedule 1 to the POATRs) in the United Kingdom subject to obtaining the prior consent of the relevant Dealer or Dealers nominated by the Issuer for any such offer; or
- (D) at any time in any other circumstances falling within Part 1 of Schedule 1 to the POATRs.

For the purposes of these provisions:

- (a) the expression “**retail investor**” means a person who is either one (or both) of the following:
 - (i) not a professional client, as defined in point (8) of Article 2(1) of Regulation (EU) No 600/2014 as it forms part of UK domestic law by virtue of the European Union (Withdrawal) Act 2018 (“EUWA”); or

- (ii) not a qualified investor as defined in paragraph 15 of Schedule 1 to the POATRs; and
- (b) the expression “**offer**” includes the communication in any form and by any means of sufficient information on the terms of the offer and the Notes to be offered so as to enable an investor to decide to buy or subscribe for the Notes.

France

In the case of Dematerialised Notes, each of the Dealers has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree, that it has only offered or sold and will only offer or sell, directly or indirectly, Notes in France to, and it has only distributed or caused to be distributed and will only distribute or cause to be distributed in France, the Base Prospectus, the relevant Final Terms or any other offering material relating to the Notes to, qualified investors as defined in Article 2(e) of the Prospectus Regulation.

In the case of Materialised Bearer Notes, each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree, that it has not offered or sold and will not offer or sell, directly or indirectly, any Notes in France and it has not distributed or caused to be distributed and will not distribute or cause to be distributed in France, the Base Prospectus, the relevant Final Terms or any other offering material relating to the Notes.

Belgium

In the case of Notes having a maturity of less than 12 months that qualify as money market instruments, this Base Prospectus has not been, and it is not expected that it will be, submitted for approval to the Belgian Financial Services and Markets Authority (the “**Belgian FSMA**”). Accordingly, no action will be taken and the Dealers have represented and agreed that it shall refrain from taking any action that would require the publication of a prospectus pursuant to the Belgian law of 11 July 2018 on the offering of investment instruments to the public and the admission of investment instruments to trading on a regulated market (the “**Belgian Prospectus Law**”).

Materialised Notes shall not be physically delivered in Belgium, except to a clearing system, a depository or other institution for the purpose of their immobilisation in accordance with Article 4 of the Belgian Law of 14 December 2005.

Each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree, that an offering of Notes may not be advertised to any individual in Belgium qualifying as a consumer within the meaning of Article I.1 of the Belgian Code of Economic Law, as amended from time to time (a “**Belgian Consumer**”) and that it has not offered, sold or resold, transferred or delivered, and will not offer, sell, resell, transfer or deliver, the Notes, and that it has not distributed, and will not distribute, any prospectus, memorandum, information circular, brochure or any similar documents in relation to the Notes, directly or indirectly, to any Belgian Consumer.

Japan

The Notes have not been and will not be registered under the Financial Instruments and Exchange Act of Japan (the Act No. 25 of 1948, as amended, the “**FIEA**”). Accordingly, each of the Dealers has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree, that it has not, directly or indirectly, offered or sold and shall not, directly or indirectly, offer or sell any Notes in Japan or to, or for the benefit of, any resident of Japan (as defined under Item 5, Paragraph 1, Article 6 of the Foreign Exchange and Foreign Trade Act (Act No. 228 of 1949, as amended)), or to others for re-offering or re-sale, directly or indirectly, in Japan or to, or for the benefit of, any resident of Japan except pursuant to an exemption from the registration requirements of, and otherwise in compliance with, the FIEA and other applicable laws, regulations and ministerial guidelines of Japan.

Hong Kong

This Base Prospectus has not been, and the applicable Final Terms will not be, approved by or registered with the Securities and Futures Commission of Hong Kong or the Registrar of Companies of Hong Kong.

Each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree, that:

- (a) it has not offered or sold and will not offer or sell in Hong Kong, by means of any document, any Notes (except for Notes which are a “structured product” within the meaning of the Securities and Futures Ordinance (Cap. 571) of Hong Kong (“SFO”)) other than (i) to professional investors as defined in the SFO and any rules made under that Ordinance; or (ii) in other circumstances which do not result in the document being a “prospectus” as defined in the Companies (Winding Up and Miscellaneous Provisions) Ordinance (Cap. 32) of Hong Kong (the “CWUMPO”) or which do not constitute an offer to the public within the meaning of the CWUMPO; and
- (b) it has not issued or had in its possession for the purposes of issue, and will not issue or have in its possession for the purposes of issue, whether in Hong Kong or elsewhere, any advertisement, invitation or document relating to the Notes, which is directed at, or the contents of which are likely to be accessed or read by, the public of Hong Kong (except if permitted to do so under the securities laws of Hong Kong) other than with respect to Notes which are or are intended to be disposed of only to persons outside Hong Kong or only to “professional investors” as defined in the SFO and any rules made under the SFO.

People’s Republic of China (PRC)

Each Dealer has represented and agreed, and each further Dealer appointed under the Programme will be required to represent and agree that neither it nor any of its affiliates has offered or sold or will offer or sell any of the Notes in the People's Republic of China (excluding Hong Kong, Macau and Taiwan, the “PRC”) as part of the initial distribution of the Notes.

This Base Prospectus does not constitute an offer to sell or the solicitation of an offer to buy any securities in the PRC to any person to whom it is unlawful to make the offer or solicitation in the PRC.

Neither the issuer nor the Dealers represent that this Base Prospectus may be lawfully distributed, or that any Notes may be lawfully offered, in compliance with any applicable registration or other requirements in the PRC, or pursuant to an exemption available thereunder, or assume any responsibility for facilitating any such distribution or offering. In particular, no action has been taken by the Issuer nor any Dealer which would permit a public offering of any Notes or distribution of this document in the PRC. Accordingly, the Notes are not being offered or sold within the PRC by means of this Base Prospectus or any other document. Neither this Base Prospectus nor any advertisement or other offering material may be distributed or published in the PRC, except under circumstances that will result in compliance with any applicable laws and regulations.

Singapore

If the Final Terms in respect of any Notes specifies “*Singapore Sales to Institutional Investors and Accredited Investors only*” as “*Applicable*”, each Dealer has acknowledged, and each further Dealer appointed under the Programme will be required to acknowledge, that this Base Prospectus has not been registered as a prospectus with the Monetary Authority of Singapore. Accordingly, each Dealer has represented, warranted and agreed, and each further Dealer appointed under the Programme will be required to represent, warrant and agree, that it has not offered or sold any Notes or caused the Notes to be made the subject of an invitation for subscription or purchase and will not offer or sell any Notes or cause the Notes to be made the subject of an invitation for subscription or purchase, and has not circulated or distributed, nor will it circulate or distribute, this Base

Prospectus or any other document or material in connection with the offer or sale, or invitation for subscription or purchase, of the Notes, whether directly or indirectly, to any person in Singapore other than (i) to an institutional investor (as defined in Section 4A of the SFA) pursuant to Section 274 of the SFA or (ii) to an accredited investor (as defined in Section 4A of the SFA) pursuant to and in accordance with the conditions specified in Section 275 of the SFA.

If the Final Terms in respect of any Notes specifies “*Singapore Sales to Institutional Investors and Accredited Investors only*” as “*Not Applicable*”, each Dealer has acknowledged, and each further Dealer appointed under the Programme will be required to acknowledge, that this Base Prospectus has not been and will not be registered as a prospectus with the Monetary Authority of Singapore. Accordingly, each Dealer has represented, warranted and agreed, and each further Dealer appointed under the Programme will be required to represent, warrant and agree, that it has not offered or sold any Notes or caused the Notes to be made the subject of an invitation for subscription or purchase and will not offer or sell any Notes or cause the Notes to be made the subject of an invitation for subscription or purchase, and has not circulated or distributed, nor will it circulate or distribute, this Base Prospectus or any other document or material in connection with the offer or sale, or invitation for subscription or purchase, of the Notes, whether directly or indirectly, to any person in Singapore other than (i) to an institutional investor (as defined in Section 4A of the SFA) pursuant to Section 274 of the SFA, (ii) to a relevant person (as defined in Section 275(2) of the SFA) pursuant to Section 275(1) of the SFA, or any person pursuant to Section 275(1A) of the SFA, and in accordance with the conditions specified in Section 275 of the SFA, or (iii) otherwise pursuant to, and in accordance with the conditions of, any other applicable provision of the SFA.

Unless otherwise stated in the Final Terms in respect of any Notes issued or to be issued under the Programme, all Notes issued or to be issued under the Programme shall be “prescribed capital markets” products (as defined in the **SF (CMP) Regulations**) and “Excluded Investment Products” (as defined in MAS Notice SFA 04-N12: Notice on the Sale of Investment Products and MAS Notice FAA-N16: Notice on Recommendations on Investment Products).

Republic of Italy

The offering of the Notes has not been registered with the *Commissione Nazionale per le Società e la Borsa* (“**CONSOB**”) pursuant to Italian securities legislation and, accordingly, no Notes may be offered, sold or delivered, nor may copies of the Base Prospectus or of any other document relating to the Notes be distributed in the Republic of Italy (“**Italy**”), except:

- (i) to qualified investors (*investitori qualificati*), as defined pursuant to Article 2 of the Prospectus Regulation and any applicable provision of Italian laws and regulations; or
- (ii) in other circumstances which are exempted from the rules on public offerings pursuant to Article 1 of the Prospectus Regulation, Article 34-ter of CONSOB Regulation No. 11971 of 14 May 1999, as amended from time to time, and the applicable Italian laws.

Any offer, sale or delivery of the Notes or distribution of copies of this Base Prospectus or any other document relating to the Notes in the Republic of Italy under (i) or (ii) above must:

- a) be made by an investment firm, bank or financial intermediary permitted to conduct such activities in the Republic of Italy in accordance with the Legislative Decree No. 58 of 24 February 1998, as amended (the “**Italian Financial Services Act**”), CONSOB Regulation No.20307 of 15 February 2018 (as amended from time to time) and Legislative Decree No. 385 of 1 September 1993, as amended (the “**Banking Act**”); and
- b) comply with any other applicable laws and regulations or requirement imposed by CONSOB, the Bank of Italy (including the reporting requirements, where applicable, pursuant to Article 129 of the Banking

Act and the implementing guidelines of the Bank of Italy, as amended from time to time) and/or any other Italian authority.

Any investor purchasing the Notes in this offering is solely responsible for ensuring that any offer or resale of the Notes it purchased in this offering occurs in compliance with applicable laws and regulations.

General

These selling restrictions may be modified or supplemented by the agreement of the Issuer and the Dealers.

Save as stated herein, no action has been taken in any jurisdiction that would permit an offer to retail investors of any of the Notes. Neither the Issuer nor any of the Dealers represents that Notes may at any time lawfully be resold in compliance with any applicable registration or other requirements in any jurisdiction, or pursuant to any exemption available thereunder, or assumes any responsibility for facilitating such resale.

Each Dealer has agreed and each further Dealer appointed under the Programme will be required to agree that it will (to the best of its knowledge and belief after making reasonable enquiries) comply with all relevant laws, regulations and directives in each jurisdiction in which it purchases, offers, sells or delivers Notes or has in its possession or distributes the Base Prospectus, any other offering material or any Final Terms and obtain any consent, approval or permission required for the purchase, offer or sale of Notes under the laws and regulations in force in any jurisdiction in which it makes such purchase, offer or sale and none of the Issuer or any other Dealer shall have responsibility therefor.

Each of the Dealers and the Issuer has represented and agreed that Materialised Notes may only be issued outside France and the United States.

None of the Issuer and the Dealers represents that Notes may at any time lawfully be sold in compliance with any applicable registration or other requirements in any jurisdiction, or pursuant to any exemption available thereunder, or assumes any responsibility for facilitating such sale.

FORM OF FINAL TERMS

The Final Terms in respect of each Tranche will be substantially in the following form, duly completed to reflect the particular terms of the relevant Notes and their issue.

[MiFID II product governance / Professional investors and eligible counterparties only target market – Solely for the purposes of [the/each] manufacturer’s product approval process, the target market assessment in respect of the Notes, has led to the conclusion that: (i) the target market for the Notes is eligible counterparties and professional clients only, each as defined in Directive 2014/65/EU (as amended, “**MiFID II**”); and (ii) all channels for distribution of the Notes to eligible counterparties and professional clients are appropriate. [*Consider any negative target market.*] Any person subsequently offering, selling or recommending the Notes (a “**distributor**”) should take into consideration the manufacturer[’s/s’] target market assessment; however, a distributor subject to MiFID II is responsible for undertaking its own target market assessment in respect of the Notes (by either adopting or refining the manufacturer[’s/s’] target market assessment) and determining appropriate distribution channels.]¹

²**[UK MiFIR product governance / Professional investors and eligible counterparties only target market –** Solely for the purposes of [the/each] manufacturer’s product approval process, the target market assessment in respect of the Notes, as determined by the manufacturer(s), has led to the conclusion that: (i) the target market for the Notes is only eligible counterparties, as defined in the FCA Handbook Conduct of Business Sourcebook (“**COBS**”), and professional clients, as defined in Regulation (EU) No 600/2014 as it forms part of UK domestic law by virtue of the European Union (Withdrawal) Act 2018 (“**UK MiFIR**”); and (ii) all channels for distribution of the Notes to eligible counterparties and professional clients are appropriate. [*Consider any negative target market.*] Any person subsequently offering, selling or recommending the Notes (a “**distributor**”) should take into consideration the manufacturer[’s/s’] target market assessment; however, a distributor subject to the FCA Handbook Product Intervention and Product Governance Sourcebook (the “**UK MiFIR Product Governance Rules**”) is responsible for undertaking its own target market assessment in respect of the Notes (by either adopting or refining the manufacturer[’s/s’] target market assessment) and determining appropriate distribution channels.]³

[PROHIBITION OF SALES TO EEA RETAIL INVESTORS – The Notes are not intended to be offered, sold or otherwise made available to and should not be offered, sold or otherwise made available to any retail investor in the European Economic Area (“**EEA**”). For these purposes, a retail investor means a person who is one (or both) of: (i) a retail client as defined in point (11) of Article 4(1) of [Directive 2014/65/EU (“**MiFID II**”)]/[MiFID II]; or (ii) a customer within the meaning of Directive (EU) 2016/97, as amended, where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of MiFID II. Consequently, no key information document required by Regulation (EU) No 1286/2014, as amended (the “**PRIIPs Regulation**”) for offering or selling the Notes or otherwise making them available to retail investors in the EEA has been prepared and therefore offering or selling the Notes or otherwise making them available to any retail investor in the EEA may be unlawful under the PRIIPs Regulation.]⁴

[PROHIBITION OF SALES TO UK RETAIL INVESTORS –IMPORTANT – UK RETAIL INVESTORS – The Notes are not intended to be offered, sold, distributed or otherwise made available to and should not be offered, sold, distributed or otherwise made available to any retail investor in the United Kingdom (the “**UK**”). For these purposes, a retail investor means a person who is either one (or both) of the following: (i) not a professional client, as defined in point (8) of Article 2(1) of Regulation (EU) No 600/2014

¹ To be included following completion of the target market assessment in respect of the Notes

² The legend may not be necessary if the managers in relation to the Notes are not subject to UK MiFIR and therefore there are no UK MiFIR manufacturers. Depending on the location of the manufacturers, there may be situations where either the MiFID II product governance legend or the UK MiFIR product governance legend or where both are included.

³ To be included following completion of the target market assessment in respect of the Notes.

⁴ Delete legend if the Notes do not constitute “packaged” products, in which case, insert “Not Applicable” in paragraph 9(v) of Part B below. Include legend if the Notes may constitute “packaged” products and the Issuer intends to prohibit the Notes being offered, sold or otherwise made available to EEA retail investors. In this case insert “Applicable” in paragraph 9(v) of Part B below.

as it forms part of UK domestic law by virtue of the European Union (Withdrawal) Act 2018 (“EUWA”) nor (ii) not a qualified investor as defined in paragraph 15 of Schedule 1 to the Public Offers and Admissions to Trading Regulations 2024. Consequently, no disclosure document required by FCA Product Disclosure Sourcebook (“DISC”) for offering, selling or distributing the Notes or otherwise making them available to retail investors in the UK has been prepared and therefore offering, selling or distributing the Notes or otherwise making them available to any retail investor in the UK may be unlawful under DISC and the Consumer Composite Investments (Designated Activities) Regulations 2024.⁵

[Notification under Section 309B(1)(c) of the Securities and Futures Act 2001 of Singapore, as modified or amended from time to time (the “SFA”) — In connection with Section 309B of the SFA and the Securities and Futures (Capital Markets Products) Regulations 2018 of Singapore (the “**SF (CMP) Regulations**”), the Issuer has determined the classification of the Notes as [capital markets products other than prescribed capital markets products] (as defined in the **SF (CMP) Regulations**) and [Specified Investment Products] (as defined in MAS Notice SFA 04-N12: Notice on the Sale of Investment Products and MAS Notice FAA-N16: Notice on Recommendations on Investment Products).⁶

PROHIBITION OF SALES TO BELGIAN CONSUMERS – Notes issued under the Programme are not intended to be offered, sold or otherwise made available to, and should not be offered, sold or otherwise made available to, “consumers” (*consument/consommateur*) within the meaning of Article I.1 of the Belgian Code of Economic Law (*Wetboek van economisch recht/Code de droit économique*), as amended.

Final Terms dated [●]

[Logo, if document is printed]

SUEZ

Legal Entity Identifier (LEI): 5493007LKZ37MXEN5D79

(the “**Issuer**”)

Issue of [*Aggregate Nominal Amount of Tranche*] [*Title of Notes*]

Under the

Euro 7,500,000,000

Euro Medium Term Note Programme

for the issue of Notes

SERIES NO: [●]

TRANCHE NO: [●]

[Name(s) of Dealer(s)]

⁵ Delete legend if the Notes do not constitute consumer composite investments under the CCI regime, in which case, insert “Not Applicable” in paragraph 9(vi) of Part B below. Include legend if the Notes may constitute consumer composite investments and the issuer intends to prohibit the Notes being offered, sold or otherwise made available to UK retail investors. In this case insert “Applicable” in paragraph 9(vi) of Part B below.

⁶ Legend to be included on front of the Final Terms if the Issuer needs to re-classify the Notes as “capital markets products other than prescribed capital markets products” and “Specified Investment Products” pursuant to Section 309B of the SFA and the Notes are to be offered in Singapore. Relevant Dealer(s) to consider whether it / they have received the necessary product classification from the Issuer prior to the launch of the offer, pursuant to Section 309B of the SFA.

PART A – CONTRACTUAL TERMS

Terms used herein shall be deemed to be defined as such for the purposes of the Conditions set forth in the base prospectus dated 22 May 2026 which received approval no. 26-162 from the French *Autorité des marchés financiers* (the “AMF”) on 22 May 2026 (the “**Base Prospectus**”) [as supplemented by the supplement[s] to the Base Prospectus dated [●] [and [●]] which received approval number n°[●]-[●] [and n°[●]-[●]] from the French *Autorité des marchés financiers* (the “AMF”)[, respectively] (the “**Supplement[s]**”), which [together] constitute[s] a base prospectus for the purposes of Regulation (EU) 2017/1129, as amended (the “**Prospectus Regulation**”). This document constitutes the Final Terms of the Notes described herein for the purposes of the Prospectus Regulation and must be read in conjunction with such Base Prospectus [as so supplemented] in order to obtain all the information. The Base Prospectus [and the Supplement[s] to the Base Prospectus] [is] [are] available for viewing on the website of the AMF (www.amf-france.org), on the Issuer’s website (www.suez.com).

The following alternative language applies if the first tranche of an issue which is being increased was issued under a Base Prospectus with an earlier date.

[Terms used herein shall be deemed to be defined as such for the purposes of the Conditions (the “**Conditions**”) set forth in the [2023/2022] EMTN Conditions which are incorporated by reference in the base prospectus dated 22 May 2026 which received approval no. 26-162 from the French *Autorité des marchés financiers* (the “AMF”) on 22 May 2026 (the “**Base Prospectus**”) [as supplemented by the supplement[s] to the Base Prospectus dated [●] [and [●]] which received approval number n°[●]-[●] [and n°[●]-[●]] from the French *Autorité des marchés financiers* (the “AMF”)[, respectively] (the “**Supplement[s]**”). This document constitutes the Final Terms of the Notes described herein for the purposes of the Regulation (EU) 2017/1129, as amended (the “**Prospectus Regulation**”) and must be read in conjunction with the Base Prospectus [and the Supplement[s], which [together] constitute[s] a base prospectus for the purposes of the Prospectus Regulation, including the [2023/2022] EMTN Conditions which are incorporated by reference in the Base Prospectus in order to obtain all the relevant information. The Base Prospectus [and the supplement[s] to the Base Prospectus] [is] [are] available for viewing on the website of the AMF (www.amf-france.org), on the Issuer’s website (www.suez.com).]

[Include whichever of the following apply or specify as “Not Applicable”. Note that the numbering should remain as set out below, even if “Not Applicable” is indicated for individual paragraphs (in which case the sub-paragraphs of the paragraphs which are not applicable can be deleted). Italics denote guidance for completing the Final Terms.]

- | | | |
|----|---|--|
| 1. | Issuer: | Suez |
| 2. | (i) Series Number: | [●] |
| | (ii) Tranche Number: | [●] |
| | (iii) [Date on which the Notes become fungible: | [Not Applicable/ The Notes will be assimilated (<i>assimilées</i>) and form a single series with the existing [<i>insert description of the Series</i>] issued by the Issuer on [<i>insert date</i>] (the “ Existing Notes ”) as from the date of assimilation which is expected to be on or about forty (40) calendar days after the Issue Date (the “ Assimilation Date ”).] |

3. Specified Currency or Currencies: [●]
4. Aggregate Nominal Amount:
- (i) Series: [●]
- (ii) Tranche: [●]
5. Issue Price: [●] per cent. of the Aggregate Nominal Amount [plus accrued interest from *[insert date]* (*in the case of fungible issues only if applicable*)]
6. Specified Denominations: [●] (*one denomination only for the Dematerialised Notes*)
7. (i) Issue Date: [●]
- [(ii)] Interest Commencement [●] [*Specify/Issue Date/Not Applicable*]
Date:
8. Maturity Date: [*specify date or (for Floating Rate Notes) Interest Payment Date falling in or nearest to the relevant month and year*]
9. Interest Basis: [[●] per cent. Fixed Rate]
- [[EURIBOR/CMS Rate/CMS Spread] +/- [●] per cent. Floating Rate]
- [Fixed/Floating Rate Notes]
- [Zero Coupon]
- [Inflation linked interest]
- (*further particulars specified below*)
10. Redemption/Payment Basis: [Subject to any purchase and cancellation or early redemption, the Notes will be redeemed on the Maturity Date at [●] per cent. of their nominal amount.] / [As provided below for Inflation Linked Notes as the case may be]
11. Change of Interest Basis: [Not Applicable]/ [Applicable]
- [*Specify the date when any fixed to floating rate change occurs where applicable*]
12. Put/Call Options: [Not Applicable]
- [Put Option]
- [Call Option]

[Make-Whole Redemption by the Issuer]
 [Clean-Up Call Option]
 [Residual Maturity Call Option]
 [Redemption following an Acquisition Event]
 [Put Option in case of Change of Control]
 [(further particulars specified below)]

13. (i) Status of the Notes: Unsubordinated
- (ii) [Date of corporate authorisations for issuance of Notes obtained: [●] [and [●], respectively]]

(N.B Only relevant where Board (or similar) authorisation is required for the particular tranche of Notes)

PROVISIONS RELATING TO INTEREST (IF ANY) PAYABLE

14. Fixed Rate Note Provisions [Applicable/Not Applicable]
- (If not applicable, delete the remaining sub-paragraphs of this paragraph)*
- (i) Rate[(s)] of Interest: [●] per cent. *per annum* payable in arrear on each Interest Payment Date]
- (ii) Interest Payment Date(s): [●] in each year [adjusted in accordance with [the Business Day Convention specified below⁷] [*specify Business Day Convention and any applicable Business Centre(s) for the definition of "Business Day"*]/not adjusted]
- (iii) Fixed Coupon Amount[(s)]⁸: [●] per [●] in nominal amount
- (iv) Broken Amount(s): [[●] payable on the Interest Payment Date falling [in/on] [●]]
- (v) Day Count Fraction (Condition 5(a)): [Actual/365 – FBF / Actual/365 / Actual/Actual - ISDA / Actual/Actual – ICMA / Actual/365 (Fixed) / Actual/360 / 30/360 / 360/360 / Bond Basis / 30E/360 / Eurobond Basis / 30E/360 (ISDA)]
- (vi) Determination Dates (Condition 5(a)): [●] in each year (*insert regular Interest Payment Dates, ignoring Issue Date or Maturity Date in the case of a*

⁷ RMB Notes only.

⁸ Not applicable for RMB Notes.

long or short first or last Coupon. N.B. only relevant where Day Count Fraction is Actual/Actual (ICMA)

(vii) [Business Day Convention]⁹ [Floating Rate Business Day Convention/ Following Business Day Convention/ Modified Following Business Day Convention/ Preceding Business Day Convention]]

(viii) [Party responsible for calculating Interest Amounts (if not the Calculation Agent)]¹⁰ [●]/[Not Applicable]]

15. Floating Rate Note Provisions [Applicable/Not Applicable]

(If not applicable, delete the remaining sub-paragraphs of this paragraph)

(i) Interest Period(s): [●]

(ii) Specified Interest Payment Dates: [●], in each year, subject to adjustment in accordance with the Business Day Convention

(iii) First Interest Payment Date: [●]

(iv) Interest Period Date: [Not Applicable]/[●]

(v) Business Day Convention: [Floating Rate Business Day Convention/ Following Business Day Convention/ Modified Following Business Day Convention/ Preceding Business Day Convention]

(vi) Business Centre(s) (Condition 5(a)): [●]

(vii) Manner in which the Rate(s) of Interest is/are to be determined: [Screen Rate Determination/ISDA Determination/FBF Determination]

(viii) Party responsible for calculating the Rate(s) of Interest and Interest Amount(s) (if not the Calculation Agent): [[●] specify/Not applicable]

(ix) Screen Rate Determination (Condition 5(c)(iii)(C)): [Applicable/Not Applicable]

(If not applicable, delete the remaining sub-paragraphs of this paragraph)

(A) Reference Rate: [EURIBOR/€STR/CMS Rate/see CMS combination formula below]

⁹ RMB Notes only.

¹⁰ RMB Notes only.

- (B) Observation Look-Back Period: [T2 Business Days] / [Not Applicable]
(only applicable in the case of €STR)
- (C) Interest Determination Date(s): [T2] Business Days in [specify city] for [specify currency] prior to [the first day of each Interest Accrual Period/each Interest Payment Date]
- (D) Relevant Screen Page:
- (E) CMS combination formula: $[m \times \text{CMS Rate [specify maturity]} [+/-/\times] n \times \text{CMS Rate [specify maturity]}]$ / [Not Applicable]
- (F) m: [Not Applicable /
(only applicable in the case of CMS combination formula)
- (G) n: [Not Applicable /
(only applicable in the case of CMS combination formula)
- (H) Designated Maturity:
- (I) Specified Time:
- (J) Reference Currency:
- (K) Reference Bank *specify four* / Not applicable]
- (x) FBF Determination (Condition 5(c)(iii)(A)): [Applicable/Not Applicable]
(If not applicable, delete the remaining sub-paragraphs of this paragraph)
- (A) Floating Rate:
- (B) Floating Rate Determination Date (*Date de Détermination du Taux Variable*):
(N.B. the fall-back provisions applicable to FBF Determination under the Recueil de Taux – Additifs Techniques FBF are reliant upon the provisions by reference banks of offered quotations for EURIBOR which, depending on market circumstances, may not be available at the relevant time)
- (xi) ISDA Determination (Condition 5(c)(iii)(B)): [Applicable/Not Applicable]

(If not applicable, delete the remaining sub-paragraphs of this paragraph)

- Floating Rate Option: [●]
- Designated Maturity: [●]
- Calculation Period: [●]
- Reset Date: As per Condition 5(c)(iii)(B) / [●]
- Fixing Day: [●]
- Effective Date: Interest Commencement Date / [●]
- Termination Date: As per Condition 5(c)(iii)(B) / [●]
- Delayed Payment: [Applicable[: specify applicable number of days] (if no number is specified, the applicable number of days shall be five (5) days) / Not Applicable]
- Compounding: [Applicable / Not Applicable]

(Only applicable where the Floating Rate Option is an overnight rate)

- OIS Compounding: [Applicable / Not Applicable]
- Compounding with Lookback: [Applicable / Not Applicable]
Lookback: [●]

(If no number is specified, and there is no default applicable to the Floating Rate Option, the default value will be five (5))

- Compounding with Observation Period Shift: [Applicable / Not Applicable]
Observation Period Shift: [●]

(If no number is specified, and there is no default applicable to the Floating Rate Option, the default value will be five (5))

- Set in Advance: [Applicable / Not Applicable]
- Observation Period Shift Additional business Days: [●]
[Applicable / Not Applicable]
- Compound with Lockout:

Lockout Period Business Day: [*specify the relevant financial centre(s)*]

Lockout: [●]

(If no number is specified, and there is no default applicable to the Floating Rate Option, the default value of the Lockout will be five (5))

- 2021 ISDA Definitions Linear Interpolation: [Applicable (*specify the Shorter Designated Maturity and the Longer Designated Maturity, each as defined in the 2021 ISDA Definitions*) / Not Applicable]

(xii) Margin(s): [+/-][●] per cent. *per annum* / [Not Applicable]

(xiii) Minimum Rate of Interest: [0.00 per cent.] / [[●] per cent. *per annum* (*such rate to be higher than 0.00 per cent.*)]

(xiv) Maximum Rate of Interest: [●] per cent. *per annum* / [Not Applicable]

(xv) Day Count Fraction (Condition 5(a)): [Actual/365 – FBF / Actual/365 / Actual/Actual – ISDA / Actual/Actual – ICMA / Actual/365 (Fixed) / Actual/360 / 30/360 / 360/360 / Bond Basis / 30E/360 / Eurobond Basis / 30E/360(ISDA)]

16. Zero Coupon Notes provisions [Applicable/Not Applicable]

(If not applicable, delete the remaining sub-paragraphs of this paragraph)

(i) Amortisation Yield (Condition 6(i)(i)): [●] per cent. *per annum*

(ii) Day Count Fraction (Condition 5(a)): [●]

17. Inflation Linked Notes Provisions [Applicable/Not Applicable]

(If not applicable, delete the remaining sub-paragraphs of this paragraph)

(i) Index: [CPI/HICP/US CPI]

(ii) Party, if any, responsible for calculating the interest due (if not the Calculation Agent): [●]

(iii) Interest Period(s): [●]

(iv) Interest Payment Dates: [●]

(v) Interest Determination Date(s): [●]

- | | | |
|--------|---|--|
| (vi) | Base Reference: | [CPI/HICP/ US CPI] Daily Inflation Reference Index applicable on [<i>specify date</i>] (amounting to: [●]) |
| (vii) | Rate of Interest: | [●] per cent. per annum multiplied by the Inflation Index Ratio |
| (viii) | Business Centre(s)
(Condition 5(a)): | [●] |
| (ix) | Minimum Rate of Interest: | [0.00 per cent.] / [[●] per cent. per annum (<i>such rate to be higher than 0.00 per cent.</i>)] |
| (x) | Maximum Rate of Interest: | [Not Applicable]/[●] per cent. per annum |
| (xi) | Day Count Fraction
(Condition 5(a)): | [Actual/365 – FBF / Actual/365 / Actual/Actual – ISDA / Actual/Actual – ICMA / Actual/365 (Fixed) / Actual/360 / 30/360 / 360/360 / Bond Basis / 30E/360 / Eurobond Basis / 30E/360(ISDA)] |
| (xii) | [Reference month: | [●]] |
| (xiii) | [Spread: | [●]] |
| (xiv) | [Multiplier: | [●]] |
| (xv) | [Change in the US CPI: | [●]] |

PROVISIONS RELATING TO REDEMPTION

- 18.** Call Option [Applicable/Not Applicable]

(If not applicable, delete the remaining sub-paragraphs of this paragraph)

- | | | |
|-------|---|--|
| (i) | Optional Redemption Date(s): | [●] |
| (ii) | Optional Redemption Amount(s) of each Note: | [●] per Note [of [●] Specified Denomination] ¹¹ |
| (iii) | If redeemable in part: | |
| (A) | Minimum nominal amount to be redeemed: | [●] |
| (B) | Maximum nominal amount to be redeemed: | [●] |

¹¹ Delete bracketed text in the case of Dematerialised Notes.

- (iv) Notice period:¹² [●]
- 19. Make-Whole Redemption by the Issuer** [Applicable/Not Applicable]
(If not applicable, delete the remaining sub-paragraphs of this paragraph)
- (i) Notice period¹³: [●]
- (ii) Reference Security: [●]
- (iii) Method of determination of the make-whole redemption rate: [Reference Dealer Quotation]/[Reference Screen Rate]
- (iv) Reference Screen Rate [specify]/[Not Applicable]
- (v) Reference Dealers: [Not Applicable][as per Condition 6(c)][●]
- (vi) Redemption Margin: [●]
- (vii) Make-Whole Calculation Agent: [●]
- 20. Clean-Up Call Option:** [Applicable / Not Applicable]
(If not applicable, delete the remaining sub-paragraph of this paragraph)
- Clean-Up Percentage [75] per cent./ [●] per cent.
- 21. Residual Maturity Call Option** [Applicable/Not Applicable]
(If not applicable, delete the remaining sub-paragraphs of this paragraph)
- (i) Residual Maturity Call Option Date: [●]
- (ii) Notice period:¹⁴ [●]
- 22. Redemption following an Acquisition Event** [Applicable/Not Applicable] *(If not applicable, delete the remaining sub-paragraphs of this paragraph)*
- (i) Acquisition Target: [●]

¹² If setting notice periods which are different to those provided in the terms and conditions, the Issuer is advised to consider the practicalities of distribution of information through intermediaries, for example, clearing systems and custodians, as well as any other notice requirements which may apply, for example, as between the Issuer and its fiscal agent.

¹³ If setting notice periods are different to those provided in the Conditions, the Issuer is advised to consider the practicalities of distribution of information through intermediaries, for example, clearing systems and custodians, as well as any other notice requirements which may apply, for example, as between the Issuer and its Fiscal Agent.

¹⁴ If setting notice periods are different to those provided in the terms and conditions, the Issuer is advised to consider the practicalities of distribution of information through intermediaries, for example, clearing systems and custodians, as well as any other notice requirements which may apply, for example, as between the Issuer and its fiscal agent.

- (ii) Acquisition Completion Date: [●]
- (iii) Acquisition Call Redemption Amount: [●]
- (iv) Acquisition Notice Period: The period from [[●]/[the Issue Date]] to [[●]/the Acquisition Completion Date]
- 23. Put Option** [Applicable/Not Applicable]
- (If not applicable, delete the remaining sub-paragraphs of this paragraph)*
- (i) Optional Redemption Date(s): [●]
- (ii) Optional Redemption Amount(s) of each Note: [●] per Note [of [●] Specified Denomination]¹⁵
- (iii) Notice period¹⁶: [●]
- 24. Change of Control Put Option** [Applicable/Not Applicable]
- 25. Final Redemption Amount of each Note** [[●] per Note [of [●] Specified Denomination] / [As provided below for Inflation Linked Notes as the case may be]
- 26. Inflation Linked Notes – Provisions relating to the Final Redemption Amount** [Applicable/Not Applicable]
- (If not applicable, delete the remaining sub-paragraphs of this paragraph)*
- (i) Index: [CPI/HICP/US CPI]
- (ii) Final Redemption Amount in respect of Inflation Linked Notes: [Condition 6(h) applies]
- (iii) Base Reference: [CPI/HICP/US CPI] Daily Inflation Reference Index applicable on [*specify date*] (amounting to: [●])
- (iv) Party responsible for calculating the Rate of Interest and/or Interest Amount(s) (if not the Calculation Agent): [●]

¹⁵ Delete bracketed text in the case of Dematerialised Notes.

¹⁶ If setting notice periods are different to those provided in the Conditions, the Issuer is advised to consider the practicalities of distribution of information through intermediaries, for example, clearing systems and custodians, as well as any other notice requirements which may apply, for example, as between the Issuer and its Fiscal Agent.

27. Early Redemption Amount

- (i) Early Redemption Amount(s) of each Note payable on redemption for taxation reasons (Condition 6(j)) or for illegality (Condition 6(n)): [●] per Note [of [●] Specified Denomination]
- (ii) Redemption for taxation reasons permitted on days others than Interest Payment Dates (Condition 6(j)(i)): [Yes/No]
- (iii) Unmatured Coupons to become void upon early redemption (*Materialised Bearer Notes only*) (Condition 7(f)): [Yes/No/Not Applicable]

28. Inflation Linked Notes – Provisions relating to the Early Redemption Amount: [Applicable / Not Applicable]

(If not applicable, delete the remaining sub-paragraphs of this paragraph)

- (i) Index: [CPI/HICP/ US CPI]
- (ii) Early Redemption Amount in respect of Inflation Linked Notes: [Condition 6(i)(ii) applies]
- (iii) Base Reference: [CPI/HICP/ US CPI] Daily Inflation Reference Index applicable on [*specify date*] (amounting to: [●])
- (iv) Party responsible for calculating the Rate of Interest and/or Interest Amount(s) (if not the Calculation Agent): [●]

GENERAL PROVISIONS APPLICABLE TO THE NOTES

29. Form of Notes: [Dematerialised Notes/Materialised Notes] (*Materialised Notes are only in bearer form and may only be issued outside France.*)

[Delete as appropriate]

- (i) Form of Dematerialised Notes: [Not Applicable/*specify whether:* bearer dematerialised form (*au porteur*)/administered registered dematerialised form (*au nominatif administré*)/fully registered dematerialised form (*au nominatif pur*)]
- (ii) Registration Agent: [Not Applicable/Applicable] [*if applicable give name and details*] (*note that a registration agent must be*

appointed in relation to fully registered dematerialised Notes only)

- | | | | |
|-------|------------------------|--------|---|
| (iii) | Temporary Certificate: | Global | [Not Applicable/Temporary Global Certificate exchangeable for Definitive Materialised Notes on [●] (the “Exchange Date”), being forty (40) calendar days after the Issue Date subject to postponement as specified in the Temporary Global Certificate] |
| (iv) | Applicable exemption: | TEFRA | [C Rules/D Rules/Not Applicable] <i>(Only applicable to Materialised Notes)</i> |
30. Financial Centre(s) (Condition 7(h)) or other special provisions relating to Payment Dates: [Not Applicable/give details.] *(Note that this item relates to the date and place of payment, and not interest period end dates, to which items 15(ii), 16(iii) and 18(vii) relates)*
31. Talons for future Coupons to be attached to Definitive Notes (and dates on which such Talons mature): [Yes/No. *If yes, give details*]
32. Redenomination provisions: [Not Applicable/The provisions [in Condition 1(d)] apply]
33. [Exclusion of the possibility to request identification information of Noteholders as provided by Condition 1(a)(i): [Applicable] *(If the possibility to request identification information of the Noteholders as provided by Condition 1(a)(i) is contemplated, delete this paragraph)*]
34. [Exclusion of the possibility of holding and reselling purchased Notes in accordance with applicable laws and regulations (Condition 6(k)): [Applicable] *(If the possibility of holding and reselling purchased Notes in accordance with applicable laws and regulations in accordance with Condition 6(k) is contemplated, delete this paragraph)*]
35. Consolidation provisions: [Not Applicable/The provisions [in Condition 14(b)] apply]
36. [Payment in Euro Equivalent instead of U.S. Dollar Equivalent in the case contemplated in Condition 7(i) for RMB Notes] [Applicable/Not Applicable]

RESPONSIBILITY

The Issuer accepts responsibility for the information contained in these Final Terms.

[[●] has been extracted from [●]. The Issuer confirms that such information has been accurately reproduced and that, so far as it is aware, and is able to ascertain from information published by [●], no facts have been omitted which would render the reproduced information inaccurate or misleading.]

Signed on behalf of the Issuer:

By:

Duly authorised

PART B – OTHER INFORMATION

1. Listing and Admission to Trading

- (i) Listing: [Euronext Paris/other (*specify*)/None] / [Not Applicable]
- (ii) Admission to trading: [Application has been made for the Notes to be admitted to trading on [●] with effect from [●].]
[Not Applicable.]
- (Where documenting a fungible issue need to indicate that original securities are already admitted to trading.)*
- [The [first / (*specify*)] Tranche(s) of the Notes are already admitted to trading on [●] as from [its/their respective] issue date.]
- (iii) Estimate of total expenses related to admission to trading: [●]

2. Ratings

- Ratings: [The Notes have not been rated] / [The Notes to be issued [are expected to be] / [have been] rated:
- [Moody's: [●]]
- [[Other]: [●]]
- [Need to include a brief explanation of the meaning of the ratings if this has previously been published by the rating provider.]*
- (The above disclosure should reflect the rating allocated to Notes of the type being issued under the Programme generally or, where the issue has been specifically rated, that rating.)*
- [[Each of [●], [●] and] [Moody's] is established in the European Union and has applied for registration under Regulation (EC) No 1060/2009, as amended, although the result of such applications has not been determined.]
- [[Each of [●], [●] and] [Moody's] is established in the European Union and is registered under Regulation (EC) No. 1060/2009 (as amended) (the “**CRA Regulation**”) and is included in the list of credit rating agencies registered in accordance with the CRA Regulation published on the European Securities and Markets Authority’s website

(<https://www.esma.europa.eu/credit-rating-agencies/cra-authorisation>).]

[[●], [●] and] [Moody's] [is/are] not established in the European Union and [has/have] not applied for registration under Regulation (EC) No 1060/2009 as amended [(the “**CRA Regulation**”), but is endorsed by [*insert credit rating agency's name*] which is established in the European Union, registered under the CRA Regulation and is included in the list of credit rating agencies registered in accordance with the CRA Regulation published on the European Securities and Markets Authority’s website (<https://www.esma.europa.eu/credit-rating-agencies/cra-authorisation>)].].

[*Insert credit rating agency/ies*] [is/are] established in the UK and registered under Regulation (EU) No1060/2009 as it forms part of domestic law of the United Kingdom by virtue of the European Union (Withdrawal) Act 2018 (the “**UK CRA Regulation**”).] /[[*Insert credit rating agency/ies*] has been certified under Regulation (EU) No 1060/2009 (as it forms part of domestic law of the United Kingdom by virtue of the European Union (Withdrawal) Act 2018 (the “**UK CRA Regulation**”))]

[[*Insert credit rating agency/ies*] has not been certified under (EU) No 1060/2009 as it forms part of domestic law of the United Kingdom by virtue of the European Union (Withdrawal) Act 2018 (the “**UK CRA Regulation**”) and the rating it has given to the Notes is not endorsed by a credit rating agency established in the UK and registered under the UK CRA Regulation]

3. [Interests of Natural and Legal Persons Involved in the Issue

Need to include a description of any interest, including a conflict of interest, that is material to the issue/offer, detailing the persons involved and the nature of the interest. May be satisfied by the inclusion of the following statement:

“Save as discussed in [“Subscription and Sale”] in the Base Prospectus [and save for the fees of [*insert relevant fee disclosure*] payable to the Dealers], so far as the Issuer is aware, no person involved in the offer of the Notes has an interest material to the offer.”]

4. Reasons for the Offer and Estimated Net Proceeds

[(i) Reasons for the offer: [[●] /General corporate purposes /Financing and/or refinancing [in whole or in part] the Eligible Green Projects described below:

[Describe specific Eligible Green Projects included in the Green Bond Framework and/or availability of Second Party Opinion and any relevant third party opinions and/or where the information can be obtained.]

(See [“Use of Proceeds”] wording in the Base Prospectus – if reasons for offer different from (i) what is disclosed in the Base Prospectus and/or (ii) financing and/or refinancing existing or future Eligible Green Projects described in the Green Bond Framework, give details)]

(If Redemption following an Acquisition Event is specified as being applicable, specify (i) the use of proceeds, in whole or in part, for acquisition consideration and (ii) the potential use for general corporate purposes if the Acquisition Event occurs but the Issuer elects not to use the Redemption following an Acquisition Event option)

[(ii) Estimated net proceeds: [●]

(If proceeds are intended for more than one use will need to split out and present in order of priority. If proceeds insufficient to fund all proposed uses state amount and sources of other funding.)

5. [Fixed Rate Notes only – Yield

Indication of yield: [●] per cent. *per annum*]

6. [Floating Rate Notes only - Performance of Rates

Details of performance of [EURIBOR/CMS Rate/€STR] rates can be obtained [but not] free of charge from [Reuters / give details of electronic means of obtaining the details of performance].]

[Benchmarks: Amounts payable under the Notes will be calculated by reference to [●] which is provided by [●].

[As at [●], [●] [appears/does not appear] on the register of administrators and benchmarks (the “BMR Register”) established and maintained by the European Securities and Markets Authority [“ESMA”] pursuant to Article 36 of the Benchmarks Regulation (Regulation (EU) 2016/1011), as amended (the “Benchmarks Regulation”). [(to be included for a significant benchmark – ensure that the BMR Register is checked for public notices) and, as at [date], no public notice has been included in the BMR Register with respect to [insert significant benchmark(s)].]

[As far as the Issuer is aware, *[name(s) of administrator(s)]*, as administrator[s] of *[specify the applicable benchmark(s)]* (*insert name(s) of administrator(s) and/or benchmark(s) which are exempt pursuant to Article 2 of Benchmarks Regulation, e.g. €STR and, pursuant to the Benchmarks Regulation only, any non-significant/non-critical benchmarks*) [does/do] not fall within the scope of the Benchmarks Regulation by virtue of Article 2 of the Benchmarks Regulation.] / OR [the transitional provisions in the Benchmarks Regulation apply, such that *[name(s) of administrator(s)]* [is/are] not currently required to be included in the BMR Register as authorised, registered or, if located outside the European Union, recognised, endorsed or benefitting from equivalence, provided that *[name(s) of administrator(s)]* [has/have] submitted an application for authorisation, registration, recognition or endorsement (as applicable) and unless and until such application has failed or been refused].] /

[As at [●], *[name(s) of administrator(s)]* appear[s] on the register of administrators and benchmarks established and maintained by the European Securities and Markets Authority [*"ESMA"*] pursuant to Article 36 of the Benchmarks Regulation (Regulation (EU) 2016/1011), as amended (the **"Benchmarks Regulation"**) as it provides benchmark(s) other than *[insert name[s] of benchmark[s]]* that are in scope of the Benchmarks Regulation. However, as far as the Issuer is aware, *[insert name[s] of benchmark[s]]* [is/are] not required to be registered by virtue of Article 2 of the Benchmarks Regulation. (*Specify where the Final Terms reference benchmark, which is out of scope of the Benchmarks Regulation, but the administrator is nevertheless included in the register as it provides a benchmark that is in scope of the Benchmarks Regulation*)]

[As at [●], [●] appears on the register of administrators and benchmarks established and maintained by the Financial Conduct Authority in the United Kingdom.].]

[Insert the relevant administrator's disclaimer when required]

7. [Inflation Linked Notes only – Performance of Index and Other Information Concerning the Underlying

- (i) Name of underlying index: [●]
- (ii) Information about the index, its volatility and past and future performance can be obtained, [but not free of charge], from: [●]/ [give details of electronic means of obtaining the details of volatility and performance]: [●]

The Issuer [intends to provide post-issuance information [specify what information will be reported and where it can be obtained]] [does not intend to provide post-issuance information].]

8. Operational Information

ISIN: [●]

Common Code: [●]

Depositories:

(a) Euroclear France to act as Central Depository: [Yes/No]

(b) Common Depository for Euroclear and Clearstream: [Yes/No]

Any clearing system(s) other than Euroclear France, Euroclear Bank SA/NV and Clearstream Banking, SA and the relevant identification number(s): [Not Applicable/give name(s) and number(s)]

Delivery: Delivery [against/free of] payment

Names and addresses of additional Paying Agent(s) (if any): [●]

The aggregate principal amount of Notes issued has been translated into Euro at the rate of [●] producing a sum of: [●]

9. Distribution

(i) Method of distribution: [Syndicated]/[Non-syndicated]

(ii) If syndicated:

(A) Names of Managers: [Not Applicable/give names of Managers]

(B) Stabilisation Manager(s) (if any): [Not Applicable/give name]

(iii) If non-syndicated, name of Dealer: [Not Applicable/give name]

(iv) U.S. Selling Restrictions: Category 2 restrictions apply to the Notes

- (v) Prohibition of Sales to EEA Retail Investors: [Not Applicable/ Applicable]

(If the Notes do not constitute “packaged” products, “Not Applicable” should be specified. If the Notes may constitute “packaged” products and no KID will be prepared, “Applicable” should be specified. For the purpose of the above, a “packaged” product shall designate a “packaged retail investment product” which means in accordance with Regulation (EU) No 1286/2014 of 26 November 2014 an investment, where, regardless of the legal form of the investment, the amount repayable to the retail investor is subject to fluctuations because of exposure to reference values or to the performance of one or more assets which are not directly purchased by the retail investor.)

- (vi) Prohibition of Sales to UK Retail Investors: [Not Applicable/ Applicable]

(If the Notes (i) do not constitute consumer composite investments under the CCI regime or (ii) the Notes do constitute consumer composite investments and a product summary will be prepared, “Not Applicable” should be specified. If the Notes may constitute consumer composite investments and no product summary will be prepared, “Applicable” should be specified.)

- (vii) [Singapore Sales to Institutional Investors and Accredited Investors only:] [Applicable/Not Applicable]¹⁷

¹⁷ Delete this line item where Notes are not offered into Singapore. Include this line item where Notes are offered into Singapore. Indicate “Applicable” if Notes are offered to Institutional Investors and Accredited Investors in Singapore only. Indicate “Not Applicable” if Notes are also offered to investors other than Institutional Investors and Accredited Investors in Singapore.

GENERAL INFORMATION

- (1) This Base Prospectus has been approved by the AMF in France in its capacity as competent authority pursuant to the Prospectus Regulation. The AMF only approves this Base Prospectus as meeting the standards of completeness, comprehensibility and consistency imposed by the Prospectus Regulation. Such approval shall not be considered as an endorsement of either the Issuer or the quality of the Notes that are the subject of this Base Prospectus and investors should make their own assessment as to the suitability of investing in the Notes.

This Base Prospectus will be valid for a period of twelve (12) months until 22 May 2027 provided that it is completed by any supplement, pursuant to Article 23 of the Prospectus Regulation and Article 18 of Commission Delegated Regulation (EU) 2019/979, as amended, following the occurrence of a significant new factor, a material mistake or a material inaccuracy relating to the information included in this Base Prospectus which may affect the assessment of the Notes. After such date, the Base Prospectus will expire and the obligation to supplement this Base Prospectus in the event of significant new factors, material mistakes or material inaccuracies will no longer apply. Application will be made in certain circumstances to admit the Notes on Euronext Paris and application may be made for the listing and admission to trading on any other Regulated Market.

- (2) Any issue of Notes under the Programme will be authorised by a resolution of its *Conseil d'administration* which may delegate its powers within one (1) year from the date of such authorisation to any person of its choice. For this purpose, the *Conseil d'administration* of the Issuer, at its meeting held on 18 December 2025, delegated its powers to issue up to €1,000,000,000 (or the equivalent of such amount in case of issuance in another currency) of notes to the Chief Executive Officer (*Directeur général*) of the Issuer for a period of one (1) year starting from 1 January 2026 (i.e., until 1 January 2027).
- (3) There has been no material adverse change in the prospects of the Issuer or the Group since the date of the last published audited financial statements.
- (4) There has been no significant change in the financial position or financial performance of the Issuer or the Group since the date of the last published financial information.
- (5) There has been no governmental, legal or arbitration proceedings (including any such proceedings which are pending or threatened of which the Issuer is aware) during the period of twelve (12) months immediately preceding the date of approval of this Base Prospectus which may have, or have had in the recent past, a significant effect on the Issuer's or the Group's financial position or profitability.
- (6) The Notes have been accepted for clearance through Euroclear and Clearstream. The appropriate common code and the International Securities Identification Number, in relation to the Notes of each Series will be specified in the Final Terms relating thereto. The relevant Final Terms shall specify any other clearing system as shall have accepted the relevant Notes for clearance together with any further appropriate information.

The address of Euroclear is Euroclear Bank SA/NV, 1 boulevard du Roi Albert II, B-1210 Brussels and the address of Clearstream is Clearstream Banking, 42 avenue JF Kennedy, L-1855 Luxembourg.

Dematerialised Notes will be inscribed in the books of Euroclear France (acting as central depository). The address of Euroclear France is 10-12, place de la Bourse, 75002 Paris, France.

- (7) In connection with the issue and distribution of any Tranche (as defined in “General Description of the Programme”) of Notes, the Dealer or the Dealers (if any) named as the stabilisation manager(s) (the “**Stabilisation Manager(s)**”) (or persons acting on behalf of any Stabilisation Manager(s)) in the applicable Final Terms may over-allot Notes or effect transactions with a view to supporting the

market price of the Notes at a level higher than that which might otherwise prevail. However, stabilisation may not necessarily occur. Any stabilisation action may begin on or after the date on which adequate public disclosure of the terms of the offer of the relevant Tranche is made and, if begun, may cease at any time, but it must end no later than the earlier of thirty (30) calendar days after the issue date of the relevant Tranche and sixty (60) calendar days after the date of the allotment of the relevant Tranche. Any stabilisation action or over-allotment must be conducted by the relevant Stabilisation Manager(s) (or person(s) acting on behalf of any Stabilisation Manager(s)) in accordance with all applicable laws and rules.

- (8) Each Temporary Global Certificate will bear the following legend: “THIS TEMPORARY GLOBAL NOTE HAS NOT BEEN AND WILL NOT BE REGISTERED UNDER THE U.S. SECURITIES ACT OF 1933, AS AMENDED (THE “**SECURITIES ACT**”). NEITHER THIS GLOBAL NOTE NOR ANY PORTION HEREOF MAY BE OFFERED OR SOLD WITHIN THE UNITED STATES OR TO, OR FOR THE ACCOUNT OR BENEFIT OF, ANY U.S. PERSON UNLESS AN EXEMPTION FROM THE REGISTRATION REQUIREMENTS OF THE SECURITIES ACT IS AVAILABLE.”
- (9) Each Materialised Bearer Note, Coupon and Talon issued in compliance with the D Rules will bear the following legend: “ANY U.S. PERSON WHO HOLDS THIS NOTE WILL BE SUBJECT TO LIMITATIONS UNDER THE U.S. INCOME TAX LAWS, INCLUDING THE LIMITATIONS PROVIDED IN SECTIONS 165(J) AND 1287(A) OF THE INTERNAL REVENUE CODE.”
- (10) In relation to any Tranche of Fixed Rate Notes, the yield in respect of such Notes will be specified in the applicable Final Terms. The yield is calculated at the Issue Date of the Notes on the basis of the relevant Issue Price. The yield indicated will be calculated as the yield to maturity as at the Issue Date (as defined in the Final Terms) of the Notes and will not be an indication of future yield.
- (11) Amounts payable under the Floating Rate Notes may be calculated by reference to one or more “benchmarks” for the purposes of the Benchmarks Regulation. In this case, a statement will be included in the applicable Final Terms as to whether or not the relevant administrator of the “benchmark” is included in ESMA’s register of administrators under Article 36 of the Benchmarks Regulation (the “**ESMA Benchmarks Register**”). In particular, EURIBOR is provided by the European Money Markets Institute (“**EMMI**”). As at the date of this Base Prospectus, EMMI appears on the ESMA Benchmarks Register.
- (12) The website of the Issuer is www.suez.com. The information on such website does not form part of this Base Prospectus, except where that information has been incorporated by reference into this Base Prospectus, and has not been scrutinised or approved by the AMF.
- (13) All or some of the Dealers and, as the case may be, the calculation agent, and their affiliates have and/or may in the future engage, in lending, in investment banking, commercial banking and other financial advisory and commercial dealings with the Issuer and its affiliates and in relation to securities issued by any entity of the Group (as defined above). They have or may (i) engage in investment banking, trading or hedging activities including activities that may include prime brokerage business, financing transactions or entry into derivative transactions, (ii) act as underwriters in connection with offering of shares or other securities issued by any entity of the Group. In the context of these transactions, certain of such Dealers have or may hold shares or other securities issued by entities of the Group. Where applicable, they have or will receive customary fees and commissions for these transactions. Hence, the Dealers for a Tranche of Notes may have interests differing from the Noteholder’s interests with respect to the implementation of an issue of Notes. Potential conflicts of interest may also arise between the calculation agent, if any, for a Series of Notes and the Noteholders (including where a Dealer acts as calculation agent), including with respect to certain discretionary

determinations and judgements that such calculation agent may make pursuant to the Terms and Conditions that may influence the amount receivable upon redemption of the Notes.

Where there is a lending relationship between the Issuer and one or several Dealers, all or part of the proceeds of an issue of Notes may, or may not, potentially be used to repay or reimburse all or part of such loans. Certain of the Dealers or their affiliates that have a lending relationship with the Issuer routinely hedge their credit exposure to the Issuer consistent with their customary risk management policies. Typically, such Dealers and their affiliates would hedge such exposure by entering into transactions which consist of either the purchase of credit default swaps or the creation of short positions in securities, including potentially the Notes issued under the Programme. The Dealers and their affiliates may also make investment recommendations and/or publish or express independent research views in respect of such securities or financial instruments and may hold, or recommend to clients that they acquire, long and/or short positions in such securities and instruments.

PERSON RESPONSIBLE FOR THE INFORMATION GIVEN IN THE BASE PROSPECTUS

To the best of the Issuer's knowledge, the information contained in this Base Prospectus is in accordance with the facts and makes no omission likely to affect its import.

Suez
4, place de la Pyramide (Altiplano)
92800 Puteaux
France

On 22 May 2026
Duly represented by:
Nathalie Pivet, Executive Vice-President Chief Financial and CSR Officer of Suez



This Base Prospectus has been approved by the AMF, in its capacity as competent authority under Regulation (EU) 2017/1129, as amended. The AMF has approved this Base Prospectus after having verified that the information it contains is complete, coherent and comprehensible within the meaning of Regulation (EU) 2017/1129, as amended. Approval does not imply that the AMF has verified the accuracy of this information.

This approval is not a favourable opinion on the Issuer and on the quality of the Notes described in this Base Prospectus. Investors should make their own assessment of the opportunity to invest in such Notes.

This Base Prospectus has been approved on 22 May 2026 and is valid until 22 May 2027 and shall, within this period and pursuant to the conditions set by Article 23 of Regulation (EU) 2017/1129, as amended, be completed by a supplement to the Base Prospectus in the event of new material facts or substantial errors or inaccuracies. The Base Prospectus has the following approval number: 26-162.

**Issuer
Suez**

4, place de la Pyramide (Altiplano)
92800 Puteaux
France

**Arranger
Société Générale**

29, boulevard Haussmann
75009 Paris
France

Dealers

Banco Bilbao Vizcaya Argentaria, S.A.

Ciudad BBVA
C/ Saucedo, 28
Edificio Asia - 1st Floor
28050 Madrid
Spain

Banco Santander, S.A.

Ciudad Grupo Santander
Avenida de Cantabria s/n
Edificio Encinar
28660, Boadilla del Monte
Madrid
Spain

Bank of China (Europe) S.A.

55 boulevard Royal
L – 2449
Luxembourg

BNP PARIBAS

16, boulevard des Italiens
75009 Paris
France

**Crédit Agricole Corporate and
Investment Bank**

12, place des Etats-Unis
CS 70052
92547 Montrouge Cedex
France

Deutsche Bank Aktiengesellschaft

Mainzer Landstr. 11-17
60329 Frankfurt am Main
Germany

HSBC Continental Europe

38, avenue Kléber
75116 Paris
France

ING Bank N.V., Belgian Branch

Avenue Marnix 24
1000 Brussels
Belgium

La Banque Postale

115, rue de Sèvres
75275 Paris Cedex 06
France

Mizuho Bank Europe N.V.

Atrium Amsterdam, 3rd Floor
Strawinskylaan 3053
1077 ZX Amsterdam
The Netherlands

MUFG Securities (Europe) N.V.

World Trade Center
Tower Two, 5th Floor
Strawinskylaan 1887
1077 XX Amsterdam
The Netherlands

Natixis

7, promenade Germaine Sablon
75013 Paris
France

NatWest Markets N.V.

Claude Debussylaan 94
Amsterdam 1082 MD
The Netherlands

RBC Capital Markets (Europe) GmbH

Marieturm, Taunusanlage 9-10
60329 Frankfurt am Main
Germany

Société Générale

29, boulevard Haussmann
75009 Paris
France

UniCredit Bank GmbH

Arabellastrasse 12
D-81925 Munich
Germany

Fiscal Agent, Paying Agent, Redenomination Agent, Consolidation Agent, Calculation Agent and Registration Agent

Société Générale

32, rue du Champ de Tir
CS 30812

44308 Nantes Cedex 3
France

Auditors

Forvis Mazars SA
45, rue Kléber
92300 Levallois Perret
France

Ernst & Young Audit
1/2, place des Saisons
92400 Courbevoie – Paris-La Défense 1
France

Legal Advisers

To the Issuer

As to French law
White & Case LLP
19, place Vendôme
75001 Paris
France

To the Dealers

As to French law
Allen Overy Shearman Sterling LLP
32, rue François 1^{er}
75008 Paris
France