This document is an unofficial English-language translation of the document "other information" relating in particular to the legal, financial and accounting characteristics of the company Suez (*Document "Autres Informations"*) which was filed with the Autorité des Marchés Financiers on July 27, 2021 and published on July 28, 2021. In the event of any differences between this unofficial English-language translation and the official French "other information" document, the official French "other information" document shall prevail.

#### INFORMATION

#### RELATING IN PARTICULAR TO THE LEGAL, FINANCIAL AND ACCOUNTING CHARACTERISTICS OF THE COMPANY



#### IN CONNECTION WITH THE TENDER OFFER FOR THE SHARES OF SUEZ

**INITIATED BY** 





This document relating to other information, in particular legal, financial and accounting information of Suez, was filed with the Autorité des marchés financiers (the "**AMF**") on July 27, 2021, in accordance with the provisions of article 231-28 of the AMF's general regulations and AMF instruction 2006-07 of July 25, 2006 (as amended). This document has been prepared under the responsibility of Suez.

This information document incorporates by reference the universal registration document of Suez for the year ended December 31, 2020 published on the Company's website and filed with the AMF on April 29, 2021 (the "**Universal Registration Document**"). It supplements the response document prepared by Suez in relation to the tender offer for the shares of Suez initiated by Veolia Environnement, approved by the AMF on July 20, 2021, under number 21-339, pursuant to the clearance decision (*avis de conformité*) of the same day (the "**Response Document**").

This document and the Response Document are available on the AMF's website (www.amf-france.org) and on Suez's website (www.suez.com) and may be obtained free of charge on request from Suez (Tour CB 21, 16 place de l'Iris, 92040 Paris La Défense Cedex).

In accordance with article 231-28 of the AMF's general regulations, a press release will be issued, at the latest on the day before the opening of the offer, to inform the public of the terms and conditions for making this document available.

#### **Table of contents**

1.	Reminder of the main terms and conditions of the offer					
2.	Info	ormation required under Article 231-28 of the AMF General Regulation	5			
3. reg		ormation on events that have occurred since the publication of the universal ion document	5			
3	5.1.	Capital structure of the Company at the date of this document	5			
3	5.2.	Situation of the beneficiaries of rights to receive Free Shares	5			
	.3. hares	Powers of the Board of Directors, in particular regarding the issue or repurchase of				
3	5.4.	Declarations of crossing thresholds10	)			
3	5.5.	Governance	2			
4.	Info	ormation on the proposed transfer of the new suez1	5			
5. reg		in press releases issued by the company since the publication of the universal ion document	5			
6.	Gen	neral Assembly18	3			
7.	Exc	eptional events and litigation	3			
8.	Cer	tificate of the person responsible for the information concerning SUEZ19	)			

#### 1. REMINDER OF THE MAIN TERMS AND CONDITIONS OF THE OFFER

#### 1.1 Presentation of the Offer

Pursuant to Title III of Book II and more particularly Articles 231-13 and 232-1 et seq. of the General Regulations of the Autorité des marchés financiers (the "AMF"), Veolia Environnement, a French société anonyme (public limited company) with a Board of Directors, having its registered office at 21, rue La Boétie, 75008 Paris, registered under number 403 210 032 R.C.S Paris, whose shares are admitted to trading on the regulated market of Euronext Paris ("Euronext Paris") under ISIN code FR0000124141 (mnemonic "VIE") ("Veolia" or the "Offeror"), makes an irrevocable offer to the shareholders of Suez, a French société anonyme (joint stock company) with a Board of Directors, whose registered office is located at Tour CB21, 16, place de l'Iris, 92040 Paris La Défense Cedex, registered under number 433 466 570 R.C.S. Nanterre, whose shares are listed on Euronext Paris (compartment A) and Euronext Brussels ("Euronext Brussels") under ISIN code FR0010613471 (mnemonic "SEV" on Euronext Paris and "SEVB" on Euronext Brussels) ("Suez" or the "Company"), to acquire all their Suez shares through a tender offer, the terms and conditions of which are set forth in the offer document filed by the Offeror on July 20, 2021 with the AMF and approved by the AMF on July 20, 2021 (the "Offer Document") and which may be followed by a squeeze-out in accordance with the provisions of Articles 237-1 to 237-10 of the AMF's general regulations (the "Offer").

The Offer price is 19.85 euros per share (distribution rights attached). It should be noted that the Offer was filed at a price of 18 euros per share (dividend attached) on February 8,  $2021^1$ , then increased to a price of 20.50 euros per share (dividend attached) on June 30,  $2021^2$ . Following the detachment of the dividend of 0.65 euro per share approved by the annual general meeting of Suez shareholders held on June 30, 2021, the price of 20.50 euros per share (dividend attached) was automatically reduced by an amount of 0.65 euro per share, to 19.85 euros per share (dividend attached).

The Offer is for all of the Suez shares not held by the Offeror<sup>3</sup>:

- which are already issued, i.e. as of the date of the Response Document, a maximum of 451,529,224 Suez shares<sup>4</sup>, and
- that may be issued prior to the closing of the Offer or the Reopened Offer (as such term is defined below), as a result of the vesting of the free shares granted by Suez (the "Free

<sup>&</sup>lt;sup>1</sup> AMF notice n° 221C0312 of February 8, 2021 available on the AMF website (www.amf-france.org).

<sup>&</sup>lt;sup>2</sup> AMF notice n° 221C1589 dated June 30, 2021 (supplement to AMF notice 221C0312 dated February 8, 2021) available on the AMF website (www.amf-france.org).

<sup>&</sup>lt;sup>3</sup> As of the date of this document, the Offeror holds 187,810,000 Suez Shares out of a total of 639,339,224 issued shares.

<sup>&</sup>lt;sup>4</sup> I.e. 639,339,224 shares representing the same number of theoretical voting rights on the basis of the information published by the Company on its website as at June 30, 2021 in accordance with Article 223-16 of the AMF's General Regulations. This also includes treasury shares, i.e. 187,161 shares based on the same information. It is however specified that, in order to be able to deliver Free Shares to its employees and corporate officers, the Company has announced its intention not to tender its treasury shares to the Offer.

**Shares**"), i.e., as of the date of the Response Document, a maximum of 550,919 new Suez shares,

i.e. a maximum number of 452,080,143 Suez shares included in the Offer.

The Offer Document specifies that American Depository Receipts under ISIN code US8646912092 ("Suez ADR") will not be accepted in the Offer or the Reopened Offer and that holders of Suez ADR who wish to tender their securities in the Offer or in the Reopened Offer will be first required to exchange them for Suez shares, as specified in section 2.5 of the Offer Memorandum.

Crédit Agricole Corporate and Investment Bank, HSBC Continental Europe, Bank of America Europe DAC (Branch in France) and Morgan Stanley Europe SE are acting as presenting banks of the Offer in accordance with the provisions of article 231-13 of the AMF General Regulation (hereinafter referred to together as the "**Presenting Banks**"). Only Crédit Agricole Corporate and Investment Bank and HSBC Continental Europe guarantee the content and the irrevocable nature of the commitments made by the Offeror in connection with the Offer.

#### **1.2** Reminder of the main terms of the Offer

A draft Offer was filed with the AMF on February 8, 2021 at a price of 18 euros per share (dividend attached). The filing of the draft Offer, thus formulated, and of the corresponding draft offer document were the subject of a filing notice by the AMF on February 8, 2021 and the draft offer document was made available to the public in accordance with article 231-16 of the AMF General Regulation.

On June 29, 2021, the Presenting Banks, acting on behalf of the Offeror, informed the AMF of the increase of the Offer price from 18 euros per share (dividend attached) to 20.50 euros per share (dividend attached) and filed a revised draft offer document with the AMF accordingly. The increase of the Offer price and the filing of the revised draft offer document were the subject of a supplement to the notice of filing on June 30, 2021 and the revised draft offer document was made available to the public in accordance with article 231-16 of the AMF's general regulations.

The Offer is voluntary and will be carried out in accordance with the normal procedure pursuant to the provisions of Articles 232-1 et seq. of the AMF General Regulation.

In accordance with the provisions of Article 232-4 of the AMF General Regulation, if the Offer is successful, it will be automatically reopened within ten (10) trading days following the publication of the final result of the Offer, under the same terms as the Offer (the "**Reopened Offer**").

In accordance with articles L.433-4 II of the Monetary and Financial Code and 232-4 and 237-1 and seq. of the AMF General Regulation, in the event that the number of shares not tendered to the Offer by the minority shareholders of the Company does not represent, at the end of the Offer or, as the case may be, of the Reopened Offer, more than 10% of the share capital and the voting rights of the Company, the Offeror has indicated that it intends to request from the AMF the implementation, within ten (10) trading days from the publication of the result of the Offer or, as the case may be, within three (3) months from the closing of the Reopened Offer, of a squeeze-out procedure in order to have the shares of the Company not tendered to the Offer transferred.

The Offer is subject to the validity threshold referred to in article 231-9, I of the AMF General regulation, as described in section 2.6.1 of the Offer Document.

In addition, as of the date of the Response Document, the Offer is subject to the condition precedent (as described in section 2.6.2 of the Offer Document) of obtaining merger control clearance for the combination from the European Commission, pursuant to Article 6.1.b) of the EC Regulation n° 139/2004 of January 20, 2004, it being specified that the Offeror reserves the right to waive this condition, after prior consultation (without right of veto) with Suez.

Finally, in accordance with the provisions of article 232-11 of the AMF General Regulation, Veolia has indicated that it reserves the right to withdraw its Offer within a period of five (5) trading days following the publication of the timetable of a competing offer or improved offer, after having informed the AMF of its decision.

The Offeror has also reserved the right to withdraw its Offer if it no longer serves its intended purpose, or if Suez, as a result of actions taken by it, changes its substance during the Offer or if the actions taken by Suez result in the Offer becoming more expensive for the Offeror.

The indicative timetable of the Offer is presented in paragraph 2.11 of the Offer Document.

As the Suez shares are admitted to trading on Euronext Brussels, the Offer will, in accordance with Article 4, §4 of the Belgian law of April <sup>1,</sup> 2007 relating to takeover bids, be opened in Belgium. To this effect, the Offer Document has been acknowledged by the Belgian Authority for Financial Services and Markets in accordance with Article 20 of the aforementioned law.

#### 2. INFORMATION REQUIRED UNDER ARTICLE 231-28 OF THE AMF GENERAL REGULATION

In accordance with the provisions of Article 231-28 of the AMF General Regulation, information relating in particular to the legal, financial and accounting characteristics of the Company are included in the Universal Registration Document, which incorporates elements of the Company's annual financial report for the year ended December 31, 2020, the Company's annual corporate and consolidated financial statements as at December 31, 2020 and the related statutory auditors' reports, which this document incorporates by reference.

These documents are available on the Company's website (<u>www.suez.com</u>) and can be obtained free of charge upon request to the Company (Tour CB 21, 16 place de l'Iris, 92040 Paris La Défense Cedex).

These documents are supplemented by the information set out below relating to significant events subsequent to the filing of the Universal Registration Document, and by press releases published and posted online by the Company since the filing of the Universal Registration Document.

# **3.** INFORMATION ON EVENTS THAT HAVE OCCURRED SINCE THE PUBLICATION OF THE UNIVERSAL REGISTRATION DOCUMENT

#### 3.1. Capital structure of the Company at the date of this document

As of the date of this document, the Company's share capital amounts to 2,557,356,896 euros divided into 639,339,224 fully paid-up ordinary shares of the same class.

To the best of the Company's knowledge and based on the latest available information, the

Shareholders	Number of shares held	% of shares held	% of exercisable voting rights
Veolia <sup>[1]</sup>	187 810 000	29.38%	29.38%
BlackRock <sup>[2]</sup>	44 366 411	6.94%	6.94%
Criteria Caixa	37 110 685	5.80%	5.81%
Employee ownership <sup>[3]</sup>	35 298 621	5.52%	5.52%
ENGIE <sup>[4]</sup>	11 434 720	1.79%	1.79%
Treasury shares	187 161	0.03%	-
Public	323 131 626	50.54%	50.56%
Total	639 339 224	100%	100%

following table shows the breakdown of the Company's share capital and voting rights:

# In accordance with Article 223-11 of the AMF General Regulation, the total number of voting rights is calculated on the basis of all shares to which voting rights are attached, including shares without voting rights.

As of the date of this document, the Offeror holds, directly or indirectly, 187,810,000 shares of the Company, representing 29.38% of the Company's share capital.

As of the date of this document, with the exception of the Free Shares, there are no other equity securities or other financial instruments issued by the Company or rights conferred by the Company that may give access, immediately or in the future, to the Company's share capital or voting rights.

#### 3.2. Situation of the beneficiaries of rights to receive Free Shares

The Company has set up several free share plans, the respective vesting periods of which are still in progress at the date of this document.

<sup>&</sup>lt;sup>[1]</sup> According to the declaration of crossing of legal thresholds by Veolia dated October 7, 2020. Veolia's exercise of the voting rights attached to its shareholding is suspended pending clearance of the merger by the European Commission and the UK *Competition and Markets Authority* (CMA), except where the European Commission and the CMA expressly grant an exemption for decisions intended to safeguard the full value of the investment in the shareholding. However, the *Competition Commission of India* (CCI) has also suspended the exercise of its voting rights by Veolia as part of its review of the transaction under Indian merger control, without the possibility of an exemption.

<sup>&</sup>lt;sup>[2]</sup> According to the declaration of crossing of statutory thresholds sent by BlackRock to the Company.

<sup>&</sup>lt;sup>[3]</sup> Including shares from free share plans or performance shares held in registered form by employees of the Company or its subsidiaries.

<sup>&</sup>lt;sup>[4]</sup> According to ENGIE's declaration of crossing of legal thresholds dated October 8, 2020.

Beneficiaries of rights to receive Free Shares may tender such Free Shares to the Offer or to the Reopened Offer provided that they are definitively acquired and transferable<sup>5</sup>.

The table below summarizes the main characteristics of the Company's free share plans in force at the date of this document.

	Free Shares allocation plan Sharing 2017 (the "2017 Sharing Plan")	Free performance shares allocation plan 2018 (the "2018 Plan")	Free Shares allocation plan Sharing 2019 (the "2019 Sharing Plan")
Date of the general meeting	May 10, 2017	May 17, 2018	May 14, 2019
Acquisition period	From February 28, 2018 to December 19, 2022	From July 25, 2018 to September 30, 2021	From January 28, 2020 to January 17, 2025
Number of shares that may be acquired	138 172	295 129	117 618

On June 29, 2021, the Company's Board of Directors amended the terms and conditions of the 2017 Sharing Plan and the 2019 Sharing Plan to shorten their respective vesting periods.

It has been decided that the vesting period of the 2017 Sharing Plan will end on November 16, 2021. Consequently, the vesting period of the Sharing 2017 Plan will expire before the closing of the Offer and the Free Shares delivered to the beneficiaries under this plan may be tendered to the Offer.

It was also decided that the vesting period of the 2019 Sharing Plan will end at the end of the minimum two-year vesting period set by the Suez shareholders' meeting, i.e. on January 28, 2022.

With respect to the 2018 Plan, the vesting period will expire on September 30, 2021, i.e. before the closing of the Offer, and the Free Shares delivered to the beneficiaries under this plan may therefore be tendered to the Offer.

In the event that the expiration of the vesting period of the Free Shares occurs after the closing of the Offer or, as the case may be, of the Reopened Offer, in particular in the context of the 2019 Sharing Plan, the Offeror will propose to the beneficiaries of rights to receive Free Shares, who will not be able to tender such Free Shares to the Offer or, as the case may be, to the Reopened Offer, to purchase them during a period of 60 calendar days following the expiration of the vesting period, through the implementation of a liquidity mechanism in accordance with the market practices applicable to similar transactions and which will be offered at the latest at the closing of the Offer or, as the case may be, of the Reopened Offer. The purchase price of such Free Shares will be equal to the price per share paid under the Offer, adjusted, if applicable,

<sup>&</sup>lt;sup>5</sup> In particular, in the event of the lifting of unavailability pursuant to Articles L. 225-197-1 and seq. of the French Commercial Code (due to the death or disability of the beneficiary).

in accordance with Section 2.2 of the Offer Document, for the amount of any distribution that would have occurred between the closing of the Reopened Offer and the request for purchase of the Free Shares. It is specified that, in the event of the implementation of a squeeze-out, the liquidity mechanism will not apply to shares definitively acquired prior to its implementation.

**3.3.** Powers of the Board of Directors, in particular regarding the issue or repurchase of shares In addition to the legal powers granted to it by law and the Company's bylaws, the Board of Directors has the following authorizations and delegations.

Nature of the authorization or delegation granted	Date of the general meeting and resolution concerned	Maximum nominal amount or percentage of share capital or number of shares authorized	Duration	Use during the year
Authorization for the Company to trade in its own shares	12/05/2020 (20th resolution)	Within the limit of a maximum holding of 10% of the capital	18 months	0.03% as of 12/31/2020
Cancellation of treasury shares	12/05/2020 (21st resolution)	10% of capital per 24-month period	26 months	No
Increase in the share capital by issuing, with preferential subscription rights for shareholders, ordinary shares and/or any securities giving access to the Company's equity securities or entitling holders to the allocation of debt securities	12/05/2020 (22nd resolution)	500 million <sup>(a)</sup>	26 months	No
Increase in the share capital by issuing, without shareholders' preferential subscription rights, by way of a public offering of ordinary shares of the Company and/or securities giving access to equity securities of the Company or giving the right to the allocation of debt securities	12/05/2020 (23rd resolution)	250 million <sup>(a)(b)</sup>	26 months	No

Nature of the authorization or delegation granted	Date of the general meeting and resolution concerned	Maximum nominal amount or percentage of share capital or number of shares authorized	Duration	Use during the year
Issuance, within the framework of an offer referred to in article L. 411 - 2-II of the French Monetary and Financial Code, (so-called "private placement" offer), of ordinary shares and/or securities giving access to the Company's capital, with cancellation of the shareholders' preferential subscription rights	12/05/2020 (24th resolution)	250 million <sup>(a)(b)</sup>	26 months	No
Increase in the number of shares to be issued in the event of a capital increase with maintenance or cancellation of shareholders' preferential subscription rights up to a limit of 15% of the initial issue	12/05/2020 (25th resolution)	Up to 15% of the initial issue <sup>(a)</sup>	26 months	No
Increase in the Company's share capital in consideration for contributions in kind consisting of equity securities or securities giving access to the capital	12/05/2020 (26th resolution)	250 million (up to 10% of the capital) <sup>(a)(b)</sup>	26 months	No
Increase in share capital in consideration for the contribution of shares made in the context of a public exchange offer initiated by the Company, with cancellation of preferential subscription rights	12/05/2020 (27th resolution)	250 million <sup>(a)(b)</sup>	26 months	No

Nature of the authorization or delegation granted	Date of the general meeting and resolution concerned	Maximum nominal amount or percentage of share capital or number of shares authorized	Duration	Use during the year
Increase in the share capital by issuing shares or securities giving access to the capital reserved for members of savings plans, with cancellation of shareholders' preferential subscription rights in favor of the latter	12/05/2020 (28th resolution)	50 million <sup>(a)</sup>	26 months	10,976,645 shares issued in connection with Sharing 2021
Free allocation of shares in the context of an employee share ownership plan	05/14/2019 (21st resolution)	0.05% of share capital	26 months	119,604 shares allocated as matching shares in the context of Sharing 2019
Free allocation of performance shares	12/05/2020 (29th resolution)	0.5% of share capital	26 months	No

- (a) The 30th resolution of the 2020 Shareholders' Meeting set a limit on the total nominal amount of capital increases that may be carried out, immediately and/or in the future, pursuant to the 22nd to 27th resolutions of the 2020 Shareholders' Meeting, at 500 million euros for issues of shares and/or securities representing debt securities or similar securities giving access to the Company's share capital, and at 3 billion euros for issues of securities giving access to the Company's share capital to be issued or entitling the holder to the allotment of debt securities.
- (b) joint ceiling of 250 million euros in par value, which will be deducted from the overall ceiling set in the 30th resolution of the 2020 Shareholders' Meeting.

#### 3.4. Declarations of crossing thresholds

Since January 1, 2021, the AMF and the Company have received the following declarations of crossing of legal thresholds:

Declarant	Date of crossing	Number of shares	of share capital	of voting rights	Threshold crossing for which a declaration was made
Blackrock	April 27, 2021	32 038 443	5.01%	5.01%	Crossing of the 5% threshold of the Company's capital and voting rights
Blackrock	April 28, 2021	31 692 502	4,96%	4,96%	Falling below the 5% threshold of the Company's capital and voting rights
Blackrock	April 30, 2021	32 746 231	5.12%	5.12%	Crossing of the 5% threshold of the Company's capital and voting rights
UBS Group AG <sup>6</sup>	June 17, 2021	33 555 025	5.25%	5.25%	Crossing of the 5% threshold of the Company's capital and voting rights
UBS Group AG <sup>7</sup>	June 18, 2021	0	0%	0%	Falling below the 5% threshold of the Company's capital and voting rights
The Société Générale <sup>8</sup>	June 18, 2021	34 482 809	5.39%	5.39%	Crossing of the 5% threshold of the Company's capital and voting rights
The Société Générale <sup>9</sup>	June 29, 2021	0	0%	0%	Falling below the 5% threshold of the Company's capital and voting rights
The Goldman	July 1, 2021	32 794 489	5.13%	5.13%	Crossing of the 5% threshold of the

<sup>&</sup>lt;sup>6</sup> This crossing of threshold results from an acquisition of SUEZ shares off the market and an increase in the number of SUEZ shares held by assimilation, as a result of which the exemption from trading no longer applies to the declarant (cf. article 223-13 I, 2° of the general regulations).

<sup>&</sup>lt;sup>7</sup> This falling below the threshold results from a decrease in the holding of SUEZ shares in the context of trading activities, as a result of which the exemption from trading applies to the declarant (cf. article 223-13 I, 2° of the general regulations), the declarant no longer holds any SUEZ shares within the meaning of the aforementioned article

<sup>&</sup>lt;sup>8</sup> This crossing of thresholds results from an acquisition of Suez shares off the market.

<sup>&</sup>lt;sup>9</sup> This falling below the threshold results from a transfer of SUEZ shares off the market, as a result of which the exemption from trading applies to the declarant (cf. article 223-13 I, 2° of the general regulations), as the declarant no longer holds any SUEZ shares within the meaning of the aforementioned article.

Declarant	Date of crossing	Number of shares	of share capital	of voting rights	Threshold crossing for which a declaration was made
Sachs Group, Inc. <sup>10</sup>					Company's capital and voting rights
The Goldman Sachs Group, Inc. <sup>11</sup>	July 12, 2021	646 232	0.10%	0.10%	Falling below the 5% threshold of the Company's capital and voting rights

#### 3.5. Governance

For more details on the Company's governance, please refer to chapters 12 to 14 of the Universal Registration Document.

<u>Board of Directors</u>

As of the date of this document, the Company's Board of Directors is composed as follows:

- Mr. Philippe Varin, President;
- Mr. Bertrand Camus, Chief Executive Officer;
- Mrs. Miriem Bensalah Chaqroun, independent director;
- Mr. Anthony R. Coscia, director;
- Ms. Martha Crawford, independent director;
- Mrs. Delphine Ernotte Cunci, independent director;
- Ms. Anne Lauvergeon, independent director;
- Mr. Bertrand Meunier, independent director;
- Mr Philippe Petitcolin, independent director;
- Mr. Jacques Richier, independent director;
- Mrs Brigitte Taittinger-Jouyet, independent director;
- Mr. Guillaume Thivolle, director representing employee shareholders;
- Mr. Enric Xavier Amiguet I Rovira, director elected by the employees; and
- Mrs. Agatta Constantini, director elected by the employees.

It should be noted that the Ordinary General Meeting of June 30, 2021 approved the ratification of the co-option of the following directors:

<sup>&</sup>lt;sup>10</sup> This crossing of threshold is the result of an off-market acquisition of SUEZ shares, as a result of which the exemption from trading no longer applies to the declarant (cf. article 223-13 I, 2° of the general regulations).

<sup>&</sup>lt;sup>11</sup> This falling below the threshold is the result of an off-market acquisition of SUEZ shares, as a result of which the exemption from trading no longer applies to the declarant (cf. article 223-13 I, 2° of the general regulations).

- Mr. Bertrand Meunier;
- Mr. Jacques Richier;
- Mr. Anthony R. Coscia; and
- Mr. Philippe Petitcolin.

In accordance with its reasoned opinion, the Board of Directors recommends the Offer and consequently the directors have indicated their intention to tender all of their shares to the Offer, subject to the obligation to hold shares provided for in the Company's articles of association in the case of directors who remain in office after the settlement-delivery date of the Offer and the obligation to retain shares until the end of their term of office in the case of the Chief Executive Officer.

<u>Chief Executive Officer</u>

As of the date hereof, the position of Chief Executive Officer of the Company is held by Mr. Bertrand Camus, who is the only director to hold executive functions within the Group.

Concerning the Chief Executive Officer, the Board of directors decided at its meeting of February 26, 2019 to grant an indemnity to Mr. Bertrand Camus in the event of his forced departure from his duties as Chief Executive Officer (in particular following his dismissal or resignation due to a change in control or strategy of the Company).

No compensation would be due in the following cases:

- if the departure occurs less than two years after the term of office of the Chief Executive Officer or in the event of resignation, except if the departure is due to a change of control of the Company or a change of strategy;
- in the event of a change of functions within the SUEZ Group;
- if the departure, in whatever form, is due to gross misconduct or serious misconduct on the part of the Chief Executive Officer;
- if the Chief Executive Officer is eligible to retire on the date of his departure;
- if the age limit for holding the office of Chief Executive Officer is reached; or
- in the event of death.

The amount of the severance payment is capped at two years' fixed and variable annual compensation, the variable compensation to be taken into account for the calculation of this payment corresponding to the average of the last two annual variable compensation payments actually made to the Chief Executive Officer.

In addition, the severance payment may only be paid after the Board of Directors has ascertained that performance conditions have been met, assessed at the date of termination of the Chief Executive Officer's mandate. These performance conditions correspond to the levels of achievement of the quantifiable performance criteria set at the beginning of each fiscal year by the Board of Directors for the calculation of the Chief Executive Officer's annual variable compensation.

Thus, if the average amount obtained by the Chief Executive Officer in application of the quantifiable criteria in respect of the three financial years preceding departure is greater than or

equal to the target amount of annual variable compensation, 100% of the amount of the indemnity will be due to the Chief Executive Officer. If the average amount obtained is, on average for the three financial years preceding the departure, between 90% and 100% (excluding) of the target amount, 70% of the amount of the compensation will be due to the Chief Executive Officer. If the average amount obtained for the three financial years preceding the departure is less than 90% (excluding) of the target amount, no indemnity will be due to the Chief Executive Officer. If the Chief Executive Officer leaves before the end of the third year, compliance with the performance condition will be assessed over one or two years only, depending on the length of time he or she has been in office.

The commitments made in favor of the Chief Executive Officer with respect to this end-of-term indemnity were approved by the SUEZ Shareholders' Meeting of May 14, 2019, in a specific resolution and are described in the Chief Executive Officer's compensation policy approved by the Shareholders' Meetings of May 14, 2019, May 12, 2020 and June 30, 2021.

The compensation policy for the Chief Executive Officer, as approved by the Shareholders' Meetings of May 14, 2019, May 12, 2020 and June 30, 2021, also provides that in the event of forced departure, in particular following a change of control, the rights linked to long-term compensation plans are maintained pro rata to the length of time spent within the Group but remain subject to performance conditions.

In addition, it is specified that the Board of Directors also decided, at its meeting of February 26, 2019, in consideration of the commitment of the Chief Executive Officer, for a period of two years from the end of his term of office as Chief Executive Officer, whatever the cause of the termination of his duties, not to engage directly or indirectly in a business competing with that of the Company and the companies of the SUEZ Group to grant him compensation equal to one year's remuneration (fixed and variable parts, the variable remuneration to be taken into account for the calculation of this compensation corresponding to the average of the last two annual variable remunerations effectively paid to the Chief Executive Officer), paid in the form of 24 equal and successive monthly payments.

In accordance with the AFEP-MEDEF Code, the aggregate of the severance payment and the non-competition payment may not exceed two years' remuneration (fixed and variable, the variable remuneration to be taken into account for the calculation of these payments being the average of the last two years' variable remuneration actually paid to the Chief Executive Officer).

The non-competition indemnity will not be paid under any circumstances if the Chief Executive Officer exercises his right to retirement or if he is over 65 years of age at the end of his term of office as Chief Executive Officer. In addition, the Board of Directors will have the option of waiving the implementation of this non-compete undertaking at the time of the departure of the Chief Executive Officer, in which case no compensation will be due.

These commitments in favor of the Chief Executive Officer in respect of the non-competition indemnity were approved by the SUEZ Shareholders' Meeting of May 14, 2019 and are described in the Chief Executive Officer's compensation policy approved by the Shareholders' Meetings of May 14, 2019, May 12, 2020 and June 30, 2021.

On June 15, 2021, the Chief Executive Officer announced that he wished to terminate his duties in view of the change of control of the Company, but agreed to remain in office until the first

settlement of the Offer and at the latest on December 31, 2021. In this context, the Board of Directors noted the amount of the severance payment due to the Chief Executive Officer (subject to the approval by the SUEZ General Meeting of June 30, 2021 of the payment of his 2020 annual compensation), the number of performance units that he is entitled to maintain and waived the implementation of the non-competition undertaking of the Chief Executive Officer, who will therefore not be entitled to any compensation in this respect. It also decided, subject to the approval, if necessary, of the modification of the compensation policies by the 2022 SUEZ General Meeting, to waive the condition of presence attached to the multi-year variable compensation from which the Chief Executive Officer benefits that would not be vested on the date of his departure and to deem fulfilled the performance conditions attached to all of the 2019 and 2020 performance units that had been granted to him. For all intents and purposes, it is specified that Veolia has irrevocably undertaken, in its capacity as a Suez shareholder, to vote at the 2022 SUEZ General Meeting in favor of the allocation and payment of the elements concerned or, if it occurs before this Meeting, to pay all of these elements to the Chief Executive Officer at the time of the delisting of SUEZ, taking into account the granting of these elements of compensation by the Board of Directors of Suez.

It is specified that the SUEZ General Meeting of June 30, 2021 approved the payment of the Chief Executive Officer's 2020 annual variable compensation.

On June 30, 2021, the Company made available on its website information on the terms of departure of the Chief Executive Officer, as set out in Appendix 1 of this document.

#### 4. INFORMATION ON THE PROPOSED TRANSFER OF THE NEW SUEZ

On May 14, 2021, Suez and Veolia announced that they had entered into a combination agreement and a Memorandum of Understanding with Meridiam, GIP, Caisse des Dépôts and CNP Assurances (the "**Consortium**") for the acquisition of its Water and Waste businesses (excluding hazardous waste) in France and some of its identified assets worldwide.

On June 29, 2021, the Company announced that the Consortium has delivered its final binding promise to purchase to Suez and Veolia for the purchase of the new SUEZ for an enterprise value of 10.4 billion euros.

The proposed transfer of the new SUEZ to the Consortium is more fully described in the press releases issued by SUEZ on May 14, 2021 and May 29, 2021, which are included in Appendix 2 of this document.

The Company will publish its half-yearly financial statements on July 28, 2021. These half-yearly financial statements will relate to the Suez group as a whole and will therefore not include any item specifically relating to the scope of the new Suez which is the subject of the proposed sale to the Consortium, nor any item enabling the determination of such scope; they will also not include any item relating to the scope of the businesses which will remain within Suez, which will be controlled by the Offeror in the event of a successful Offer.

A balance sheet and income statement for the New Suez perimeter as well as certain key indicators relating to this perimeter will be made available around August 6, 2021. This publication will be accompanied by methodological elements that will enable the financial data relating to the scope of Suez's activities that are not subject to the proposed sale to the Consortium, to be assessed by difference.

# 5. MAIN PRESS RELEASES ISSUED BY THE COMPANY SINCE THE PUBLICATION OF THE UNIVERSAL REGISTRATION DOCUMENT

The Company publishes its press releases online on its website <u>https://www.suez.com/fr/actualites/communiques-de-presse</u>.

Since the filing of the Universal Registration Document, the Company has issued the following press releases, which are reproduced in full in <u>Appendix 2</u>:

Date of the press release	Title of the press release
April 29, 2021	Key industrial clients in France and abroad reaffirm their confidence in SUEZ in 2021
April 29, 2021	SUEZ Q1 2021 Financial results
April 30, 2021	General Meeting of June 22nd 2021 - Availability of preparatory documents for the General Meeting
May 5, 2021	In Saint-Cyr-L'Ecole (France), SUEZ accelerates its green mobility by acquiring its first Citroën My Ami Cargo, the new electric mobility vehicle designed for professional users
May 6, 2021	SUEZ develops its expertise in the dismantling and recovery of wind turbines with a recovery target close to 100%
May 11, 2021	SUEZ completes the acquisition of the non-controlling interests in its Chinese operations Suyu
May 14, 2021	Veolia and SUEZ have signed a Combination Agreement between themselves and a Memorandum of Understanding with Meridiam–GIP– Caisse des Dépôts/CNP Assurances for the acquisition of the new SUEZ
May 18, 2021	Lithium-ion battery recycling in Europe Eramet and Suez step up their cooperation
May 18, 2021	SUEZ has finalized the sale of OSIS, a multi-specialist in wastewater services, to Veolia
May 25, 2021	In the United States the city of East Providence renews its confidence in the SUEZ group for the management of the Riverside wastewater treatment plan
May 27, 2021	100% electric trucks: Household waste collection in Neuilly-sur-Seine (France), entrusted to SUEZ, will be carried out with ten Renault Trucks D Wide Z.E.
May 31, 2021	SUEZ finalizes the sale of its recycling and waste recovery activities in 4 continental european countries
June 2, 2021	AgroParisTech, SUEZ, the Fondation SUEZ, the French Development Agency sign a new 4-year partnership for the AgroParisTech "SUEZ - Water for All" Chair, along with ESSEC Business School and the Rhône Méditerranée Corse Water Agency

Date of the press release	Title of the press release
June 3, 2021	Inclusion and equal rights for LGBT+ employees : SUEZ France signs the Autre Cercle's LGBT+ commitment charter
June 4, 2021	The Würth and SUEZ Groups join forces to facilitate the collection and sorting of companies' waste
June 7, 2021	Contributing to Net-Zero Emissions: SUEZ Group and Airex Energy will industrialize an innovative carbon capture solution to restore soil quality and act for the climate
June 8, 2021	SUEZ inaugurates its "BioResourceLab" in Narbonne (France): The new international research and innovation center dedicated to the recovery of organic waste
June 15, 2021	Climate change and air quality: With the acquisition of ARIA Technologies, SUEZ strengthens its expertise in air quality challenges
June 22, 2021	With the acquisition of Inflowmatix, SUEZ continues to consolidate its portfolio of digital solutions to improve water infrastructures performance
June 23, 2021	The real estate group Risanamento SpA entrusts SUEZ and SEMP with the remediation of the Santa Giulia district in Milan, Italy
June 29, 2021	In China, SUEZ wins new contracts and reinforces its support for green development in the country
June 29, 2021	The Board of Directors of SUEZ recommends Veolia's enhanced public offer at a price of €20.50 per share (coupon attached) (1)
June 30, 2021	SUEZ welcomes the strong support expressed by its shareholders at the General Meeting and confirms that Q2 has seen a continuation of the recovery observed in Q1
July 1, 2021	In the United States, SUEZ wins a series of water and wastewater services contracts for total revenues of around 188 million euros
July 5, 2021	Fight against climate change: SUEZ Group and FERMENTALG have created "CarbonWorks", a company specializing in the capture and recovery of CO2 thanks to micro-algae
July 7, 2021	The agglomeration of Bassin de Brive (France) innovates to preserve its resources by entrusting the SUEZ Group with its public drinking water and sanitation services
July 8, 2021	Dijon launches the construction site of the methanization unit for the sludge of the eauvitale wastewater treatment plant

#### 6. GENERAL ASSEMBLY

The Company's Ordinary General Meeting was held on June 30, 2021 behind closed doors and all the resolutions on the agenda below were adopted:

- 1. Approval of the parent company financial statements for the year ended December 31, 2020
- 2. Approval of the consolidated financial statements for the year ended December 31, 2020
- 3. Allocation of income for the year ended December 31, 2020 and distribution of dividend
- 4. Ratification of the cooptation of Mr. Bertrand Meunier as Director
- 5. Ratification of the cooptation of Mr. Jacques Richier as Director
- 6. Ratification of the co-option of Mr. Anthony R. Coscia as Director
- 7. Ratification of the co-option of Mr. Philippe Petitcolin as Director
- 8. Approval of the Statutory Auditors' special report on related-party agreements referred to in Articles L. 225-38 and seq. of the French Commercial Code
- 9. Vote on the information relating to the 2020 compensation of corporate officers mentioned in Article L. 22-10-9 of the French Commercial Code
- 10. Vote on the compensation paid in fiscal year 2020 or awarded for the same fiscal year to Mr. Jean-Louis Chaussade, Chairman of the Board of Directors, for the period from January 1 to May 12, 2020
- 11.Vote on the compensation paid in fiscal year 2020 or awarded for the same fiscal year to Mr. Philippe Varin, Chairman of the Board of Directors, for the period from May 12 to December 31, 2020
- 12. Vote on the compensation paid in fiscal year 2020 or awarded for the same fiscal year to Mr. Bertrand Camus, Chief Executive Officer
- 13.Vote on the remuneration policy for the Chairman of the Board of Directors for the year 2021
- 14. Vote on the remuneration policy for the Chief Executive Officer for the year 2021
- 15. Vote on the remuneration policy for directors for the year 2021
- 16. Powers for formalities.

The documents and information relating to this meeting are available on the Company's website (www.suez.com).

#### 7. EXCEPTIONAL EVENTS AND LITIGATION

To the best of the Company's knowledge, as of the date of this document, with the exception of the health crisis related to the Covid-19 epidemic, there is no litigation, arbitration proceeding or exceptional event, other than those mentioned in this document and in the Universal Registration Document, and other than the Offer and the transactions related thereto (including the transfer of the new Suez perimeter to the Consortium), that could have a material impact on the Company's business, assets, results or financial position.

Pursuant to the Combination Agreement entered into on May 14, 2021, the Company and Veolia have notified findings of discontinuance in the ongoing proceedings described in section 18.6 (*Litigation related to the proposed Veolia unsolicited takeover*) of the Universal Registration Document.

#### 8. CERTIFICATE OF THE PERSON RESPONSIBLE FOR THE INFORMATION CONCERNING SUEZ

"I hereby certify that this document, which was filed with the Autorité des marchés financiers on July 27, 2021 and which will be published no later than the day before the opening of the Offer, contains all the information required by article 231-28 of the general regulations of the Autorité des marchés financiers and by instruction n°2006-07 dated July 25, 2006 (as amended), in the context of the tender offer initiated by Veolia for the shares of the company Suez.

To the best of my knowledge, this information is accurate and does not contain any omissions that could alter its import."

**Mr. Bertrand Camus** Chief Executive Officer of the Company <u>Appendix 1</u> Information on the departure terms of the Chief Executive Officer



Paris-La Défense, June 30, 2021

#### Compensation of the Chief Executive Officer Departure terms

In accordance with the recommendations set out in the AFEP-MEDEF corporate governance code and those issued by the Group's Appointments, Compensation and Governance Committee, the Board of Directors at its meeting of June 29, 2021 took the following decisions regarding the compensation of the Chief Executive Officer in light of the announcement that his term of office will expire on completion of the public takeover bid made by Veolia for SUEZ (scheduled for the end of 2021) or at the latest on December 31, 2021.

In accordance with Article L.22-10-34, II of the French Commercial Code (*Code de commerce*) and provided SUEZ has not been delisted between now and then, payment of the variable components of the compensation awarded to Bertrand Camus for financial year 2021 will be subject to approval of Bertrand Camus' compensation components by SUEZ's 2022 Shareholders' Meeting.

#### I – SEVERANCE PAY

SUEZ's Board of Directors certified the amount of severance pay to which Bertrand Camus is entitled in accordance with the compensation policy approved by the 2020 Shareholders' Meeting and subject to the final approval of the Shareholders' Meeting of June 30, 2021.

On termination of his term of office as Chief Executive Officer resulting from a change of control of SUEZ, Bertrand Camus is entitled to receive base severance pay corresponding to two years of annual fixed and variable compensation and calculated as follows:

Fixed compensation	EUR 750,000		
	2019	2020	
Average variable compensation	EUR 750,000 <sup>(1)</sup>	EUR 870,150 <sup>(2)</sup>	
compensation	EUR 810,075		
Annual base compensation	EUR 1,560,075		
Base severance pay (2 x annual base compensation)	EUR 3,120,150		

(1) Target amount in accordance with the decision taken by the Board of Directors on February 26, 2019.

(2) Approved by the Shareholders' Meeting of June 30, 2021.

With respect to performance criteria, the Board certified that the average amount earned by the Chief Executive Officer based on quantifiable criteria for the two financial years preceding his departure (108%) exceeds the target amount of annual variable compensation based on these quantitative criteria.

Consequently, the Board certified that Bertrand Camus is entitled to severance pay in the amount of EUR 3,120,150.

#### **II – NON-COMPETE COMMITMENT**

Given the circumstances surrounding Bertrand Camus' departure, the Board decided to waive application of the non-compete commitment set out in the compensation policy applicable to the Chief Executive Officer and approved by the Shareholders' Meeting. Consequently, no non-compete compensation will be due.

#### **III – LONG-TERM VARIABLE INCENTIVE PLANS**

The Chief Executive Officer has benefited from two long-term variable incentive plans that are in the process of being vested.

In accordance with the compensation policies approved by the Shareholders' Meeting stipulating that entitlements will remain prorated in the event of a forced departure subsequent to a change of control, Bertrand Camus is entitled to:

- 29,063 performance units out of the 38,750 performance units granted by the Board of Directors in 2019, for the period spanning 2019 to 2021 (i.e., 75% of the target allocation amount);
- 16,163 performance units out of the 32,325 performance units granted by the Board of Directors in 2020, for the period spanning 2020 to 2022 (i.e., 50% of the target allocation amount).

However, to acknowledge the particular circumstances surrounding the termination of Bertrand Camus' term of office as Chief Executive Officer and his commitment to pursue his term of office until completion of the public takeover bid or at the latest until December 31, 2021 in order to secure a smooth transition, the Board of Directors decided to waive the continued service condition and to consider the performance criteria achieved, said criteria no longer being relevant on completion of the public takeover bid, for the entire 2019 and 2020 plans.

Thus, the number of performance units that will ultimately be awarded to the Chief Executive Officer under the long-term variable incentive plans for financial years 2019 and 2020 is 38,750 and 32,325, respectively, i.e., the target number of performance units. These performance units will be valued based on the offer price, i.e., EUR 20.50, corresponding in total to a benefit of EUR 1,457,037.

An amendment to the compensation policy applicable to financial year 2021 will be submitted to the 2022 Shareholders' Meeting convened to approve the 2021 financial statements. Furthermore, payment of this compensation will, if applicable, be subject to a vote by this same Shareholders' Meeting unless the Company has been delisted by the date of said Meeting.

#### **IV – ANNUAL COMPENSATION FOR 2021**

The Chief Executive Officer will receive annual variable compensation for financial year 2021 that will be prorated according to the date on which the Chief Executive Officer leaves office.

This variable compensation will be calculated based on the performance criteria decided by the Board of Directors in February 2021, i.e.:

	Criterion	Weighting
Quantifiable criteria	EBIT	20%
	Recurring free cash flow	20%
	Recurring earnings per share	25%
	Health & safety	10%
Qualitative criteria	Sustainable development	10%
ontonia	Other	15%

The rate of achievement of the performance criteria will be assessed by the Board of Directors at its meeting to approve SUEZ's 2021 consolidated financial statements.

In addition, the Chief Executive Officer will continue to benefit from the compensation components provided for in his compensation policy (fixed compensation, benefits in kind and pension scheme<sup>1</sup>) until he leaves office.

\*\*\*\*\*\*\*

<sup>&</sup>lt;sup>1</sup> The Chief Executive Officer benefits from an optional defined contribution pension scheme governed by the provisions set out in Article 82 of the French General Tax Code (*Code Général des Impôts*), which guarantees the beneficiary additional pension benefits or a lump sum upon their retirement. This scheme consists of the transfer of an amount corresponding to 30% of the annual fixed compensation and variable compensation paid to the Chief Executive Officer, half of which to the insurance company responsible for managing the scheme and the other half to the Chief Executive Officer himself given the tax regime applicable to payments made into this new scheme; these transfers are subject to the tax regime applicable to variable components of compensation.

Appendix 2 Press releases <u>Home</u> > <u>News</u> > <u>Press Releases</u> > Key industrial clients in France and abroad reaffirm their confidence in SUEZ in 2021

Group

APRIL.29.2021

# Key industrial clients in France and abroad reaffirm their confidence in SUEZ in 2021

➤ €341 million in total revenues

SUEZ announces the signing of new contracts and renewals with major industrial clients in France and abroad, for total revenues amounting to approximately €341 million. These contracts confirm the Group's dynamism in its priority markets. Clients across Food & Beverage, Chemicals, Construction, Decommissioning & Materials, Energy, Pulp & Paper and Mining & Metals reaffirm their confidence in SUEZ's expertise and in the implementation of high value-added solutions.

### Food and Beverage:

**In Mexico, Danone**, a leading global Food and Beverage company, has awarded SUEZ a new contract for the supply and the installation of wastewater reuse equipment at the Irapuato Plant, one of its largest factories in the world. Located in a region that is impacted by drought for half of the year, the new wastewater treatment plant will use SUEZ's reverse osmosis membrane technology and Membrane BioReactor system to enable Danone to reuse 50% of its effluents in the non-productive processes, equivalent to 900 m3 per day. The commissioning of the installation is planned for October 2021. This new step in the project follows the renovation work on the wastewater treatment plant undertaken in 2019, where SUEZ supported Danone and the Mexican authorities to meet discharge requirements

while guaranteeing the continuity of the water supply, generating sustainable value for the company and the environment. This partnership demonstrates our common ambitions towards sustainability and water circularity.

## **Construction, Decommissioning & Materials:**

**In France**, Bouygues Bâtiment Ile-de-France Rénovation Privée has renewed its trust in SUEZ for the delegated management of waste management and recovery at three "Zero Waste Sites" (ESA P15, Trudaine P9, Héliopolis P17) in the Ile-de-France region, following a successful pilot project at the 185 Charles-de-Gaulle site in Neuilly. The unique approach to waste flow diagnosis, sorting and recovery developed in collaboration with Bouygues Construction has enabled the company to achieve a material recovery rate of 96%, significantly higher than the objective set by European regulations for the construction sector. This solution makes it possible to integrate the circular economy at the heart of construction sites towards a 100% sustainable construction.

## **Energy:**

**In Italy**, one of the biggest refineries in the Mediterranean area has renewed and expanded its trust in SUEZ for the management of the water in the whole site. For the next three years, SUEZ will provide technologies, chemical products, and services to ensure the right management and reliability of the entire cycle of water linked to the clarifier, ultrafiltration, reverse osmosis, cooling towers, boilers, desalination, and wastewater units. SUEZ is constantly looking for new, more efficient, and green chemical treatment methods, and is committed to reducing the consumption of well water by more than 1.3 million m3 per year, to feed the circuit of the Cooling towers with 100% of wastewater and raise up to 89% reuse of the outgoing water of the wastewater plant.

**In Brazil**, MODEC Offshore Production Systems has awarded a multi-million-euro contract to SUEZ for the supply of seawater sulphate removal technology. This comes as part of MODEC's construction of a new floating production, storage, and offloading (FPSO) vessel on behalf of Equinor Norway . MODEC will use SUEZ's ultrafiltration and nanofiltration membranes to reduce seawater sulphate levels to required levels. The contract includes equipment supply, engineering, project management, procurement, and construction supervision. This latest win marks the second contract with MODEC in a span of 6 months.

## **Chemicals:**

#### 30/07/2021

#### Key industrial clients in France and abroad reaffirm their confidence in SUEZ in 2021 - SUEZ Group

A global leader in chemical manufacturing **in North America** continued their collaboration with SUEZ by renewing their water treatment agreement. This agreement covers cooling water, closed loop, and boiler water applications including chemistry, on-site services, and digital solutions to improve productivity and protect the customer's assets. The customer partnership with SUEZ has been ongoing for over 20 years in which time SUEZ has provided operational excellence and value savings of over €37 million and helped increase equipment reliability across the customers manufacturing sites.

« SUEZ is leveraging its long-standing expertise and high value-added solutions to deliver operational excellence to its clients in competitive industrial markets. We continue to support industrial clients in achieving their objectives, while ensuring compliance with increasingly stringent regulations. The contracts won in the first quarter of 2021 demonstrate the Group's strong commercial dynamic in priority markets, and illustrate our partners' confidence in the implementation of cutting-edge solutions and technologies while ensuring the adoption of more virtuous and environmentally friendly models. »

#### Ana Giros,

Group SEVP - APAC\* / AMECA\* Regions & Industrial Key Accounts



# Contacts

## Press: Isabelle Herrier Naufle

isabelle.herrier.naufle@suez.com

+33 1 58 81 55 62

<u>INSUEZ</u>

# Press: Mathilde Bouchoux

mathilde.bouchoux@suez.com

<u>+33 688429727</u>

<u>ICSUEZ</u>



#### ← <u>2020 UNIVERSAL REGISTRATION...</u>

GENERAL MEETING OF JUNE 22ND 2021...

# press release



Paris, 29 April 2021 - 07:30 am

# SUEZ Q1 2021: Excellent results, with strong organic growth compared to 2019 and 2020, illustrating the success of SUEZ 2030 plan

- The Group's commercial dynamism is reflected in robust organic revenue growth (+5.9% vs. Q1 2020 / +6.2% vs. Q1 2019), with positive contributions from all business segments
- The acceleration of the performance plan drove an increase in EBITDA to €768 M (organic growth of +17.0% vs. Q1 2020 / +14.6% vs. Q1 2019). EBIT stands at €340 M (organic growth of +39.0% vs. Q1 2020 / +16.3% vs. Q1 2019)
- Strong operational execution: resilient Water activities and strong performance in Recycling and Recovery (especially in France) and Environmental Tech & Solutions (especially SES and WTS)
- Solid cash generation, supported by tight control of working capital
- 2021 objectives and outlook confirmed
- An ordinary dividend only, of €0.65 per share, will be proposed to shareholders at the Annual General Meeting to be held on 22 June 2021
- Work is underway to complete the final merger agreements between SUEZ and Veolia by 14 May

Bertrand Camus, SUEZ CEO, commented:

"The first quarter results have been excellent, not just in comparison to 2020 but also compared to 2019. The Group recorded solid organic growth, strong improvement in profitability, and very good cash generation, all of which are at historically high levels for a first quarter. All of our business segments are growing. Our Recycling & Recovery activities in particular are reaping the benefits of a solid price dynamic and an increase in the volume of waste processed in Europe; our Environmental Tech & Solutions activities are returning to a more sustained growth path. Operational profitability is driven by this growth and also, notably, the acceleration of our performance plan.

In a still volatile environment, due to the persistence of the pandemic and Veolia's current tender offer, the Group is increasing its operational efficiency thanks to the actions of the SUEZ 2030 plan implemented by our teams, whom I would like to thank for their commitment and determination. The solutions we provide to our clients are in demand everywhere, and we have signed a number of major contracts this quarter.

This excellent first quarter is further proof that SUEZ is well positioned to achieve its objectives for 2021."

The SUEZ Board of Directors examined the consolidated results as at 31 March 2021 at its meeting on 28 April 2021. These results were reviewed by the Audit Committee at its meeting on 26 April 2021.

In million euros	31 March 2019	31 March 2020	31 March 2021	Change gross vs 2020	Change excluding FX vs 2020	Change organic vs 2020	Change organic vs 2019
Revenue	4,210	4,198	4,311	+2.7%	+4.2%	+5.9%	+6.2%
EBITDA	709	676	768	+13.5%	+14.3%	+17.0%	+14.6%
EBITDA / Revenue	16.9%	16.1%	17.8%				
EBIT	293	231	340	+47.0%	+46.9%	+39.0%	+16.3%
EBIT / Revenue	7.0%	5.5%	7.9%				

In million euros	31 March 2019	31 March 2020	31 March 2021	Change Gross vs 2020
Net debt	10,367	10,402	9,783	-6.0%
Net debt / EBITDA	3.3x	3.3x	3.4x	+0.1x

#### **GROUP PERFORMANCE**

Revenue in million euros	31 March 2020	31 March 2021	Change gross	Change organic	Change excluding FX
TOTAL	4,198	4,311	+2.7%	+5.9%	+4.2%
Of which:					
Water	1,609	1,581	-1.8%	+0.3%	-0.4%
Recycling and Recovery	1,838	1,993	+8.4%	+11.8%	+8.4%
Environmental Tech & Solutions	827	805	-2.6%	+2.2%	+2.2%
Inter-company	-76	-68	-10.6%	-10.6%	-10.6%

• The change in gross revenue of +2.7% (+€113 M) compared to 31 March 2020 breaks down into:

- Organic change of +5.9% (+€248 M).
- A currency effect of -1.5% (-€62 M), resulting from the appreciation of the euro against the US dollar (-€41 M) and the Brazilian real (-€7 M), partially offset by the appreciation of the Australian dollar (+€19 M) and the Chilean peso (+€3 M) against the euro.
- A scope effect of -1.7% (-€73 M).

■ EBITDA amounted to €768 M as at 31 March 2021, with organic growth of +17.0% and +14.3% in constant currencies vs. Q1 2020. The impact of exchange rates was unfavorable in the amount of -€5 M. The strong organic growth in EBITDA is the result of Revenue growth, with the deployment of the Group's selective growth strategy, the successful implementation of its performance plan, and the ongoing mitigation measures put in place in response to the Covid-19 pandemic. This resulted in an increase in the EBITDA margin compared to Q1 2020 (+1.7 points) and Q1 2019 (+0.9 points).

■ These elements are also reflected in **EBIT**, with organic growth of **+39.0% to €340 M**. This amount takes into account the accounting impact of IFRS 5 for c.€26 M. Growth in constant currencies was +46.9%, and currency effects amounted to +€0.3 M for the quarter. It should be noted that the Group recorded an estimated impact of Covid-19 on EBITDA and EBIT of -€60 M in the first quarter of 2020.

• Net debt stood at €9,783 M as at 31 March 2021, down by €619 M compared with 31 March 2020. This change includes both the decision to terminate the securitization program (€291m) and the capital increase linked to the employee shareholding plan (-€160m). The debt ratio was 3.37x EBITDA over a rolling 12-month period, below the level as at 31 December 2020 and in line with the level as at 31 March 2020.

#### **OUTLOOK AND DIVIDEND POLICY**

#### 2021 objectives and outlook confirmed<sup>1</sup>:

- Revenues of more than €16 bn with a return to organic growth
- EBIT of €1.4 to 1.6 bn
- Recurring EPS of €0.80 to €0.85
- Recurring Free Cash Flow of more than €500 M

<sup>&</sup>lt;sup>1</sup> Assuming constant exchange rates as at FY 2020 and raw material prices and no recurrence of widespread regional lockdowns

#### Dividend policy

The Group has decided to maintain the proposal for an ordinary dividend as originally intended at 0.65€ per share. This will subject to approval by the Annual Shareholders Meeting to be held on June 22<sup>nd</sup>.

In the light of the agreement in principle reached on 11<sup>th</sup> April with Veolia, the Board has decided not to proceed at this stage with an additional extraordinary distribution.

#### **PERFORMANCE BY SEGMENT**

#### WATER

In million euros	31 March 2020	31 March 2021	Change gross	Change organic	Change excluding FX
Revenue	1,609	1,581	-1.8%	+0.3%	-0.4%

• The Water segment recorded revenues of €1,581 M in the first guarter of 2021, with organic growth of +0.3% (+€4 M).

- Europe posted organic revenue growth of +1.2% (+€10 M). The volume of water sold in France was up slightly, at +0.3%. It fell by -1.6% in Spain, where tourist activity continues to be impacted by pandemic-related restrictions. Tariff indexation for the guarter rose in average by +1.0% in France, and fell by -0.8% in Spain.
- The Americas region recorded an organic decline in revenues of -3.4% (-€15 M), notably in Chile where sales volumes of water were down by -4.8% due to the pandemic-related restrictions in place in this country. Tariffs are up by +0.5%. In the regulated water sector in the United States, sales volumes of water fell -1.2 vs. Q1 2020, largely due to less favorable weather conditions.
- The Asia-Pacific region posted strong organic revenue growth of +13.8% (+€12 M). The performance reflects, in particular, the increase in the volume sold in mainland China, even if the weak tourist sector continues to negatively impact the volume of water sold in Macao.
- The **AMECAI** region recorded a slight organic decline in revenues of -1.4% (- $\in 3$  M).

#### **RECYCLING AND RECOVERY**

In million euros	31 March 2020	31 March 2021	Change gross	Change organic	Change excluding FX
Revenue	1,838	1,993	+8.4%	+11.8%	+8.4%

• The Recycling and Recovery segment recorded revenues of €1,993 M, with organic growth of +11.8% (+€217 M). The volume of waste processed rose by +1%.

Europe recorded organic revenue growth of +13.7% (+€211 M). In France and continental Europe, performance was driven by solid pricing dynamics, an increase in the volume of waste processed and the positive trend in recycled raw material prices. In the United Kingdom, optimization of the availability and saturation of treatment capacities offset the impact of lower volumes for industrial and commercial customers caused by public health restrictions.

SUEZ

- The Asia-Pacific region recorded organic growth of +1.4% (+€4 M), largely driven by the increase in the volume of waste processed in Asia compared to the first quarter of 2020 and a favorable trend in price indices.
- The AMECAI region experienced an organic decline of -11.1% (-€3 M), while organic growth in the Americas region rose +45.9% (+€5 M).

#### **ENVIRONMENTAL TECH & SOLUTIONS**

In million euros	31 March 2020	31 March 2021	Change gross	Change organic	Change excluding FX
Revenue	827	805	-2.6%	+2.2%	+2.2%

■ The *Environmental Tech & Solutions* segment recorded, as at 31 March 2021, revenues of **€805 M**, with organic growth of **+2.2%** (**+€18 M**). This reflects the solid performance of *Smart & Environmental Solutions* (**+7.0%** in organic growth to **€115 M**), led, in particular, by the digital and decentralized activities in France, the environmental quality monitoring activity in Asia, and of *Hazardous Waste* (**+4.0%** in organic growth, to **€139 M**).

The *Water Technologies* & *Solutions* division also returned to Revenue growth (+0.9% in organic growth to €551 M), supported by the excellent performance of the products activity.

- The **Americas** region recorded organic growth of +1.1% (+€4 M), supported by a dynamic quarter for WTS.
- **Europe** posted organic growth of +1.4% (+€5 M). This performance reflects both a favorable trend in the volume of hazardous waste processed and the dynamism of the digital and decentralized activities sector within SES in France.
- The Asia-Pacific region posted strong organic growth of +16.8% (+€18 M). This increase reflects the healthy dynamics of the environmental quality monitoring activity within SES, as well as a strong increase in the volume processed within the hazardous waste activity, compared to a Q1 2020 that was impacted by industrial park closures.
- The AMECAI region recorded an organic decline of -22.1% (-€9 M).

#### FINANCIAL CALENDAR (SUBJECT TO CHANGE):

- Annual General Meeting: 22 June 2021
- Detachment of the dividend<sup>2</sup>: 28 June 2021
- Payment of the dividend<sup>2</sup>: 30 June 2021
- H1 2021 results: 29 July 2021
- 9M 2021 results: 28 October 2021

The definition and calculation of the alternative performance measures (APMs) presented in this press release are published in full in the Group's Universal Registration Document and can be found on the Group's website: https://www.suez.com/en/finance/financial-information

CONTACTS

Media Isabelle Herrier Naufle isabelle.herrier.naufle@suez.com +33 6 83 54 89 62

Analysts / Investors Cécile Combeau | Baptiste Fournier | Julien Minot +33 1 58 81 55 71 | 54 85 | 37 09

#### Disclaimer

This press release contains unaudited financial data. The aagregates presented are those normally used and communicated on markets by SUEZ. This press release contains estimates and/or forward-looking statements and information. These statements include financial projections, synergies, estimates and their underlying assumptions, statements regarding plans, expectations and objectives with respect to future operations, products and services, and statements regarding future performance. Such statements do not constitute forecasts regarding SUEZ's results or any other performance indicator, but rather trends or targets, as the case may be. No guarantee can be given as to the achievement of such forward-looking statements and information. Investors and holders of SUEZ securities are cautioned that forward-looking information and statements are subject to various risks and uncertainties, which are difficult to predict and generally beyond the control of SUEZ, and that such risks and uncertainties may entail results and developments that differ materially from those stated or implied in forward-looking information and statements. These risks and uncertainties include, but are not limited to, those discussed or identified in the public documents filed with the Autorité des Marchés Financiers (AMF), the French Financial Markets Authority. Investors and holders of SUEZ securities should consider that the occurrence of some or all of these risks may have a material adverse effect on SUEZ. SUEZ is under no obligation and does not undertake to provide updates of these forward-looking statements and information to reflect events that occur or circumstances that arise after the date of this document. More comprehensive information about SUEZ may be obtained on its Internet website (www.suez.com). This document does not constitute an offer to sell, or a solicitation of an offer to buy SUEZ securities in any jurisdiction.

#### About SUEZ:

Since the end of the 19th century, SUEZ has built expertise aimed at helping people to constantly improve their quality of life by protecting their health and supporting economic growth. With an active presence on five continents, SUEZ and its 90,000 employees strive to preserve our environment's natural capital: water, soil, and air. SUEZ provides innovative and resilient solutions in water management, waste recovery, site remediation and air treatment, optimizing municipalities' and industries' resource management through "smart" cities and improving their environmental and economic performance. The Group delivers sanitation services to 64 million people and produces 7.1 billion m3 of drinking water. SUEZ is also a contributor to economic growth, with more than 200,000 jobs created directly and indirectly on an annual basis, and a provider of new resources, with 4.2 million tons of secondary raw materials produced. By 2030, the Group is targeting 100% sustainable solutions, with a positive impact on our environment, health and climate. SUEZ generated total revenue of  $\in$  17.2 billion in 2020.



<sup>&</sup>lt;sup>2</sup> Subject to approval by the Annual General Meeting of Shareholders

<u>Home</u> > <u>News</u> > <u>Press Releases</u> > General Meeting of June 22nd 2021 - Availability of preparatory documents for the General Meeting

Finance

APRIL.30.2021

# General Meeting of June 22nd 2021 -Availability of preparatory documents for the General Meeting

SUEZ's General Meeting will be held without shareholders' physical presence, on Tuesday June 22, 2021 at 2:30 p.m. at Tour CB21, 16, place de l'Iris, 92040 Paris-La Défense Cedex.

Indeed, at the date of this press release, administrative measures imposing restrictions or bans on movement and gatherings of people for public health reasons will prevent members from attending the Shareholders' Meeting in person. Given these restrictions and the number of shareholders usually present at SUEZ's General Meetings, which does not allow compliance with so-called "barrier" measures, holding the Meeting in person cannot be considered. This decision is made in accordance with article 4 of ordinance n ° 2020-321 of March 25, 2020 published as part of the measures taken by the Government to fight against the circulation of the virus, as modified by ordinance n° 2020. -1497 of December 2, 2020 and extended by decree n ° 2021-255 of March 9, 2021.

The notice of meeting serving as convocation, containing the agenda and the draft resolutions as well as the terms and conditions on how to attend and to vote at this General Meeting, was published in the "Bulletin des Annonces Légales et Obligatoires" today.

The information and documents relating to the General Meeting will be made available to the shareholders in accordance with applicable legal and regulatory provisions and may in particular be

#### 30/07/2021

consulted on the Company's website.

The General Meeting will be asked in particular to approve:

- the allocation of a dividend of € 0.65 per share, with an ex-dividend date on June 28, 2021 and a
  payment date on June 30, 2021;
- the ratification of cooptations of Mr. Anthony R. Coscia, Mr. Bertrand Meunier, Mr. Philippe Petitcolin and Mr. Jacques Richier;
- the elements of compensation paid in 2020 or awarded in 2020 to the Company's corporate officers (Chairman of the Board, CEO and Directors) and their compensation policies for fiscal year 2021.



## Contacts

Press: Isabelle Herrier Naufle	Analysts & Investors: Cécile
isabelle.herrier.naufle@suez.com	Combeau - Baptiste Fournier -
+33 1 58 81 55 62	Julien Minot
@SUEZ	+33 1 58 81 24 05



## Keywords

<u>#General meeting</u>

<u>#Finance</u>

<u>#Shareholders</u>

#### ← KEY INDUSTRIAL CLIENTS IN FRANCE...

ONE OF THE KEYS TO CARBON... -
<u>Home</u> > <u>News</u> > <u>Press Releases</u> > In Saint-Cyr-L'Ecole (France), SUEZ accelerates its green mobility by acquiring its first Citroën...

Sustainable development

MAY.05.2021 | EUROPE

## In Saint-Cyr-L'Ecole (France), SUEZ accelerates its green mobility by acquiring its first Citroën My Ami Cargo, the new electric mobility vehicle designed for professional users

The SUEZ Group aims to reduce its CO<sub>2</sub> emissions by 45% by 2030, in particular by making mobility a key part of that effort. By equipping its fleet of vehicles with Citroën *My Ami Cargo*, Citroën's new electric mobility solution designed for professional users, the Group is taking another step towards decarbonizing its vehicle fleet. SUEZ is testing *My Ami Cargo* at the Hydreaulys wastewater treatment and recovery plant in Saint-Cyr-L'Ecole (France, near Paris), and plans to order 10 more vehicles this year.

Innovation is at the heart of SUEZ's business activities. The Group is developing new solutions to shape a sustainable future by implementing new, lower-consumption models for future growth. One example of the is the electricity and biomethane being produced from wastewater recovery at the Carré de Réunion site in Saint-Cyr-L'Ecole (20 km from Paris). At another site in Poissy (Ile-de-France region), SUEZ is using microalgae to clean pollution from the air in schools, or yet on another in Créteil (Ile-de-France region), to produce and distribute hydrogen recovered from waste material soon.

By 2030, the SUEZ Group ambition is to reduce its CO<sub>2</sub> emissions by 45%, in particular by making mobility a strong lever to reach that goal. With a fleet of 11,700 vehicles in circulation in France, including 200 electric vehicles, the company wishes to accelerate the renewal of its fleet with low greenhouse gas emitting and carbon neutral vehicles. This move towards greener modes of mobility for both light and utility vehicles, as well as for dump trucks, such as the fully electric ones already operating in the lle-de-France region for household waste collection.

#### Moving towards a greener fleet with Citroën's My Ami Cargo

The use of *My Ami Cargo* is fully in line with the SUEZ Group's fleet decarbonization strategy for light vehicles, replacing thermal vehicles. This mobility solution has many advantages:

- Zero CO<sub>2</sub> emissions and the serenity of driving an electric motor
- Vehicles that can be recharged easily in just 3 hours with a standard power socket
- A rollout that can proceed at a rapid pace and that does not require the installation of a special recharging infrastructure
- A better control over usage costs
- A better loading capacity than a 2- or 3-wheels vehicle
- A very agile utility version whose ultra-compactness and maneuverability make it highly agile
- A total usable volume of more than 400 liters and a payload of 140 kg which allows for the transportation of all types of materials
- A vehicle that offers greater protection against impacts and bad weather.

This new vehicle, with a 260-liter loading area, is a concrete response to the needs of the Group's various businesses, making it possible to meet a wide range of requirements: service calls to large sites, inter-site mobility, or meter-reading operations in dense urban areas. The aim is also to improve the quality of life at work for employees who, at some of the largest sites, get around on foot or by tricycle.

Ten vehicles have already been ordered by SUEZ for rollout in France. The Hydreaulys wastewater treatment plant in Saint-Cyr-L'Ecole will be the first site to be equipped. The on-site production of electricity from the recovery of wastewater will be used to power vehicles.

30/07/2021



« The introduction of My Ami Cargo vehicles into the SUEZ fleet represents a step closer to decarbonized mobility through the gradual renewal of our vehicle fleet. SUEZ wishes to implement an energy mix in which electric power has its full share, in addition to rechargeable hybrid vehicles and future hydrogen vehicles in order to reduce our CO2 emissions by 45% by 2030 »

Jean-Marc Boursier, Group SEVP - France Region and COO

Laurence Hansen, Strategy and Product Director for Citroën, added: "My Ami Cargo is THE innovative and clever last-mile mobility solution perfectly suited to the needs of professional users. Based on the version developed for private individuals, it offers a total usable volume of 400 liters and a payload of 140 kg for all kinds of deliveries to customers' homes, but also for getting around large sites or traveling between sites, for local service companies, local authorities and communities, tourist establishments, etc. Electric, ultra-compact, easy to handle, protective, accessible to all employees, rechargeable in just 3 hours with a 220V power socket and economical, it facilitates micro mobility and allows access to zero-emission zones with complete freedom."

Download the press release	252KB PDF 🔤 🖳	
Contacts		
Press: Isabelle Herrier Naufle	Press: Elodie Vandevoorde	

isabelle.herrier.naufle@suez.com +33 1 58 81 55 62

**OSUEZ** 

elodie.vandevoorde@suez.com

+33 1 58 81 54 46

ດSUEZ

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#### **Keywords**



Paris, May 6, 2021

SUF7

## SUEZ develops its expertise in the dismantling and recovery of wind turbines with a recovery target close to 100%

Wind energy plays a major role on a global scale in the transition to decarbonized energies. With a recycling rate of 85-90%, the wind market must go further in its circular economy approach. Already committed for several years in the dismantling of waste from electrical and electronic equipment (WEEE), airplanes and end-of-life vehicles, SUEZ now supports energy operators and manufacturers in the recycling of end-of-life wind turbines.

After 15 to 20 years in operation, wind turbines must be replaced by next-generation equipment that is more highperforming and powerful. In France, approximately 1,500 turbines will have to be dismantled in the next five years<sup>1</sup>. Ahead of the French national regulation aimed at mandatory recycling by 2023, SUEZ is already supporting wind farm managers and manufacturers in the recovery of first-generation wind turbines. Indeed, , SUEZ has begun to use its expertise for on-site dismantling since June 2019. For example, the Group operated two dismantling sites for first-generation wind turbines in Port-La-Nouvelle, near Narbonne (southern France), with a national wind farm manager, with a recovery rate of 98%, including 97% for material recovery.

Once the wind turbines have been dismantled, SUEZ extracts the different materials (steel, copper, aluminum, cables, fiberglass, waste electrical and electronic equipment) and directs them to the most suitable recycling channels, taking into account the environmental footprint of transport. All material flows are rigorously identified and traced until they are recycled, and a complete material assessment is submitted to the wind farm manager. This recovery avoids the extraction of fossil resources and rare virgin materials.

SUEZ also provides technical support in the dismantling and recovery of wind turbine blades and has already recycled more than twenty blades extending up to 50 meters in length for various sites across France. The Group also works with turbine manufacturers on the logistics and recycling of materials which have already been dismantled. In 2021, several dismantling projects are scheduled for wind turbines with blades of 25 to 40 meters in length.

SUEZ is also part of the "ZEBRA" project, led by the IRT Jules Verne advanced research institute, for the development of 100% recyclable composite wind turbine blades. Launched in September 2020, the project gathers industrial players and research centers, and aims to demonstrate the technical, economic and environmental feasibility of thermoplastic wind turbine blades, using an eco-design approach to facilitate recycling.

Fabrice Rossignol, Chief Executive Officer, SUEZ Recycling & Recovery France, **commented:** "SUEZ aims to be a key player in the dismantling of wind turbines with overall control of deconstruction and management of all waste streams to be recycled. We seek to support the various players in renewable energies, wind farm managers, turbine manufacturers and energy suppliers, in shaping a virtuous and circular economy."

Head Office: Tour CB21 - 16, Place de l'Iris, 92040 Paris La Défense Cedex, France - Tel: +33 (0)1 58 81 20 00 - www.suez.com Limited Liability Company with a share capital of €2,513,450,316 – Siren (French business administration number) 433 466 570 RCS Nanterre – VAT FR 76433 466 570

<sup>&</sup>lt;sup>1</sup> Source: <u>https://www.revolution-energetique.com/le-demantelement-et-le-recyclage-des-eoliennes/</u>

SUEZ Isabelle Herrier Naufle + 33 (0)6 83 54 89 62 isabelle.herrier.naufle@suez.com

Elodie Vandevoorde + 33 (0)6 78 36 19 52 elodie.vandevoorde@suez.com

Twitter : <u>@suez</u>

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Find out more about the SUEZ Group on the <u>website</u> & on social media





Paris, May 11th 2021

#### SUEZ completes the acquisition of the non-controlling interests in its Chinese operations Suyu

SUEZ announces today that it has **completed the acquisition of NWS'** (NWS Holdings Limited) 50% indirect stake in Suyu, in accordance with the announcement of January 11<sup>th</sup>, 2021.

Following the acquisition of the 50% stake from NWS, SUEZ now owns 100% of Suyu. The final cash consideration for the transaction amounts to  $c. \in 253 \text{ m}^1$ . In 2019, Suyu generated an EBITDA and a Net Income of  $c. \in 32 \text{ m}$ .

SUEZ expects the acquisition to be accretive to recurring Net Income and recurring FCF as soon as 2021.

#### SUYU

In 2015, SUEZ and NWS signed, through their 50/50 joint venture Suyu, an agreement with Chongqing Water Assets to jointly create Derun Environment.

Derun Environment, through its 50.04% shareholding in Chongqing Water Group and 43.86% in Chongqing Sanfeng, is a leading Group in Water and Waste activities in China and an investment platform to significantly speed-up the development and implementation of innovative solutions in the Chongqing area.

Following the acquisition of NWS' indirect 50% stake in Suyu, SUEZ will now own 25.1% of Derun Environment. By increasing its ownership, SUEZ is reinforcing its commitment and partnership with Chongqing Water Assets. SUEZ will continue to develop and implement cutting-edge solutions to optimize water and wastewater treatment management, in partnership with the municipality and its partners.

#### CONTACTS:

<u>Media</u> Isabelle Herrier Naufle <u>isabelle.herrier.naufle@suez.com</u> +33 (0)6 83 54 89 62 <u>Analysts/Investors</u> Cécile Combeau / Baptiste Fournier / Julien Minot +33 (0)1 58 81 24 05 | 54 85 | 37 09

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<sup>1</sup> EUR/HKD rate of 9.33 as of May 05th, 2021 applied to the total amount of HK\$2,360m for the transaction



Paris, May 14, 2021

Veolia and SUEZ have signed a Combination Agreement between themselves and a Memorandum of Understanding with Meridiam–GIP–Caisse des Dépôts/CNP Assurances for the acquisition of the new SUEZ

Veolia and SUEZ announce that they have signed a Combination Agreement, confirming the terms of the agreement in principle to merge concluded on 11 April, following approval by their respective Boards of Directors. This agreement:

- enables Veolia to acquire the strategic assets needed to pursue its goal of building a global champion in ecological transformation, while guaranteeing a coherent and sustainable industrial and social footprint for the new SUEZ,
- reiterates the social commitments made by Veolia,
- confirms that the acquisition price per share of the SUEZ Group will be raised to €20.50 (cum dividend).

This revised Veolia offer would be recommended by the SUEZ Board of Directors before 29 June, after obtaining a fairness opinion from the independent expert (Finexsi) and the opinion of the Group Committee.

Veolia and SUEZ welcome the offer submitted by the Consortium of investors to create the new SUEZ.

A Memorandum of Understanding has been signed between SUEZ, Veolia, and the Consortium of investors composed of Meridiam–GIP–CDC/CNP with a view to creating a new SUEZ with revenues of nearly €7 billion, comprising SUEZ' Water and Recycling & Recovery businesses in France as well as international assets, and growth prospects and development capacities both internationally and in France. The agreement provides a framework for the negotiation of the final terms of the agreement to be concluded between SUEZ, Veolia and the Consortium on the basis of the offer submitted by the Consortium. The offer from the Consortium remains subject to several conditions, including notably concerning the investors' confirmatory due diligence.

The offer submitted by the Consortium has been studied by the Boards of Directors of Veolia and SUEZ, which consider it to be satisfactory in light of the objectives set out on 11 April, and, in particular, with regard to the governance of the new SUEZ, the reiteration of social commitments, and the alignment of the enterprise value with the valuation of the SUEZ Group implied by **the revised price of €20.50 per share offered by Veo**lia. The Consortium is committed to the new SUEZ for the long term and will be capable of supporting its development and its growth.

At the same time as the closing of Veolia's public offer, GIP and Meridiam, each with a 40% stake, and the Caisse des Dépôts et Consignations Group (including CNP Assurances), with a 20% stake, would become shareholders of the new SUEZ. The Consortium's offer also provides for an initial employee shareholding of 3%, which could be increased to 10% of the capital within 7 years.

Antoine Frérot, Chairman and CEO of Veolia, said: "This agreement represents a giant step forward for Veolia, for the French approach to ecological transformation, and for the preservation of the environment. I am very happy to welcome the SUEZ teams to be soon part of our project to build the world champion of ecological transformation, and very satisfied that we will also be able to assure the sound, stable, and sustainable development of the new SUEZ: as I promised, this is a "win-win" agreement".

Philippe Varin, Chairman of the Board of Directors of SUEZ, said: "The agreement between our two groups maintains France's leading position in essential environmental services. The new SUEZ will be able to draw on its technological and industrial know-how to develop in the water and waste businesses, with the support of a robust Consortium. Veolia will benefit from the support of the teams joining from SUEZ and will hence pursue its project".

Bertrand Camus, CEO of SUEZ, said: "With this agreement, the New SUEZ will benefit from a robust industrial and technological foundation. Supported by a stable shareholder base with significant employee shareholding, the future Group will be in a strong position to drive international development, with solid investment capacity to ensure the best quality of service for our customers. This agreement is the recognition of the quality of all SUEZ teams, which I want to thank for their commitment and which will make it last within Veolia or within the future Group ".

#### Scheduled next steps

#### The steps of the overall timetable have all been aligned to today's agreement:

- Following the signature of the preliminary agreement today, the SUEZ Group Committee's informationconsultation procedure has begun.
- By 29 June 2021 at the latest:
  - Reasoned opinion of the SUEZ Board of Directors for the recommendation of the public tender offer,
  - ✓ Public offer raised to €20.50 per Veolia share (information memorandum and note in response filed with the Autorité des Marchés Financiers)
  - ✓ Submission of a binding offer by the Consortium
- 30 June 2021: SUEZ Annual General meeting
- Following the finalization of the information-consultation process with SUEZ employees, conclusion of a final agreement with the Consortium for the creation of the new SUEZ
- Subject to obtaining regulatory and competition approvals, SUEZ and Veolia have set a common objective of the simultaneous closing of the public offer and the sale of the new SUEZ to the Consortium, planned for the end of 2021.

#### SUEZ:

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<u>Contacts:</u> <u>Media</u> Isabelle Herrier Naufle <u>isabelle.herrier.naufle@suez.com</u> +33 6 83 54 89 62 Twitter : <u>@SUEZ</u>

<u>Analysts/Investors</u> Cécile Combeau | Baptiste Fournier | Julien Minot +33 1 58 81 55 71 | 54 85 | 37 09







Paris, France, May 18, 2021

#### PRESS RELEASE

#### Lithium-ion battery recycling in Europe: Eramet and Suez step up their cooperation

Christel Bories, Chairman and CEO of Eramet, and Bertrand Camus, CEO of Suez, signed an agreement on May 10, 2021 to expand their joint efforts in the area of recycling end-of-life electric vehicle batteries.

The two groups are already partners in the European ReLieVe project (Recycling Li-ion batteries for Electric Vehicle), which is due to finish at the end of 2021, and which will have resulted in the development of an innovative closed-loop recycling process for lithium-ion batteries.

Through this agreement, Eramet and Suez aim to pave the way for the next stages of industrial production by creating a partnership that combines the two groups' complementary expertise in all the key areas required for battery recycling.

This partnership is intended to provide a high-performance, competitive and sustainable recycling solution for the European market, and it is designed to anticipate future European regulations for batteries, particularly in terms of process efficiency.

Eramet and Suez intend to broaden this partnership to include other companies in the battery value chain in order to better address the challenges and opportunities that this market will generate in the years to come. Over the next decade, the European recycling market is expected to grow tenfold and could thus become a major source of raw materials for the European battery industry.

#### **ABOUT ERAMET**

Eramet, a global mining and metallurgical group, is a key player in the extraction and valorisation of metals (manganese, nickel, mineral sands) and the elaboration and processing of alloys with a high added value (high-speed steels, high-performance steels, superalloys, aluminium and titanium alloys).

The Group supports the energy transition by developing activities with high growth potential activities, including lithium and recycling.

Eramet positions itself as the privileged partner of its customers in sectors that include carbon and stainless steel, aerospace, pigments, energy, and new battery generations.

Building on its operating excellence, the quality of its investments and the expertise of its employees, the Group leverages an industrial, managerial and societal model that is virtuous and value-accretive. As a contributive corporate citizen, Eramet strives for a sustainable and responsible industry.

Eramet employs more than 13,000 people in 20 countries, with turnover of more than €3.5 billion in 2020. For further information, go to <u>www.eramet.com</u>

#### **ABOUT SUEZ**

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#### **ERAMET INVESTOR CONTACT**

Director of Investor Relations Sandrine Nourry-Dabi T. +33 1 45 38 37 02 sandrine.nourrydabi@eramet.com

#### **PRESS CONTACT**

Communications Director Pauline Briand pauline.briand@eramet.com

Image 7 Marie Artzner T. +33 1 53 70 74 31 | M. +33 6 75 74 31 73 martzner@image7.fr

#### SUEZ INVESTOR CONTACT

Cécile Combeau / Baptiste Fournier / Julien Minot. +33 (0)1 58 81 55 71 | 54 85 | 37 09

#### PRESS CONTACT

Isabelle Herrier Naufle +33 (0)6 83 54 89 62 isabelle.herrier.naufle@suez.com <u>Home</u> > <u>News</u> > <u>Press Releases</u> > SUEZ has finalized the sale of OSIS, a multi-specialist in wastewater services, to Veolia

Group

MAY.18.2021

## SUEZ has finalized the sale of OSIS, a multispecialist in wastewater services, to Veolia

SUEZ today announced the completion of the sale to Veolia of its French subsidiary OSIS, a multi-specialist in wastewater services, for an enterprise value of 298 million euros, representing approximately 13 times 2019 pro forma adjusted EBITDA, plus a price supplement of 5 million euros.

This transaction was completed after consultation with employee representative bodies and following approval by the competition authorities on 28 April 2021.

With 2,500 employees in more than 130 local service centers, OSIS operates in a number of complementary business segments, including sanitation and liquid waste collection, industrial cleaning, and facility hygiene. In 2019, OSIS in France generated approximately 311 million euros in revenue and approximately 23 million euros in adjusted pro forma EBITDA.



#### Contacts

#### Press: Isabelle Herrier Naufle

isabelle.herrier.naufle@suez.com

+33 1 58 81 55 62

#### Analysts & Investors: Cécile Combeau - Baptiste Fournier -Julien Minot

+33 1 58 81 24 05

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HOW TO LAUNCH A SUCCESSFUL GLOBAL... →



Paris, May 25, 2021

#### IN THE UNITED STATES, THE CITY OF EAST PROVIDENCE RENEWS ITS CONFIDENCE IN THE SUEZ GROUP FOR THE MANAGEMENT OF THE RIVERSIDE WASTEWATER TREATMENT PLAN

The city council of East Providence, in the state of Rhode Island in the United States, has renewed its confidence in the SUEZ Group with the signature of a new agreement for the management of the Riverside wastewater treatment plant<sup>1</sup>. With total revenues of approximately €40 million and a 10-year term, the contract includes the implementation of advanced technology to improve the performance of the wastewater treatment system.

Effective from May 1, 2021, the new agreement between East Providence and SUEZ allows for the continued operation of the Riverside wastewater treatment plant, which has been underway for more than 10 years, including annual investments of close to €800,000.

Starting in the summer of 2021, the SUEZ Group will deploy a new solution dedicated to the prevention of wastewater and stormwater overflow risks. Based on an acoustic inspection method, this solution will enable real-time detection of sewage network blockages. With this tool, SUEZ has already reduced the number of network blockages by 70% in Bayonne (New Jersey) and by 71% in Nassau County (New York).

With the renewal of this contract, SUEZ continues to provide services to the 50,000 inhabitants of East Providence and Barrington, in the state of Rhode Island, while also saving them around €2 million through the implementation of the new clog reduction tool. In total, the Group provides water and wastewater services to approximately 260,000 residents in the state of Rhode Island, including East Providence, Newport, Pawtucket, Warren, Woonsocket, Narragansett and South Kingstown.

"The City of East Providence looks forward to continuing our relationship with SUEZ" said East Providence Mayor Bob DaSilva. "I look forward to seeing the technology investments SUEZ has planned and the benefits they will bring to our day-to-day lives."

"We are excited to continue our partnership with the City of East Providence and bring innovative solutions to the challenges faced by the residents", said Nadine Leslie, CEO, SUEZ North America. "Our goal is always to put our customers first in every decision we make, and to do so in a sustainable manner. This new agreement reflects the needs East Providence residents and our determination to further improve their wastewater system."

<sup>&</sup>lt;sup>1</sup> The Riverside Wastewater Treatment Plant serves 50,000 residents of East Providence and Barrington in the state of Rhode Island.



East Providence, Rhode Island aux Etats-Unis // Credits : IStock

#### Contacts:

Isabelle Herrier-Naufle/Mathilde Bouchoux +33 (0) 6 83 54 89 62/+33 (0) 6 88 42 97 27 isabelle.herrier.naufle@suez.com mathilde.bouchoux@suez.com

#### About SUEZ North America:

SUEZ in North America operates across all 50 states and Canada with 2,800 employees dedicated to environmental sustainability and smart and sustainable resource management. The company provides drinking water, wastewater and waste collection services to nearly 7 million people on a daily basis; treats 560 million gallons of water and over 460 million gallons of wastewater each day; delivers water treatment and advanced network solutions to 16,000 industrial and municipal sites; processes 160,000 tons of waste for recycling; rehabilitates and maintains water assets for more than 6,000 municipal and industrial customers; and manages \$4.1 billion in total assets. The company posted revenues of \$1.1 billion in 2020 and is a subsidiary of Paris-based SUEZ.

#### About SUEZ:

Since the end of the  $19^{\text{th}}$  century, SUEZ has built expertise aimed at helping people to constantly improve their quality of life by protecting their health and supporting economic growth. With an active presence on five continents, SUEZ and its 90,000 employees strive to preserve our environment's natural capital: water, soil, and air. SUEZ provides innovative and resilient solutions in water management, waste recovery, site remediation and air treatment, optimizing municipalities' and industries' resource management through "smart" cities and improving their environmental and economic performance. The Group delivers sanitation services to 64 million people and produces 7.1 billion m<sup>3</sup> of drinking water. SUEZ is also a contributor to economic growth, with more than 200,000 jobs created directly and indirectly on an annual basis, and a provider of new resources, with 4.2 million tons of secondary raw materials produced. By 2030, the Group is targeting 100% sustainable solutions, with a positive impact on our environment, health and climate. SUEZ generated total revenue of €17,2 billion in 2020.



<u>Home</u> > <u>News</u> > <u>Press Releases</u> > 100% electric trucks: Household waste collection in Neuilly-sur-Seine (France), entrusted to SUEZ,...

Recycling and recovery

MAY.27.2021 | EUROPE

# 100% electric trucks: Household waste collection in Neuilly-sur-Seine (France), entrusted to SUEZ, will be carried out with ten Renault Trucks D Wide Z.E.

The municipality of Neuilly-sur-Seine (near Paris) has decided to make extensive use of electric energy for household waste collection. In this context, SUEZ has renewed its confidence in the French manufacturer Renault Trucks by ordering ten additional 100% electric D Wide Z.E trucks.

After several months of operation of the first D Wide Z.E., SUEZ and Renault Trucks have drawn up a positive appraisal of their collaboration and are committed to collections that are more respectful of the quality of life of citizens. These new-generation refuse collection vehicles will collect waste between Neuilly-sur-Seine and, depending on the type of waste, Saint-Ouen or Gennevilliers, without emitting any pollutants or CO2.

Reducing CO<sub>2</sub> emissions and improving the quality of life of citizens is a major concern for both SUEZ and Renault Trucks. After assigning the first D Wide Z.E. truck to the waste collection of the 63,000 inhabitants of Neuilly-sur-Seine in July 2020, SUEZ and Renault Trucks have drawn up a positive

100% electric trucks: Household waste collection in Neuilly-sur-Seine (France), entrusted to SUEZ, will be carried out with ten Ren...

appraisal of this partnership. The electric technology is perfectly suited to household waste collection and provides a major improvement to the ecological footprint and to the comfort of users and local residents, with zero local emissions and CO<sub>2</sub> emissions reduced by up to 95%.

This first assessment also allowed some technical adjustments to be made, such as programming the cabin heating and optimizing the equipment's operation, including the number of compaction cycles, the number of shaking operations and the speed of the mechanisms.

« Un contrat d'une telle envergure traduit la maturité de la technologie électrique et le frémissement du marché » déclare **Christophe Martin, Directeur Général de Renault Trucks France.** « Nos camions électriques répondent aux besoins opérationnels de nos clients. Les indicateurs passent au vert : l'ère des pionniers – dont nous étions – est derrière nous et les freins à l'achat diminuent. » Le constructeur français vise une part de 10 % de ses volumes en véhicules électriques à horizon 2025.

> « Renault Trucks a long-standing partner, perfectly meets SUEZ's expectations in terms of 100% electric vehicles. The operational expertise we have developed enables us to meet the requirements of local authorities, such as Neuilly-sur-Seine, who wish to introduce environmentally friendly, sustainable waste collection locally while preserving the quality of life of citizens. This partnership is also in line with the SUEZ Group's objective of reducing CO2 emissions by 45% by 2030. »

Fabrice Rossignol, CEO Recycling & Recovery France

Jean-Christophe Fromantin, Neuilly-sur-Seine Mayor, welcomes the imminent arrival of these new vehicles, which meet the city's specific requirement to improve service quality. "*These zero-emission trucks are part of our ambitious approach to reducing our carbon footprint. With almost 39% of our municipal fleet made up of electric vehicles, Neuilly-Sur-Seine is a pioneer in the decarbonisation of the vehicles needed for public services*".

Download the Press Release

#### Contacts

#### Press: Elodie Vandevoorde

<u>elodie.vandevoorde@suez.com</u>

<u>+33 1 58 81 54 46</u>

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#### Keywords

<u>#Waste</u>

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SUEZ FINALIZES THE SALE OF ITS... -

<u>Home</u> > <u>News</u> > <u>Press Releases</u> > SUEZ finalizes the sale of its recycling and waste recovery activities in 4 continental european...

Group

MAY.31.2021

## SUEZ finalizes the sale of its recycling and waste recovery activities in 4 continental european countries

SUEZ announces the completion of the sale to PreZero, the environmental division of the Schwarz Group, of its Recycling and Recovery activities – excluding plastics recycling and hazardous waste treatment activities – in 4 continental European countries: the Netherlands, Luxembourg, Germany, and Poland. The transaction values the divested businesses at €1,100 million (Enterprise Value)<sup>1</sup>.

The closing of this transaction follows consultation with the employee representative bodies and the approval of the competition authorities on 14 April 2021.

In these four countries, the activities sold to PreZero cover the entire waste recycling and recovery value chain, from collection to sorting, including the processing and treatment of a wide variety of waste (wood, glass, paper, metal, etc.). The divested businesses operate a total of 125 sites and employ more than 6,700 employees. In 2019, these activities generated revenues of approximately €1,110 million and adjusted EBITDA<sup>2</sup> of approximately €100 million.

<sup>1</sup> Excluding IFRS 16 debt of €141m
<sup>2</sup> Excluding the impact of IFRS 16 of €31m on EBITDA

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#### **Contacts**

#### Press: Isabelle Herrier Naufle

isabelle.herrier.naufle@suez.com

+33 1 58 81 55 62

<u>asuez</u>

#### Analysts & Investors: Cécile Combeau - Baptiste Fournier -Julien Minot

+33 1 58 81 24 05

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AGROPARISTECH, SUEZ, THE FONDATION... -



Paris, June 2, 2021

#### AgroParisTech, SUEZ, the Fondation SUEZ, the French Development Agency sign a new 4-year partnership for the AgroParisTech "SUEZ - Water for All" Chair, along with ESSEC Business School and the Rhône Méditerranée Corse Water Agency

- Since 2009, 300 managers and directors of services trained in strategic management for water and sanitation services from 55 countries on four continents
- An extensive pedagogical and scientific partnership, awarded the UNESCO label for its work, research and training, responding to the challenge of access to quality water and sanitation for all

AgroParisTech, SUEZ, the Fondation SUEZ with the French Development Agency (Agence Française de Développement) and ESSEC Business School, in association with the Agence de l'Eau Rhône Méditerranée Corse, have committed to establishing a world-class four-year partnership Chair to address the climate and urban challenges faced by emerging countries and to start building a sustainable environment now. The academic partnership has been expanded with the establishment of agreements with two African institutions (UCAD-ESP in Senegal and KNUST in Ghana). This educational and scientific project, run within AgroParisTech's Water Centre and the UNESCO International Centre, offers an enhanced range of training courses, including the development of distance learning ("e-learning") approaches.

Providing access to quality water and sanitation for all, while ensuring the sustainable management of water resources, is a considerable challenge for public and private service operators, especially in developing countries. The AgroParisTech SUEZ-Eau pour Tous Chair, created in 2008, is a unique training and research centre that has already trained nearly 300 managers and executives of water and sanitation services in developing countries. It is a manifestation of SUEZ and AgroParisTech's commitment to contribute to strengthening the skills of the managers and executives who run these services and thus participate in achieving the Sustainable Development Goals set by the UN.

As the pace of urbanisation and climate change continues to accelerate, AgroParisTech, SUEZ, the Fondation SUEZ and AFD are maintaining their partnership to build a world-class centre to provide training in strategic management of water and sanitation utilities, aimed at senior executives and general management teams, senior managers who are about to take up these positions and operational or functional managers in management roles. A new academic partnership with ESSEC – a leading management training institution in Europe – with the goal of supporting and influencing ecological and social transition in our societies through training and research, will contribute to enriching the results- and service-oriented education initiative on strategic and project management.

#### A Chair within the AgroParisTech Water Centre

Firmly rooted in Montpellier's university research ecosystem, this centre is supported by a regional university dynamic. AgroParisTech is a member of the Montpellier Institute for Water and the Environment, the International Centre for Interdisciplinary Research into the dynamics of water systems under the auspices of UNESCO, and a

supporter of the KIM WATERS initiative at the Montpellier University of Excellence (MUSE) i-Site. Montpellier is also home to the France Water Team competitiveness cluster, and is strengthening its links with professionals in the water sector. The Chair is at the heart of this centre of excellence.

The Chair's training courses may be introduced on a remote learning basis starting in 2021, consolidating its actions abroad in order to strengthen its international influence. The Chair offers:

- training on the various different functions of a water and sanitation utility, its overall challenges (infrastructure operation, customer management, human resources management, asset management, cost control, finance, etc.), to enable managers to make diagnoses, set medium- and long-term targets, construct related action plans and manage them;
- training on general management issues: strategic management and planning, scoping and coordination of action plans by function, institutional relations, relations with stakeholders;
- training on project management: scoping, operational diagnosis, design of an action plan, management, approval, methodologies and tools, problem solving;
- international training courses for water stakeholders in situ (particularly in Africa and Asia).

The "Water for All" International Executive Master OpT course offered by the Chair and supported by AgroParisTech is accredited by the Conférence des Grandes Écoles and registered in the Répertoire National des Certifications Professionnelles directory.

The Agence de l'Eau Rhône Méditerranée Corse, a public institution of the French Ministry of the Environment dedicated to the preservation of water in France, partners with the Chair by financing educational grants as part of its international intervention policy for access to water and sanitation.

The Chair promotes training in the Global South, for the improved transfer of know-how to international management schools or African or Asian centres of excellence, in higher education and research, in order to establish a strategy of decentralised training and building the capacity of partner training organisations in the Global South.

#### A forum for operational staff and researchers

SUEZ

The Chair supports research programmes aimed at promoting access to drinking water and sanitation through the improvement of service management, in particular through the analysis of economic, political, institutional and managerial conditions, and through the analysis of the governance framework. Research initiatives are drawn up in response to proposals from the Scientific Council, whose members are well-known figures in the research field. The Chair aims to promote the advancement and sharing of knowledge by acting as a forum for water and sanitation managers and researchers. Every two years, it organises scientific meetings for an international audience.

Bertrand Camus, Chief Executive Officer of the SUEZ Group and Fondation Chairman: "SUEZ and the Fondation SUEZ are proud to renew their commitment to the AgroParisTech Suez-Water for All Chair. Our services are essential for quality of life, health and economic development. Education in the water and sanitation sector is of vital importance to shape a sustainable environment – a process which starts now. The Chair will provide a means of sharing and strengthening skills for services in developing countries, with quality training and international scope."

Gilles Trystram, AgroParisTech Chief Executive Officer: "The worldwide issue of water, its distribution and associated services is a key one, and AgroParisTech is proud to be continuing the training activities that have been underway for several years now on an international scale. The partnership with ESSEC, SUEZ and AFD is dynamic, is based on a very open framework, and combines complementary skills. The AgroParisTech SUEZ-Water for All Chair has achieved a certain worldwide profile, and it is our goal to develop it further as well as to spread the advances obtained via this Chair to the other AgroParisTech training courses in the water sector."

Rémy Rioux, Agence Française de Développement Chief Executive Officer: "I am delighted that AFD is continuing to support the 6<sup>th</sup> Sustainable Development Goal (SDG) on access to clean water and sanitation – an area in which it invests over a billion euros a year for the benefit of several million people, particularly in Africa –

within the framework of a partnership with AgroParisTech, SUEZ, and the Fondation SUEZ. This collaboration will allow stakeholders in this sector to train in a Chair with an extensive range of educational offerings, in a field that ties together numerous SDGs relating to access to quality education, sustainable towns and communities or gender equality. This investment in human capital is an essential part of ensuring the performance and sustainability of the funding we provide to water **and sanitation management.**"

Vincenzo Vinzi, ESSEC Business School General Director: "At a time when environmental crises are humanity's number one challenge, sustainable access to the fundamental resource of water is an issue we urgently need to address. This partnership between ESSEC, AgroParisTech, SUEZ, the Fondation SUEZ and the Agence Française de Développement is proof of the collective desire to initiate a profound change to support and influence the ecological and social transition of our societies through training and research, by implementing an ambitious strategy that takes account of the diverse nature of stakeholders and geographical areas."

Laurent Roy, General Director of the Rhône Méditerranée Corse Water Agency: "The 6 water agencies contribute, within the framework of the OUDIN-SANTINI law, to the financing of decentralized cooperation programs dealing with access to water, sanitation and hygiene, drawn up by the local authorities of their basin. In countries where decentralized cooperation programs are being developed, strengthening the skills of water technicians and engineers, as proposed by the AgroParisTech SUEZ Chair, offers the opportunity to develop the sustainable management of water services and resources. In the face of climate change, adaptation strategies must be proposed by water managers, in particular the management of equipment assets, the fight against leaks, and the sanitation and reuse of treated wastewater as alternative resources to be developed."

The Chair since its creation (2009 to 2020)

- 13 cohorts of the MS OpT International Executive Master "Water for All" (7 French and 6 English speaking);
- 243 students trained in the International Executive Master for the title of "Manager of Urban Water and Sanitation Services" from 55 countries on 4 continents;
- More than 100 water and sanitation companies and institutions from Asia and Africa renew the registration of their managers in the International Executive Master;
- More than 50 lecturers, professionals from the water and sanitation sectors, and some 30 coaches per class, including some 20 SUEZ employees;
- 48 General Managers from 20 countries in Africa and Asia trained in Strategic Management

#### Press contacts:

Isabelle Herrier Naufle Tel: + 33 (0)6 83 54 89 62 isabelle.herrier.naufle@suez.com Elodie Vandevoorde +33 (0)6 78 36 19 52 elodie.vandevoorde@suez.com

#### About the Fondation SUEZ

The Fondation SUEZ supports practical initiatives for the sustainable improvement of access to essential services (water, sanitation and waste management) among disadvantaged groups of people in emerging countries and, in France, for the promotion the integration of *vulnerable people through employment and training initiatives. With an annual budget of*  $\in$ 3-4m since its creation, the Fondation SUEZ participates in the projects it supports through skills patronage with the Group's experts.

#### SUEZ:

Leveraging the expertise it has acquired since the end of the 19th century, SUEZ helps people to continually improve their quality of life by protecting their health and supporting economic development. Operating globally, the Group and its 90,000-strong workforce preserve the key elements of our environment – water, land and air – by providing innovative and resilient solutions in water management, waste recovery, soil decontamination and air processing that enable local authorities and industries to optimise the management of their resources, such as smart cities, and to improve their environmental and economic development by creating over 200,000 direct and indirect jobs per year and helps to create new resources with 4.2 million tonnes of secondary raw materials produced. At the end of its strategic plan, the Group's

SUEZ

aim is to achieve fully sustainable solutions that have a positive impact on the environment, health and the climate. In 2020, SUEZ generated revenue of €17.2 billion.

AgroParisTech is the institute for life science and environmental industries, under the supervision of France's ministries of agriculture and higher education. A player in higher education and research, this key flagship international institution addresses the major challenges of the 21<sup>st</sup> century: feeding people by managing land sustainably, preserving natural resources, promoting innovation and making use of the bioeconomy.

The institution trains executives, engineers, doctors and managers in the fields of life science and the environment, based on research and its links to the professional world, through its engineering curriculum, master's programme and doctoral programme in partnership with major French and foreign universities, as well as a range of ongoing professional education initiatives under the "AgroParisTech Executive" brand. AgroParisTech consists of 10 centres and campuses across France (including 4 in the Ile-de-France region), 5 training and research departments, 22 joint research units, a research and development unit, 1 experimental farm, 2 technology centres, and open third places known as "InnLabs". It has more than 2,300 students, 13% of whom are doctoral candidates, and 250 teacher-researchers. AgroParisTech is a founding member of the Université Paris-Saclay, a member of the ParisTech network and an Agreenium member.

AFD: The Agence française de développement (AFD) group implements France's development and international solidarity policy. It finances, supports and accelerates transitions towards a more consistent and resilient world. AFD builds shared solutions with its partners, with and for the populations of the Global South. AFD's teams are involved in more than 4,000 projects in the field, in Overseas France, in 115 countries and in territories in crisis, promoting the common interest in areas such as climate, biodiversity, peace, gender equality, education and health. AFD is thus contributing to France and its people's commitment to the Sustainable Development Goals.

ESSEC, founded in 1907, is a major player in management education on **the world stage**, **holding the** "Triple **Crown**" of EQUIS, AACSB and AMBA accreditations. With 7,060 undergraduate students, a wide range of management programmes, partnerships with the world's leading universities, a network of 62,000 graduates, and a faculty of 142 permanent professors in France and Singapore – including 19 emeritus professors recognised for the quality and influence of their research – ESSEC maintains a tradition of academic excellence and cultivates a spirit of openness in the service of economic and social activities and innovation. In 2005, ESSEC opened a campus in Asia, <u>ESSEC Asia-Pacific</u>, strategically located in Singapore. This campus represents an opportunity for ESSEC to participate in the growth of Asia and to bring its expertise to this rapidly expanding region. In 2016, ESSEC opened a new <u>ESSEC Africa</u> campus in Rabat, Morocco. ESSEC's international expansion enables its students and faculty members to study and understand the economic forces at work in different regions of the world.

#### The Rhône Méditerranée Corse Water Agency - www.eaurmc.fr | www.sauvonsleau.fr

The water agency is a public establishment of the State under the supervision of the Ministry of the Environment, whose mission is to restore the good status of water and aquatic environments. In application of the polluter-pays principle, it collects tax charges paid by all users: households, local authorities, industrials, farmers, according to the volumes they withdraw and the pollution they discharge. The money collected is reinvested in local authorities, industrials, farmers and associations that are working to improve the quality of water and the environment: improving sanitation systems, reducing pollution by toxic substances, saving and sharing water, restoring the quality of water in catchments degraded by diffuse pollution (pesticides and nitrates), preserving strategic resources for drinking water, restoring the natural functioning of rivers, marine environments and degraded or threatened wetlands... The water agency acts within the framework of an intervention program 2019-2024 which sets the main priorities for action for 6 years. The agency has an annual aid capacity of about 440 M€ and employs 330 people.







Paris, June 3, 2021



#### Inclusion and equal rights for LGBT+ employees: SUEZ France signs the Autre Cercle's LGBT+ commitment charter

As part of its ongoing commitment against inequalities, the SUEZ Group announces the signing of the LGBT+ Commitment Charter<sup>1</sup> and has joined forces with the Autre Cercle, the leading association for the inclusion of LGBT+ people in the workplace, which shares the same ambition to defend and apply a corporate culture that promotes inclusion and equal rights for LGBT+ employees within all its **French entities. This voluntary approach is in line with the Group's diversity and inclusion policy,** which is pursuing its commitment against all forms of discrimination for a more inclusive and responsible company.

Supported by its 4 values, passion for the environment, customer first, team spirit and in particular, respect, the SUEZ Group is strengthening its engagement in favor of inclusion by supporting equal opportunities and professional equality regardless of gender identity and visible and invisible differences<sup>2</sup>, by fighting all forms of discrimination and prejudice.

With the signing of this charter, SUEZ is reaffirming its engagement and responsibility to act collectively and transparently, in order to provide everyone with a safe work environment, particularly through raising teams' awareness, addressing the topic without taboos and fighting against all forms of discrimination and prejudice. In partnership with <u>the Autre Cercle association</u>, SUEZ has joined the 160 signatories of this charter and adheres to four fundamental commitments:

- Creating an inclusive environment for LGBT+ employees;
- Ensuring equal rights and treatment for all employees regardless of their sexual orientation and gender identity;
- Supporting employees who are victims of discriminatory comments or acts;
- Measuring progress and sharing best practices to foster change in the overall professional environment.

Jean-Marc Boursier, Senior Executive Vice President of SUEZ in charge of the France Region and Group Chief Operating Officer: "Because diversity is a source of wealth, we are convinced that the civil society has a role to play in shifting the balance. The inclusion of all our employees, a sine qua non condition for living together in a caring manner, is a duty for the company. At SUEZ, we want to see all employees respected for their differences, free to evolve without any discrimination, free to assume whatever their gender or sexual orientation. Signing the Autre Cercle's charter is a further step in the fight against all forms of discrimination, and in particular against LGBT+ people".

<sup>&</sup>lt;sup>1</sup> LGBT+: Lesbian, Gay, Bisexual, Transgender and all other non-majority variations of sexual orientation and gender identity.

<sup>&</sup>lt;sup>2</sup>Visible individual differences: gender mix, ethnic origin, coexistence of generations and cultures, people with disabilities/Nonvisible differences: sexual orientation, social class, religion, age, invisible disability, etc.

Isabelle Calvez, SUEZ Chief Human Resources Officer: "Diversity, a major strength and asset of the Group, is a source of performance, productivity and sustainability, and strengthens the cohesion and commitment of employees. Thanks to the expertise of the Autre Cercle association, the Group will further develop its diversity and inclusion initiatives for LGBT+ people. The signing of this charter is part of a more global and voluntary approach by SUEZ, and materializes he Group's commitment to an even more sustainable and inclusive environment, enriched by its differences."

Christophe Berthier, President of the L'Autre Cercle Federation: "Today, LGBT+ people are subject to multiple forms of discrimination, both in their daily life and in the workplace. This is why we are pleased that SUEZ has committed to supporting us by signing the Charter, which is a true testament to the Group's social and ethical commitment."

Catherine Tripon, National Spokesperson and co-leader of L'Autre Cercle's LGBT+ Commitment Charter: "An inclusive culture cannot be decreed, it must be built over time. The evolution of our society in terms of acceptance and rights open to LGBT+ people and the aspiration of the new generations to be themselves, without taking a backseat to their elders, are disrupting management methods, bringing private and professional life together and impacting the social body at work. By signing this Charter, SUEZ is joining a network of committed organizations. "

<u>Contact:</u> Isabelle Herrier Naufle + 33 (0)6 83 54 89 62 <u>isabelle.herrier.naufle@suez.com</u>

#### About SUEZ:

Since the end of the 19<sup>th</sup> century, SUEZ has built expertise aimed at helping people to constantly improve their quality of life by protecting their health and supporting economic growth. With an active presence on five continents, SUEZ and its 90,000 employees strive to preserve our environment's natural capital: water, soil, and air. SUEZ provides innovative and resilient solutions in water management, waste recovery, site remediation and air treatment, optimizing municipalities' and industries' resource management through "smart" cities and improving their environmental and economic performance. The Group delivers sanitation services to 64 million people and produces 7.1 billion m<sup>3</sup> of drinking water. SUEZ is also a contributor to economic growth, with more than 200,000 jobs created directly and indirectly on an annual basis, and a provider of new resources, with 4.2 million tons of secondary raw materials produced. By 2030, the Group is targeting 100% sustainable solutions, with a positive impact on our environment, health and climate. SUEZ generated total revenue of €17,2 billion in 2020.

#### L'Autre Cercle:

An association created in 1997, L'Autre Cercle is the French reference actor for the inclusion of LGBT+ people at work. Its values are respect, humanism, independence, commitment and pragmatism. It works for a professional world that is fulfilling, inclusive and respectful of people in all their diversity, regardless of their sexual orientation or gender identity. In addition to its role as an observatory, its missions are to support organizations and promote good practices. L'Autre Cercle federates more than 160 public and private organizations that have signed the LGBT+ Commitment Charter, bringing together more than 1.6 million employees and agents.



### press release





Paris, June 4, 2021

#### The Würth and SUEZ Groups join forces to facilitate the collection and sorting of companies' waste

SUEZ, global player in environmental services and Würth, multi-specialist in services and products for fastening, assembly tools and workshop consumables for professionals, are joining forces to develop a waste collection offering, directly available on the <u>e-shop</u> and via the 170 PROXI Shop points of sale of Würth Group in France, from June 5, 2021.

SUEZ supports more than 60,000 commercial customers in France with the implementation of concrete actions in favor of the circular economy (collection, sorting, treatment and waste recovery, logistics, dismantling, etc.). Digitalization of services is essential to meet environmental challenges, in particular for recycling. With this partnership, SUEZ will provide its expertise to WÜRTH, for the development of an innovative waste collection solution.

To use this new service, tradespeople and industrialists fill out an on-line estimate form, and indicate the type of waste (paper, cardboard, plastics, metal, etc.) to be collected. Waste from Electrical and Electronic Equipment is also covered by the offering. After receiving and assessing customer needs, the SUEZ teams make the appropriate containers available to the customer for each type of waste and ensure its collection, recycling and treatment. This system supports industrial and professional customers in complying with their sorting obligations.

Yann Vincent, Chief Executive Officer of the "Corporate Services" Business Line at SUEZ Recycling & Recovery France: "In a context where climate change and protecting the environment represent major challenges, the SUEZ Group is proud to innovate on a daily basis with its partners to offer sustainable local solutions to facilitate waste collection, sorting and recycling as is the case here with WÜRTH customers. This partnership for online collection is the first of its kind in France."

Claude Kopff, Chairman of the Supervisory Board of Würth France: "The environmental commitment of the Würth Group and Würth France is linked to sustainable development. In order words, a strategy of economic development with a low environmental impact and a greater social impact. The ecological transition must be not just possible but also profitable for our customers. This is why, together with the SUEZ Group, we have implemented an innovative digital solution for sorting and recycling waste. Because, for future generations, we want to guarantee fertile soils, water quality, pure air, rich biodiversity, a sustainable climate, energy resources, etc."

Olivier Ducaroy, Commercial Director at Würth France: "Today, with the entry into force of new regulations in favor of recycling, companies are obliged to sort and recover waste and to provide proof that the waste has been treated by certified centers. "Because our best business is to support you with yours," Würth France supports customers, providing new procedures to enable them to transition to an economic model that is both profitable for them and beneficial for our planet. Würth France has joined forces with SUEZ to offer its "ORSYclage" customers a comprehensive waste management package as well as to support them in their environmental transition. This comprehensive solution will equally enable customers to optimize the budget allocated to waste management and also to promote sorting and recycling of their waste to their own customers. And, apart from the financial benefits, they are choosing to adopt a circular economy approach for their companies." This new solution is part of a committed CSR policy. Wurth France would even like to go further, by committing to reforestation projects in France: a tree will be planted for every contract signed with each of its customers.

#### Contacts:

Würth France Aline Pabst + 33 (0)3 88 64 74 61 <u>aline.pabst@wurth.fr</u> www.wurth.fr

#### WÜRTH

SUEZ Elodie Vandevoorde +33 (0)6 78 36 19 52 <u>elodie.vandevoorde@suez.com</u> Twitter: <u>@suez</u>

Whether it is for screws, anchors, technico-chemical products, door furniture, hardware for construction, tools, machines, automotive parts, storage or stock management systems, Würth offers the right solutions. The exacting standards Würth imposes for its products and services with its more than 3 million customers worldwide is a daily challenge which Group employees rise to. Active via more than 400 companies in 80 countries worldwide, with a headcount of more than 79,000 employees acting as qualified advisors to answer all the questions and meet all the demands of our customers.

#### Würth France

4,000 employees - More than 2,700 sales personnel - 172 PROXI Shop points of sale in France as of 02/25/2021 - 250,000 customers - 30,000 references.

#### About SUEZ:

Since the end of the  $19^{h}$  century, SUEZ has built expertise aimed at helping people to constantly improve their quality of life by protecting their health and supporting economic growth. With an active presence on five continents, SUEZ and its 90,000 employees strive to preserve our environment's natural capital: water, soil, and air. SUEZ provides innovative and resilient solutions in water management, waste recovery, site remediation and air treatment, optimizing municipalities' and industries' resource management through "smart" cities and improving their environmental and economic performance. The Group delivers sanitation services to 64 million people and produces 7.1 billion m<sup>3</sup> of drinking water. SUEZ is also a contributor to economic growth, with more than 200,000 jobs created directly and indirectly on an annual basis, and a provider of new resources, with 4.2 million tons of secondary raw materials produced. By 2030, the Group is targeting 100% sustainable solutions, with a positive impact on our environment, health and climate. SUEZ generated total revenue of €17,2 billion in 2020.



## press release







Contributing to Net-Zero Emissions :

## SUEZ Group and Airex Energy will industrialize an innovative carbon capture solution to restore soil quality and act for the climate

SUEZ Group and Airex Energy have formed a partnership in order to provide solutions to regions and industries on their path towards carbon neutrality. The expertise of the two Groups will enable them to industrialize the recovery of biomass residues into biochar (a stable form of organic carbon), which is essential to the resilience, vitality and fertility of urban and agricultural soils.

With expertise in the fields of organic residues, soil amendments, agricultural biofertilizers and smart irrigation, SUEZ will use the CarbonFX<sup>™</sup> torrefaction technology developed by Airex Energy for the global deployment of industrial-scale production plants that transform residual lignocellulosic biomass (bark, sawdust, waste wood, etc.) into a stable carbon with high technical and environmental added-value known as "biochar."

The conversion of waste wood residues, from silviculture to the lumber and wood processing industries, into biochar enables the extension of the "carbon sink" effect of natural plant photosynthesis, which captures a quarter of global CO<sub>2</sub> emissions each year. Biochar is a viable solution to remove carbon from the atmosphere and sequester it in soils for several centuries. When used as a soil amendment, biochar improves plant growth and yields of urban and agricultural soils by enhancing water and nutrient retention, soil aeration and micro-organisms activity.

The industrial production of biochar from forest residues, resulting from increasingly frequent natural accidents (disease, infestation, storms, etc.), is part of the fight against climate change, the management of its impacts and the adaptation of ecosystems. Biochar provides new opportunities to the biomass segment, by delivering a complementary, credible and perennial energy recovery alternative. It constitutes a certified<sup>1</sup> CCUS<sup>2</sup> solution while generating major co-benefits in favor of sound and sustainable agriculture, the preservation of natural capital, soils, their ecosystems and water resources.

Due to its intrinsic properties, biochar can also be usefully mixed and combined with a variety of materials, including cement, and thus contribute to improving the carbon footprint of the final product.

Diane Galbe, SUEZ Group SEVP, Smart & Environmental Solutions global Business Unit and Strategy: **"Thanks** to this new partnership with Airex Energy, we will provide our customers with access to high-quality carbon credits while helping the agricultural industry to strengthen soil resilience and food security. The properties of biochar, in terms of carbon capture, but also fertilization of agricultural soils and optimization of water supply to crops, make it one of the most popular  $CO_2$  sequestration solutions on the market. Its development is fully in line with our strategy aimed at providing our customers with 100% sustainable solutions and thus contributing to the achievement of carbon neutrality."

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<sup>&</sup>lt;sup>1</sup> Methodology established by PURO.earth: other standards (VERRA) are also in preparation

<sup>&</sup>lt;sup>2</sup> Carbon Capture Utilization and Storage

Sylvain Bertrand, CEO of AIREX ENERGY: "We are very pleased to partner with the SUEZ Group to accelerate the deployment of CarbonFX<sup>TM</sup> technology on a global scale. SUEZ Group is recognized for its expertise in the management, treatment and recovery of residual organic materials and is a leading partner to develop the industrial production of biochar. Through this partnership, our goal is to have a sustainable impact on climate by producing hundreds of thousands of tons of biochar in the years ahead."

#### Contacts:

SUEZ Isabelle Herrier Naufle / Elodie Vandevoorde +33 (0)6 83 54 89 62 / +33 (0)6 78 36 19 52 Isabelle.herrier.naufle@suez.com elodie.vandevoorde@suez.com Twitter : @suez AIREX Energy Laurence Fafard - Public Stratégies et Conseils (514) 467-5517 laurence@publicsc.com

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#### About Airex Energy:

Airex Energy is a world-leading climate solutions provider, leveraging its expertise and technology for customers seeking to reduce and offset their carbon footprint. Thanks to its innovative CarbonFX<sup>™</sup> torrefaction technology, Airex transforms all types of biomass into high value-added carbon products such as biochar and biocarbon. Biocarbon, in the form of torrefied pellets, is a renewable alternative to replace fossil fuels used in thermal power stations. Since 2016, Airex Energy has operated the first and only industrial biochar/biocarbon production plant in Canada. Four large-scale production biochar and biocarbon projects are currently in development to serve the markets of Canada, the United States, Europe and Asia.



<u>Home</u> > <u>News</u> > <u>Press Releases</u> > SUEZ inaugurates its "BioResourceLab" in Narbonne (France): The new international research and...

Sustainable development

JUNE.08.2021

## SUEZ inaugurates its "BioResourceLab" in Narbonne (France): The new international research and innovation center dedicated to the recovery of organic waste

Today, Tuesday, June 8, 2021, Jean-Marc Boursier, Group Senior Executive Vice President in charge of the France region and Operations, and Xavier Litrico, Group Chief Research & Science Officer are inaugurating the "BioResourceLab" with Didier Mouly, the Mayor of Narbonne and President of the Grand Narbonne Municipality, and Guillaume Héras, 1st Vice-President of the Grand Narbonne Municipality in charge of Human Resources and Social Relations and the management and recovery of waste and the circular economy. This new SUEZ Group international research and innovation center dedicated to the transformation of organic waste into bioresources will bring concrete solutions to the demographic, climatic and resource scarcity challenges.

Located at the heart of the Occitanie region in the South of France, within the SUEZ/Grand Narbonne ecohub, this 1,000 m<sup>2</sup> research laboratory dedicated to the study of organic waste and the improvement of recovery techniques required two years of work and an investment of €5 million.

#### Waste recovery, an environmental challenge

According to the World Bank, by 2050, the amount of waste generated by our planet will increase by https://www.suez.com/en/news/press-releases/suez-inaugurates-its-bioresourcelab-international-innovation-center

1/6

#### SUEZ inaugurates its BioResourceLab international innovation center - SUEZ Group

70%<sup>2</sup> compared with 2016. Regulatory policies and actors of the civil society are driving forward changes in waste management in order to promote waste reduction and recovery. For example, by 2023, separate collection of food waste will become obligatory within the European Union (EU)<sup>3</sup>. This generalized sorting should limit the environmental impacts of waste landfills and to achieve the European waste landfill reduction targets<sup>4</sup>. In the same dynamic, France's Action Plan for the Circular Economy (Plan d'Action pour l'Economie Circulaire)<sup>5</sup> requires new solutions to increase the amount of recovered flows, for example regarding waste paper and cardboard, which are often of poor quality for current paper recycling channels.

#### Organic waste recovery, an opportunity for the environment

Organic waste is a prime resource that can be reintegrated into production and use cycles for new goods. Renewable, their transformation into materials and molecules makes it possible to substitute them for carbon-based fossil fuels such as oil and natural gas, thereby contributing to the protection of resources, the development of renewable energies and the incorporation of biofuels in order to limit the impact on the climate. Furthermore, their conversion into compost and other soil amendment products fights against soil depletion and erosion , and against climate change, by storing carbon over the long term . Lastly, production of organic and alternative fertilizers from organic matter limits the use of petrochemical and mineral fertilizers, a key challenge identified in the recent European regulation on fertilizers . The residual origin of these renewable materials is an additional advantage: their reuse, recycling and recovery limits consumption of the biosphere which generates all these bioresources, thereby favoring the use of arable land to produce food.

In this context, the BioResourceLab aims to improve existing treatment solutions and technologies, and to explore new ways of recovering organic waste to produce bioenergies, biofuels, biomaterials, alternative fertilizers and molecules for green chemistry. Providing new innovative solutions to produce new resources on a territorial scale will help to preserve the environment and accelerate the transition to a virtuous circular economy.

This new knowledge of organic waste as bioresources will be developed in partnership with academic institutes for teaching and research, in particular with INRAE (the French National Institute for Research in Agriculture, Food and the Environment and its Biotechnology and Environmental Laboratory located in Narbonne). Collaborations will also be set up with start-ups and technology suppliers to test and develop innovative solutions.

Under the direction of Marion Crest, the BioResourceLab team of about 15 employees, will be able to

#### SUEZ inaugurates its BioResourceLab international innovation center - SUEZ Group

expand, according to the projects carried out. Researchers, engineers, technicians and PhD students, specialized in microbiology, biotechnology, agronomy and chemistry will conduct experimental tests at different scales, ranging from lab testing, to pilot programs, larger-scale projects, and industrial sites. Their expertise will be mobilized to serve the technical excellence of the solutions provided by the SUEZ Group to its public and private sector customers. The BioResourceLab will share the knowledge acquired with the scientific, institutional and normative communities, and could provide theoretical and operational training, in particular with the SupAgro Montpellier agricultural institute and the Universities of Montpellier and Perpignan.

« Innovation has always been in the DNA of SUEZ and will remain so in the future. Integrated within the CIRSEE, (the Paris-based International Water and Environmental Research Center), the BioResourceLab is the Group's first research center with an international dimension, dedicated to the recovery of organic waste. Located at the heart of the SUEZ/Grand Narbonne Ecohub, the BioResourceLab benefits from an ecosystem that favors its innovation activities and the creation of world-leading centers of excellence. These perspectives are very exciting because they will allow us to support the Group and its customers in developing innovative solutions for preserving the environment." »

Jean-Marc Boursier, Group SEVP - France Region and COO

#### Key figures for SUEZ in the Occitanie Region

- 1,700 employees
- 700,000 people benefiting from waste collection services
- 2.8 million people benefiting from waste treatment tools
- 535,000 tons of waste recovered
- 208,000 MWh produced i.e., electricity to serve 36,945 households
- 820,000 inhabitants provided with drinking water
- 200,000 smart meters

#### Research & Development at SUEZ Group:

- €120m invested in R&D each year
- 8 R&D centers
- 9 laboratories and expertise centers
- 650 R&D experts and researchers

• 2.3 million inhabitants benefiting from collective sanitation services



The BioResourceLab, SUEZ Group's new international research and innovation center dedicated to the recovery of organic waste, located in Narbonne, in the South of France - © Frédéric Ferra

[1] Organic waste includes green waste from parks and gardens, food waste, residues from agriculture and the agri-food industries, paper, card and wood waste as well as sludge generated from the treatment of wastewater.

[2] 3.4 billion tons of waste in 2050, according to the World Bank report of September 20, 2018 "What A Waste 2.0: A Global Snapshot of Solid Waste Management to 2050."

[3] European Directive 2018/851 from the European Parliament and Council of May 30, 2018, modifying Directive 2008/98/EC relative to waste management.

[4] The European Directive 2018/850 amends the Directive 1999/31/EC to reduce landfill for recoverable waste and to limit the portion of food and similar waste to 10% of landfill waste by 2035.

#### <sup>15]</sup> <u>https://eur-lex.europa.eu/legal-content/FR/TXT/HTML/?uri=CELEX:52020DC0098&from=EN</u>

[6] According to the European Environment Agency (AEE, 2010), soil depletion involves more than 100 million hectares in Europe, i.e., 16% of the European territory. 45% of the European territory contains only small amounts of organic material, which is a key indicator of soil quality.

[7] The "4 for 1000" international initiative, launched by France on December 1, 2015, at the COP 21 climate summit, involved bringing together both public and private players committed to developing research and implementing practices to promote the crucial role of soil as regards food safety and climate change. Indeed, 0.4% annual growth in carbon stored in the top 30-40 cm of soil significantly reduces in the atmosphere the concentration of CO2 linked to human activities. https://4p1000.org

#### SUEZ inaugurates its BioResourceLab international innovation center - SUEZ Group

[8] European regulation 2019/1009 from the European Parliament and Council of June 5, 2019, defining rules relative to the marketing authorization in the EU, amending regulations (EC) No. 1069/2009 and (EC) No. 1107/2009 and repealing regulation (EC) No. 2003/2003.



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#### Contacts

#### Press: Elodie Vandevoorde

elodie.vandevoorde@suez.com

+33 1 58 81 54 46

<u> asuez</u>

#### Press: Isabelle Herrier Naufle

isabelle.herrier.naufle@suez.com

+33 1 58 81 55 62

<u>@SUEZ</u>

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#### **Keywords**



## press release



Paris, June 15, 2021



Climate change and air quality:

With the acquisition of ARIA Technologies, SUEZ strengthens its expertise in air quality challenges

The SUEZ Group has announced the acquisition of ARIA Technologies, the European leader in digital modeling of air quality and climate change. This operation will enable SUEZ to enrich its platform of solutions for monitoring and treatment of atmospheric pollutants, odors and greenhouse gases, thereby meeting increasing demand from all of its clients (local communities, institutions, industrial customers) in terms of health and climate change.

An atmospheric environment specialist, the expertise of ARIA Technologies is based on the design, production and management of digital air simulation systems. ARIA Technologies in France, as well as its subsidiaries in Italy and Brazil, study atmospheric phenomena and advise their clients in particular thanks to weather condition analysis solutions, calculations of atmospheric dispersion of industrial and/or urban discharges and assessment of related health risks.

The French and international activities of ARIA Technologies and its numerous references with industrial clients, local communities and international institutions such as air modeling at the micro level for urban development projects in Paris and Milan, monitoring atmospheric pollution in Lagos (Nigeria) for the World Bank and even the atmospheric modeling system for the whole of Saudi Arabia, will strengthen the expertise of SUEZ as a leader on these themes for more than 15 years.

The teams at ARIA Technologies Group, including their founders/managers, will join the Air & Climate solutions line at SUEZ. The digital solutions and expertise of ARIA Technologies thus complete the portfolio of existing solutions for monitoring and air treatment in the SUEZ - AirAdvanced range.

"Air is a major environmental challenge for the 21<sup>st</sup> century as recalled by the European Commission's zero pollution action plan, published on May 12, 2021. SUEZ, a pioneer in this field, has been investing for more than 15 years in the design, development and operation of air treatment solutions at the service of local communities and industrial groups both in France and internationally. This challenge is all the more important for public health as it has been proven that air pollution increases the effects of viruses such as the coronavirus. This acquisition will strengthen the Group's expertise in this area and will enable us to provide even better support to our clients in facing environmental challenges. I am pleased to welcome the ARIA Technologies Group teams to the SUEZ Group" commented Diane Galbe, Senior Executive Vice President of SUEZ Group, in charge of Strategy and the Global Smart & Environmental Solutions Business Unit.

SUEZ Head Office: Tour CB21 - 16, Place de l'Iris, 92040 Paris La Défense Cedex, France - Tel: +33 (0)1 58 81 20 00 - www.suez.com Limited Liability Company with a share capital of €2,513,450,316 – Siren (French business administration number) 433 466 570 RCS Nanterre – VAT FR 76433 466 570 Armand Albergel and Jacques Moussafir, founders of ARIA Technologies commented: "When we left EDF in 1990, the environment and climate change were not the central challenges they are today. However, we anticipated that 'Air is a resource. Today, after an inspiring human and intellectual journey, we have decided to join the SUEZ Group, which will provide us with the strength and solidity necessary to take actions that will have a positive impact on the future of our planet. We are pleased and proud to have led our company to this level of maturity, and to continue the adventure we began more than 30 years ago for which we have been pioneers. SUEZ will offer us possibilities of fast growth worldwide and will enable our teams to grow by being involved in highly ambitious international projects."

<u>Contacts:</u> <u>Media</u> Isabelle Herrier Naufle <u>isabelle.herrier.naufle@suez.com</u> +33 6 83 54 89 62 Twitter : @SUEZ

<u>Analysts/Investors</u> Cécile Combeau | Baptiste Fournier | Julien Minot +33 1 58 81 55 71 | 54 85 | 37 09

About SUEZ:

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<u>Home</u> > <u>News</u> > <u>Press Releases</u> > With the acquisition of Inflowmatix, SUEZ continues to consolidate its portfolio of digital...

Water

JUNE.22.2021 | EUROPE

# With the acquisition of Inflowmatix, SUEZ continues to consolidate its portfolio of digital solutions to improve water infrastructures performance

SUEZ Group announces the acquisition of Inflowmatix Ltd. This acquisition will enrich the Group's range of digital solutions with a unique offering to ensure the performance and resilience of water distribution networks. It will reinforce SUEZ's position as a leading technology provider for water utilities worldwide through its Smart & Environmental Solutions Business Unit.

Founded in 2015 as a spin-out from Imperial College London, Inflowmatix is the leader in the acquisition of high-frequency pressure data and associated edge analytics to support near real-time operational and asset management decisions for water utilities worldwide. The company has deep expertise and R&D capabilities in mathematical optimization, data science and hydraulic engineering applied to complex water supply networks. It offers the InflowSys<sup>TM</sup> suite, a unique solution that combines high frequency pressure monitoring devices and an analysis platform, to enable water utilities to continuously monitor, and optimize the performance of their water distribution networks. Inflowmatix also developed arboricity<sup>TM</sup>, an integrated real-time network modelling and monitoring service to help water operators secure the management of their distribution systems while reducing leakage and disruptive pipeline bursts.

30/07/2021

With the acquisition of Inflowmatix, SUEZ continues to consolidate its portfolio of digital solutions to improve water infrastructures p...

Inflowmatix has a broad and engaged customer base in the UK, France, Italy and Australia/NZ. The SUEZ Group's channels to market will accelerate growth. Inflowmatix's offerings complement and are already integrated with key SUEZ offerings such as Calm Network<sup>TM</sup> and Aquadvanced<sup>TM</sup> suite. SUEZ became an Inflowmatix shareholder through a SUEZ Ventures investment in 2019.

Parkwalk, the specialist investor in UK university spin-outs, and IP Group plc provided initial seed and follow-on funding. "*This deal is an excellent example of how value can be created out of commercialising university IP*", said **Alun Williams, Investment Director at Parkwalk**. "*I am convinced that this partnership with SUEZ will drive continued success*". **Kelsey Lynn Skinner, Partner at IP Group**, agrees: "*This is a world-class innovative team driving change in a key industry, and we welcome this next chapter - to global scale.*"



« After several years of collaboration, Inflowmatix and SUEZ have been able to offer innovative solutions to our clients thanks to their complementary expertise. This acquisition, announced a few weeks after the creation of a joint venture with Schneider Electric to support the digital transformation of water operators, will allow us to offer a greater range of smart water solutions and to reinforce our position as a leading player in the fast-growing water pressure management market." »

**Diane Galbe**, Group SEVP - Smart & Environmental Solutions BU and Strategy

## Contacts

## Press: Isabelle Herrier Naufle

isabelle.herrier.naufle@suez.com

+33 1 58 81 55 62

<u>@SUEZ</u>

## Press: Elodie Vandevoorde

elodie.vandevoorde@suez.com

+33 1 58 81 54 46

<u>@SUEZ</u>

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<u>THE REAL ESTATE GROUP RISANAMENTO...</u>  $\rightarrow$ 

Paris, June 23, 2021

The real estate group Risanamento SpA entrusts SUEZ and SEMP with the remediation of the Santa Giulia district in Milan, Italy

)) SUe2

- > A contract representing total revenues of more than €80 million
- > A future showcase for the city of Milan for the 2026 Winter Olympics

Following an international tender procedure, Risanamento S.p.A., through its subsidiary Milano Santa Giulia S.p.A., entrusted the SUEZ-SEMP consortium with the remediation of the Santa Giulia district in Milan, representing revenues of more than **€80 million**. This is one of the largest urban redevelopment projects in Europe and represents a major new reference for SUEZ, thanks to the solid experience of its Pan-European Industrial Waste Specialties (IWS) entity specialized in hazardous waste and the rehabilitation of polluted sites and soils, as well as for SEMP, a company specialized in the remediation of industrial wastelands.

Located in the south-east of the Lombardy capital, the Milanese district of Santa Giulia is a former industrial area, now partially built up, which extends over 120-hectares. This urban redevelopment project foresees the creation, by the Risanamento Group, of a new smart and sustainable area which will be perfectly integrated within the Milanese metropolis.

The area will include a residential area of 3,000 accommodations, a business center and offices, a large park and green areas, as well as shops and leisure facilities. It will also be home to the new "Pala Italia" Arena, a future emblematic entertainment and sports venue where some of the 2026 Winter Olympics events will take place.

In order to achieve this objective, it is planned to proceed with the total decontamination of the area, a task that the Risanamento Group has decided to entrust to the SUEZ-SEMP consortium. Indeed, SUEZ has proven its ability to mobilize its European resources for this ambitious project, which includes the design and roll-out of innovative solutions within a tight deadline. SEMP brings both its recognized experience in environmental services and its status as a local company, particularly active in the Milan metropolitan area.

Over a period of three and a half years, the teams will work on 64 hectares to clean up to 1.2 million m<sup>3</sup> of soil on site (excavation, soilwash, sorting, stabilization and backfilling) while ensuring the treatment of 300,000 tons of soil and materials off site for disposal or recovery, depending on their characteristics.

"We are pleased to have been able to complete this important part of the Milano Santa Giulia project, which, once the work is completed, will allow us to begin the concrete construction phase of the area intended to host the Arena, the venue for the future 2026 Winter Olympic Games", commented Davide Albertini Petroni, CEO of Milano Santa Giulia S.p.A. "We are convinced that we have selected the best specialists in this specific field in this international tender, and that we have contributed to the launch of one of the most important real estate development projects in Milan recent years".

"We are proud to take part in this large-scale project, which will enhance the quality of life of the inhabitants and contribute to the attractiveness and the reputation of the Milanese metropolis. This victory is the result of teamwork, which has led to the design of innovative solutions capable of completing this massive project in record time," comments Azad Kibarian, CEO of SUEZ IWS.



View of the Santa Giulia former industrial site in Milan in the 19th century ©Foster and Partners



asterplan of the future distric ©Milano Santa Giulia

#### Contacts:

Isabelle Herrier-Naufle/Mathilde Bouchoux +33 (0) 6 83 54 89 62/+33 (0) 6 88 42 97 27 isabelle.herrier.naufle@suez.com mathilde.bouchoux@suez.com

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#### SEMP SRL:

An initial experience in the environmental services sector in 1960 led in 1978 to the foundation of SEMP, a company that today has valuable skills and offers a wide range of services in favour of the environment, with a strong focus on excellence. The company, which specialises in waste management, offers, alone or with its partners, a complete service for the collection and transport of urban and special, hazardous or ordinary waste, up to the point of disposal or recovery.



Paris, 29th June 2021

# IN CHINA, SUEZ WINS NEW CONTRACTS AND REINFORCES ITS SUPPORT FOR GREEN DEVELOPMENT IN THE COUNTRY

## > 20 new contracts for cumulated revenues of around €38 million

Over the past six months, SUEZ has signed a series of equipment supply and technical service contracts for total revenues of approximately €38 million. These new contracts, covering numerous Chinese provinces and cities<sup>1</sup>, provide solutions for municipal and industrial wastewater treatment and sludge disposal. They enable SUEZ to better support its clients in many different sectors and help them optimize their treatment processes, while recycling resources, thus promoting circular economy.

### Refractory wastewater treatment for energy and chemical industries

In Huizhou (Guangdong), Suzhou (Jiangsu) and Dalian (Liaoning), SUEZ provides raw water, wastewater and sludge treatment equipment and technical services to the Hengli Group, a Fortune Global 500 company<sup>2</sup>. It also builds activated carbon regeneration projects for concentrated wastewater treatment infrastructure. This second wave of projects brings the total number of contracts between SUEZ and Hengli to 12, since the collaboration began in 2015. By reducing operating costs for treating wastewater, SUEZ helps the Hengli Group to reduce  $CO_2$  emissions, in particular by reducing its consumption of fossil fuels. Thanks to the project, located in Suzhou, the treated effluent of wastewater meets the most stringent of discharge standards and hits a recovery rate of 80%.

At the Xuwei Petrochemical Park in Lianyungang, SUEZ provides a complete set of technical solutions for a high-salinity wastewater treatment project, for the Shenghong Group, which is also a Fortune Global 500 company. This wastewater treatment plant, with a daily capacity of 2,400 m<sup>3</sup> per day, is the third project between SUEZ and Shenghong Group. The project uses two-stage OxyblueTM technology to remove refractory organics from the wastewater to ensure that the effluent meets the **park's** most rigorous discharge requirements and that clients can run production operations without worrying about pollution.

#### Industrial water treatment for the aerospace industry

In Shaanxi province, SUEZ supplies, since February 2021, process equipment and complementary technical services for the water supply project in the **Xi'an** Aeronautics City. This project will effectively make up for the shortfall in the space **base's** water supply system, thus meeting the day-to-day needs of more than 300 local businesses settled in the Aeronautics City and residents. It will also achieve the **base's** stated objective of **"safe,** stable, and high-quality water supply from multiple **sources"**. With a daily capacity of 50,000 m<sup>3</sup> of water served each day to 220,000 inhabitants, the expansion of the project plans to upgrade the total capacity to 400,000 m<sup>3</sup> per day.

#### Sludge disposal and recycling

In Jiangsu province, SUEZ provides two dedicated drying treatment lines with a combined daily treatment capacity of 200 tons for the sludge disposal project in the Yangzhou Economic and Technological Development Zone since the beginning of the year. The wet sludge on site is thermally dried and then mixed with coal for combustion at the power plant. Upon completion of the project by the end of the year, the total daily sludge treatment capacity in Yangzhou will reach 500 tons.

<sup>&</sup>lt;sup>1</sup> Gansu Qingyang, Shaanxi Xi'an & Yan'an, Hebei Tangshan, Guangdong Zhuhai & Huizhou, Heilongjiang Harbin, Jiangsu Wuxi & Zhangjiagang & Suzhou & Lianyungang & Yangzhou, Hunan Changsha, Liaoning Dalian

<sup>&</sup>lt;sup>2</sup>. The Fortune Global 500, also known as Global 500, is an annual ranking of the top 500 corporations worldwide as measured by revenue. The list is compiled and published annually by Fortune magazine.

This project is expected to save about 12,000 tons of standard coal, generate 33 million kilowatt-hours of electricity from the coal-sludge mixed fuel, reduce CO<sub>2</sub> emissions by 32,000 tons and save 15 hectares of land.

Ana Giros, Senior Executive Vice President of SUEZ in charge of the International Regions and Industrial Key Accounts, said "This year has been tremendously active for SUEZ in China, where we have won numerous contracts and completed several transactions, including the acquisition of **NWS's** minority shares in the SUEZ **Group's** joint ventures NWS and Suyu. These new contracts, obtained across various sectors of activity, allow us to support our clients in municipal and industrial wastewater treatment and sludge disposal, thus contributing to the countr**y's** green development. SUEZ is proud to continue developing its activities in China and continues to put its expertise and innovative solutions towards its clients, to build a circular economy."



3D aerial view of Zhuhai Jinwan Hongqi WWTP SUEZ provides equipment and technical services to the plant.

#### Contacts :

Isabelle Herrier-Naufle / Mathilde Bouchoux +33 (0)6 83 54 89 62 / +33 (0)6 88 42 97 27 isabelle.herrier.naufle@suez.com / mathilde.bouchoux@suez.com Analysts / Investors : Cécile Combeau / Baptiste Fournier / Julien Minot +33 (0)1 58 81 25 04

#### SUEZ

Leveraging the expertise it has acquired since the late 19th century, SUEZ helps people continually improve their quality of life by protecting their health and supporting economic development. Operating globally, SUEZ and its 90,000-strong workforce preserve the key elements of our environment – water, land and air – by providing innovative and resilient solutions in water management, waste recovery, soil decontamination and air processing that enable local authorities and industries to optimise the management of their resources, such as smart cities, and to improve their environmental and economic performances. SUEZ provides sanitation services to 64 million residents, produces 7.1 billion  $m^3$  of drinking water, contributes to economic development by creating over 200,000 direct and indirect jobs every year, and helps create new resources with 4.2 million tonnes of secondary raw materials produced. Upon the conclusion of its 2030 Strategic Plan, SUEZ expects to achieve fully sustainable solutions with a positive impact on the environment, health and the climate. In 2020, SUEZ generated revenue of €17.2 billion.







Press release Paris, June 29th, 2021

## The Board of Directors of SUEZ recommends Veolia's enhanced public offer at a price of €20.50 per share (coupon attached)<sup>1</sup>

## Meridiam – GIP – Caisse des Dépôts / CNP Assurances consortium submitted a promise to purchase on June 29, valuing the new SUEZ at €10.4 billion

The merger agreement signed on May 14, 2021 between Veolia and SUEZ provided for the long-term investors to submit a binding promise to purchase the new SUEZ. This has been done since June 29: the consortium of investors with a French majority, consisting of Meridiam, GIP and CDC/CNP Assurances, has submitted its binding final offer to Veolia and SUEZ to purchase the new SUEZ for an enterprise value of €10.4 billion. This valuation includes a potential earn-out of €300 million to be paid at the end of the 2021 fiscal year<sup>2</sup>. All of the consortium's commitments to maintain all jobs and social benefits have been formally confirmed, as well as those relating to the duration of the holding.

This offer, approved by the Boards of Directors of SUEZ and Veolia on June 29, 2021, enabled Veolia to raise the price of its tender offer for the SUEZ shares not yet held by Veolia to €20.5 per share, coupon attached.

In accordance with the terms of the merger agreement of May 14, the Board of Directors of SUEZ, having taken note of the fairness opinion of the independent expert (Finexsi), which concludes that the financial terms of the offer are fair and that the sale price of the new SUEZ is consistent with the offer price, recommends that its shareholders tender their shares to the Veolia public offer.

Veolia and SUEZ have therefore filed the revised draft offer document and the draft reply document respectively with the AMF<sup>3</sup>. In accordance with the legal provisions in force, the conclusion of a final agreement with the Consortium concerning the creation of the new SUEZ remains subject to the finalization of the information-consultation of SUEZ employees.

For the record, and as indicated on April 11, the new SUEZ thus formed would have revenues of nearly €7 billion, including SUEZ's Water and Recycling & Recovery activities in France, international assets in Italy, Central Europe, Africa (including Morocco), Central Asia, India, China and Australia, as well as global digital and environmental activities, enabling it to maintain its growth prospects and innovation capacities in France and internationally.

<sup>&</sup>lt;sup>1</sup> The price per SUEZ share will be €19.85 (coupon attached) after payment on July 8, 2021 of the dividend of €0.65 per share to be approved by the General Meeting of June 30, 2021

<sup>&</sup>lt;sup>2</sup> The earn-out depends on the 2021 EBITDA

<sup>&</sup>lt;sup>3</sup> Veolia's draft offer document and SUEZ's draft reply document are available on the Veolia and SUEZ websites respectively, and are both available on the AMF website. The Offer and the draft offer document and the draft reply document remain subject to the control of the AMF. The Tender Offer remains subject to the approval of the European Commission. A standard press release relating to Veolia's public offer is published separately by Veolia.

Veolia will retain nearly €10 billion of SUEZ's revenues, including all of the assets designated since last fall as "strategic" for its plan to create a global champion of ecological transformation, in particular its activities in the United Kingdom, Spain, the United States, Latin America, Australia and SUEZ's Water Technologies Services business.

This new European champion with a French base will be able to draw on combined revenues of nearly €37 billion with enhanced growth potential, thanks to its presence in most regions of the world and an unrivalled range of services to meet environmental challenges in the water, waste and energy sectors, serving both public and private clients.

Veolia confirms its financial and synergy objectives related to the combination over the next four years.

Antoine Frérot, Chairman and Chief Executive Officer of Veolia, said: "All the commitments made on May 14 have been honored: I would like to thank the Board of Directors of SUEZ for the favorable opinion on the merger between our two groups that it formally issued following Veolia's takeover bid for SUEZ at  $\leq 20.50$  per share (coupon attached). The concrete and operational finalization of the merger is now only a matter of a few months: all the Veolia teams are looking forward to welcoming their colleagues from SUEZ!"

Philippe Varin, Chairman of the Board of Directors of SUEZ, said: "The public offer for Veolia recommended by the Board of Directors and the proposal to purchase the new SUEZ will enable both companies to carry out their respective projects. On behalf of the Board, I am satisfied that the interests of all our stakeholders are assured."

Bertrand Camus, Chief Executive Officer of SUEZ, said: "The agreement confirmed today creates value for SUEZ shareholders, guarantees jobs and allows the emergence of a new player in essential services thanks to the creation of the new SUEZ, with strong French roots. The strength of this new company guarantees innovative competition that will contribute to the preservation and restoration of the environment, the challenge of our century."

#### Next steps in the calendar

The calendar milestones have been modified according to the latest agreements:

- June 30, 2021: SUEZ General Meeting
- Following the finalization of the information-consultation process with SUEZ employees, conclusion of a final agreement with the Consortium concerning the creation of the new SUEZ
- Subject to regulatory and competition approvals, SUEZ and Veolia have set themselves the joint objective of closing the offer at the same time as the sale of the new SUEZ to the Consortium, scheduled for the end of 2021.

#### About Veolia

Veolia group aims to be the benchmark company for ecological transformation. With nearly 179,000 employees worldwide, the Group designs and provides game-changing solutions that are both useful and practical for water, waste and energy management. Through its three complementary business activities, Veolia helps to develop access to resources, preserve available resources, and replenish them. In 2020, the Veolia group supplied 95 million people with drinking water and 62 million people with wastewater service, produced nearly 43 million megawatt hours of energy and treated **47 million metric tons of waste. Veolia Environnement (listed on Paris Euronext: VIE) recorded consolidated revenue of €26.010** billion in 2020. https://www.veolia.com/en

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#### Contacts Veolia

Group Press Relations Laurent Obadia - Edouard de La Loyère Tel.+ 33 1 85 57 73 71 edouard.de-la-loyere@veolia.com Investors & Analysts Ronald Wasylec - Ariane de Lamaze Tél. : +33 (0)1 85 57 84 76 / 84 80 investor-relations@veolia.com

#### Contacts SUEZ

Group Press Relations Isabelle Herrier Naufle +33 (0)6 83 54 89 62 33 isabelle.herrier.naufle@suez.com Twitter : @SUEZ

Investors & Analysts Cécile Combeau / Baptiste Fournier / Julien Minot (0)1 58 81 24 05 | 54 85 | 37 09



Paris, 30 June 2021

### SUEZ welcomes the strong support expressed by its shareholders at the General Meeting and confirms that Q2 has seen a continuation of the recovery observed in Q1

The SUEZ General Meeting, which was held as a closed session on 30 June 2021 at the company's headquarters and chaired by Mr. Philippe Varin, adopted all the resolutions submitted to it. The General Meeting approved the 2020 accounts as well as the payment of a cash dividend of 0.65 euro per share. The dividend will be detached on 6 July 2021 and paid on 8 July 2021

The Group is very pleased to have received the strong support of its shareholders. 40.9% of the shareholders attended the General Meeting, it being specified that the exercise of the voting rights attached to the 187,810,000 shares held by Veolia, which represent 29.38% of the capital, was suspended in accordance with the applicable regulations.

The General Meeting also ratified the appointments of Bertrand Meunier, Jacques Richier, Anthony R. Coscia and Philippe Petitcolin as directors. The Board of Directors is composed of 14 members, 82% of whom are independent and 45% of whom are women<sup>1</sup>.

The remuneration policy for each of the company directors was approved, as was the remuneration paid or awarded to them during the past fiscal year.

#### Philippe Varin, Chairman of the Board of Directors of SUEZ, said:

"2020 and the health crisis have highlighted the essential nature of SUEZ's activities and the vital role of our teams, whose commitment has been total. This year was also marked by the reshuffling of the Board of Directors, with the aim of providing the best possible support for the transformation of our Group. A new page has now been turned with the conclusion of the agreement between Veolia and our Group. I would like to thank the members of the Board of Directors and the Group's management team, who worked seamlessly together to prioritize and defend the interests of all the Group's stakeholders."

#### Bertrand Camus, CEO of SUEZ, said:

"SUEZ has undergone profound changes in recent months. Despite adverse winds, we have not been blown off course and the SUEZ 2030 plan has already delivered results after just a single year of implementation. We have embarked on a new trajectory of sustainable value creation for all the Group's stakeholders, and I would especially like to thank all our employees for their trust and exceptional commitment."

<sup>&</sup>lt;sup>1</sup> In accordance with the AFEP-MEDEF Code, these figures (9 independent directors, 5 of whom are women) do not include salaried directors or the director representing employee shareholders.

#### Comments on Q2 2021 activity

Julian Waldron, Group Senior Executive Vice President in charge of Finance, commented on the Group's business trends in the second quarter of 2021.

As at end-June 2021, activity is broadly in line with the performance recorded in the first quarter, showing not only a strong recovery compared to last year but also an increase over 2019.

The actions taken to improve the Group's operational performance are continuing to bear fruit in order to support both profitability and cash generation.

In an environment that remains volatile, the Group is firmly on track for 2021 and confirms all of its targets.

The webcast of the General Meeting, the presentations, and the results of the votes on the resolutions are available on the SUEZ website (<u>www.suez.com</u>).

#### UPCOMING EVENTS:

- 6 July 2021: Ex-dividend date
- 8 July 2021: Dividend payment date
- 29 July 2021: Publication date for H1 2021 results
- 28 October 2021: Publication date for results for the first nine months of 2021

CONTACTS: <u>Media</u> Isabelle Herrier Naufle <u>isabelle.herrier.naufle@suez.com</u> +33 (0)6 83 54 89 62

<u>Analysts / Investors</u> Cócilo Comboau | Baptisto Fourn

Cécile Combeau | Baptiste Fournier | Julien Minot +33 (0)1 58 81 55 71 | 54 85 | 37 09

#### Disclaimer

This press release contains unaudited financial data. The aggregates presented are those normally used and communicated on markets by SUEZ. This press release contains estimates and/or forward-looking statements and information. These statements include financial projections, synergies, estimates and their underlying assumptions, statements regarding plans, expectations and objectives with respect to future operations, products and services, and statements regarding future performance. Such statements do not constitute forecasts regarding SUEZ's results or any other performance indicator, but rather trends or targets, as the case may be. No guarantee can be given as to the achievement of such forward-looking statements and information. Investors and holders of SUEZ securities are cautioned that forward-looking information and statements are subject to various risks and uncertainties, which are difficult to predict and generally beyond the control of SUEZ, and that such risks and uncertainties may entail results and developments that differ materially from those stated or implied in forward-looking information and statements. These risks and uncertainties include, but are not limited to, those discussed or identified in the public documents filed with the Autorité des Marchés Financiers (AMF), the French Financial adverse effect on SUEZ. SUEZ is under no obligation and does not undertake to provide updates of these forward-looking statements and information on distatements and information and objectives information about SUEZ may be obtained on its Internet website (www.suez.com). This document does not constitute an offer to sell, or a solicitation of an offer to buy SUEZ may be obtained on its Internet website (www.suez.com). This document does not constitute an offer to sell, or a solicitation of an offer to buy SUEZ securities in any jurisdiction.

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Head office: Tour CB21 – 16, Place de l'Iris, 92040 Paris La Défense Cedex, France – Tel.: +33 1 58 81 20 00 – www.suez.com Limited company with capital of 2,557,356,896 euros – SIREN (French business administration number): 433 466 570 RCS NANTERRE – VAT No.: FR76433 466 570



Paris, 1st July 2021

## IN THE UNITED STATES, SUEZ WINS A SERIES OF WATER AND WASTEWATER SERVICES CONTRACTS FOR TOTAL REVENUES OF AROUND €188 MILLION

In the United States, SUEZ has signed a series of water and wastewater treatment services contracts for total revenues of around €188 million, including a major operations and maintenance contract in Massachusetts, worth €137 million over 20 years. Through these agreements, SUEZ will support its clients in providing high-quality services while improving customers' quality of life and continue building a sustainable environment.

#### Operations and maintenance contract worth €137 million over 20 years in Massachusetts

SUEZ has been selected by the Lynn, Massachusetts Water and Sewer Commission to operate, manage and maintain Lynn's wastewater treatment plant and 13 pump stations. The contract begins July 1, 2021 and is scheduled to run through 2041. As part of the agreement, SUEZ will partner with AECOM Technical Services and C.H. Nickerson to perform over €54 million in capital improvements to the 40-year-old Lynn Regional Wastewater Treatment Plant. SUEZ, AECOM and Nickerson have successfully teamed up many times in recent years, including East Providence, Newport and Woonsocket in Rhode Island; and Devens, Holyoke and Springfield, MA. The Lynn wastewater facility treats an average of 98 million liters a day and can accommodate up to 378 million liters during wet weather. It serves 140,000 people, including the 93,000 residents of Lynn, and residents of neighboring communities Nahant, Saugus and Swampscott. SUEZ provides water and wastewater services to approximately 450,000 residents in 15 communities throughout Massachusetts<sup>1</sup>.

#### SUEZ Expands Presence in Mississippi with New Water Services Contract with City of Ellisville

In Mississippi, SUEZ signed an agreement with the City of Ellisville to operate and maintain the city's water and wastewater operations for the next five years. Under the terms of the contract, SUEZ will operate and maintain Ellisville's water treatment and distribution, and its wastewater collection and treatment systems. These include two elevated and one underground water storage tanks, five wells, 16 wastewater lift stations and two wastewater treatment lagoons. SUEZ has provided water and wastewater services to over 20,000 customers in Laurel, MS, since 2006.

## Town of Poughkeepsie, NY, extends contract with SUEZ to operate and maintain Arlington water pollution control facility

In New York State, the Town of Poughkeepsie, NY has extended its contract with SUEZ to operate and maintain the Arlington Water Pollution Control Facility for an additional eight and a half years. The extension, which is valued at around €15,8 million, will address capital work and maintenance at the plant. The contract to operate and maintain the Arlington Water Pollution Control Facility, which averages a dry weather daily flow of 9 million liters per day, will continue to serve the 15,000 people throughout the Poughkeepsie service area. The new contract is set to begin on July 5, 2021 and will continue to build a sustainable future for the Town of Poughkeepsie for years to come.

<sup>&</sup>lt;sup>1</sup> including Agawam, Devens, Hingham, Holyoke, Hull, Hyannis, North Cohasset, Rockland and Springfield.

#### New water treatment plant serving Woonsocket community recycles discharge and protects river

SUEZ, working closely with engineering partner AECOM and the City of Woonsocket, has begun operating a state-ofthe-art water treatment plant that will help the City meet the increasing demand for drinking water, while protecting the fragile Blackstone River. SUEZ will operate the 26 million liters per day plant and a raw water pump station under a 20year, €36,8 million agreement. The collaboration between the City of Woonsocket, AECOM and SUEZ will solve the environmental concerns of the community and leave the city's 40,000 residents with better quality water as a result of the advanced design of the water treatment plant. Operation of the plant is the latest in a series of initiatives to improve the life and health of the Blackstone River, which at one time had more than 1,000 factories built along its banks.

"We are delighted with the recent contract wins in the states of Massachusetts, Mississippi, Rhode Island and New York, which strengthen our presence in North America. These contracts demonstrate our expertise and commitment to providing high-quality services and supporting our clients. Thanks to the planned investments, the SUEZ Group guarantees improved services, safety, operation and water quality while promoting environmental sustainability." commented Nadine Leslie, Chief Executive Officer of SUEZ North America.



Boston Public Garden, Boston, Massachussetts / credits : IStock

#### Contacts :

Isabelle Herrier-Naufle / Mathilde Bouchoux +33 (0)6 83 54 89 62 / +33 (0)6 88 42 97 27 isabelle.herrier.naufle@suez.com / mathilde.bouchoux@suez.com

Analysts / Investors : Cécile Combeau / Baptiste Fournier / Julien Minot +33 (0)1 58 81 25 04

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## press release







Libourne, Paris, July 5, 2021

## Fight against climate change:

# SUEZ Group and FERMENTALG have created "CarbonWorks", a company specializing in the capture and recovery of CO<sub>2</sub> thanks to micro-algae

In line with the announcement made last January, SUEZ and FERMENTALG have created a joint venture to accelerate the development and sale of solutions for the capture and bioconversion of CO<sub>2</sub> (Carbon Capture and Utilization or CCU) by micro-algae photosynthesis. Named "CarbonWorks," this joint venture, owned equally by the two Groups, is developing a new industrial photobioreactor standard. In the long-term, the joint venture will be capable of capturing several thousand tons of CO<sub>2</sub> at the source of emission, and of producing equivalent quantities of algae biomass intended in priority for the agricultural biocontrol as well as human and animal food markets.

CarbonWorks is a major player in ecological transition, notably due to its intensive micro-algae photosynthesis systems. It aims to offer industries the ability to recover their CO<sub>2</sub> emission in bioproducts. The joint venture will develop in small loops, within the circular economy ideal, biocontrol products, biopesticides and bioproteins, reducing the environmental footprint of certain agricultural products.

CarbonWorks benefits from the expertise and heritage resulting from the partnership initiated between SUEZ and FERMENTALG in 2015. It will have access to FERMENTALG's biological library (more than 2,300 micro-algae strains), privileged access to specific  $CO_2$  sources from SUEZ sites and/or customers, a portfolio of 6 patent families and a team of experts from the two Groups.

#### An industrial demonstrator from 2021

CarbonWorks will roll out its first industrial demonstrator at the Pot-Au-Pin Énergie site in Cestas (Gironde), in the third quarter of 2021. This demonstrator of about ten m<sup>3</sup> will be used to capture the CO<sub>2</sub> emitted by its agricultural methanation unit and its conversion into biocontrol products (natural fungicide for vines). This project supported by the Nouvelle-Aquitaine region has also been identified by Bpifrance in the framework of the Future Investments Program (PIA) and received the structural competitiveness project (PSPC) label<sup>1</sup>.

#### A team led by specialists in environmental solutions and a programmed entry of new investors

CarbonWorks is based on FERMENTALG's site in Libourne (Nouvelle-Aquitaine, France). It is managed by Guillaume Charpy who is an ENSTA Paris Tech engineer, a graduate of Harvard Business School and a former auditor of the CHEE ENA (Postgraduate Course in European Studies). He has 30 years' experience in the field of environmental activities. The CarbonWorks Board of Directors is chaired by Philippe Lavielle, Chairman and Chief Executive Officer of FERMENTALG and is composed of members from SUEZ and FERMENTALG.

<sup>&</sup>lt;sup>1</sup> FERMENTALG partners with Immunrise and Pot-Au-Pin Énergie to experiment the Carbon Sink in an ambitious circular economy project

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At its creation, the company has assets of more than €5m with a cash flow of €1m and plans to get new shareholders within the framework of Series A financing. Discussions have been initiated and major investment funds specializing in ecological transition have already expressed their interest. CarbonWorks also plans to accelerate its development through different national and European innovation support programs.

Philippe Lavielle, FERMENTALG CEO: "In creating CarbonWorks, we chose an independent structure that could combine the agility of a start-up with the substantial legacy of all the work undertaken these past 5 years as part of the FERMENTALG-SUEZ partnership. Our ambition is to put the full power of micro-algae at the service of industrial decarbonation by offering disruptive technological solutions adaptable to various industrial configurations."

Diane Galbe, SUEZ Group SEVP, in charge of Strategy and the Smart & Environmental Solutions global Business Unit: "Climate change is a reality in our daily lives and requires accelerating both technological and partnership innovations. CarbonWorks combines the experience and solutions of SUEZ—in terms of environmental infrastructure and CO<sub>2</sub> recovery—with the know-how of FERMENTALG in research and bioindustrial exploitation of micro-algae, to offer sustainable solutions starting now and to preserve our planet."

#### >> Website: carbonworks.bio

#### Contacts:

FERMENTALG Press Anne Catherine Bonjour ACTUS finance & communication +33 (0)1 53 67 26 93 acbonjour@actus.fr

SUEZ Press Isabelle Herrier Naufle +33 (0)6 83 54 89 62 isabelle.herrier.naufle@suez.com Analysts Jérôme Fabreguettes-Leib ACTUS finance & communication +33 (0)1 53 67 36 78 fermentalg@actus.fr

Analysts Cécile Combeau/Baptiste Fournier/Julien Minot +33 (0)1 58 81 55 71 / 54 85 / 37 09

#### FERMENTALG

An expert in the research and operation of bioindustrial micro-algae, FERMENTALG aims to offer sustainable solutions and innovative products which contribute to the development of healthy, natural and efficient products. Our business: the development, production and marketing of sustainable and active solutions from micro-algae for nutrition, health, and the environment. Nutritional oils, alternative proteins, natural food colorings and innovative environmental solutions make up the current and future offering of our Group. The FERMENTALG share, listed on Euronext in Paris (FR0011271600 – FALG), is eligible for the "PEA-PME" and the "SRD long-only." It is part of the Gaïa index, intended for Socially Responsible Investment (SRI), which groups together the SME-ETIs that have received the best ratings in terms of environmental, social and governance (ESG) performance. For further information: www.fermentalg.com

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SUEZ

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Paris, July 7, 2021

## The agglomeration of Bassin de Brive (France) innovates to preserve its resources by entrusting the SUEZ Group with its public drinking water and sanitation services

## > a 7-year contract for total revenues of around €80m

On Tuesday July 6th, Frédéric Soulier, President of the Bassin de Brive agglomeration, and Maximilien Pellegrini, CEO of SUEZ Water France, presented project for the delegation of the public service for drinking water and sanitation of the **agglomeration's municipalities (37** municipalities for drinking water and 48 municipalities for sanitation). Selected by the Commission for the Delegation of Public Services, and ratified by the members of the Community Council, this new contract will start on January 1, 2022 for a period of 7 years. Impacted by climate change, the agglomeration is committed to a water conservation approach which is unique in France and which will mobilize all the expertise of SUEZ and regional stakeholders to reduce the amount of water drawn from the supply and support its sustainable development ambitions.

#### The agglomeration of Bassin de Brive, a pioneer in sustainable resource management in France

The Corrèze department experiences drought episodes in summer linked to climate change. The Brive area, which has strong ambitious in terms of economic and tourist appeal, wishes to secure and economize water resources and adapt their management by using innovative technologies and the mobilization of citizens.

The agglomeration has therefore set the main target for the new public service delegation at a 21% reduction in the quantity of water taken from the natural environment. This target is reflected in a virtuous economic and contractual model which links the operator's payment to the annual decrease in volumes.

#### Digital technology at the service of users and the preservation of water resources

The water service will combine technical innovations and digital tools. Deploying remote metering throughout the agglomeration will enable users to monitor their consumption in real time, allowing them to reduce it if necessary and to detect potential leaks.

To prevent these from occurring, from the intake to the tap, via the networks, SUEZ is committed to increasing the number of connections renewed each year and reducing repair times.

The efficiency of the service will depend on the ability of the teams to react quickly thanks to the feedback and analysis of network operating data. They will be aggregated and analyzed continuously in an intelligent control center in Brive to simplify decision-making and optimize interventions.

SUEZ Head Office: Tour CB21 - 16, Place de l'Iris, 92040 Paris La Défense Cedex, France - Tel: +33 (0)1 58 81 20 00 - www.suez.com

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#### A comprehensive system to improve inhabitants' control of water consumption

By 2024, all inhabitants of the Brive Basin agglomeration will be equipped with the remote meter reading system. They will benefit from continuous monitoring tool of their water consumption. Everyone will be able to consult their consumption at any time on the Internet and be notified by SMS or e-mail of an unusual increase or leak in their private installation.

This is the first step towards a connected territory. The latest generation equipment will send aggregated data to the water department, enabling accurate and reliable monitoring of the territory's water resource needs.

As awareness of one's consumption is essential to changing practices, each user will have a customizable digital application to help them reduce their consumption, associated with remote metering. In addition, the agglomeration has decided to provide households with free hydro-economy equipment. To support these efforts, a fully-fledged effort to mobilize residents will be made from 2022. This approach includes raising awareness, monitoring and sharing consumption trends.

#### The water service: a lever to support economic development and employment in the region

About ten SMEs from Brive will be working on the water and sanitation service. They will contribute their expertise to this service in the context of a "Small Business Act." These measures and long-term commitments by SUEZ will enable them to develop their activity sustainably and create local jobs. This will include dredging the sanitation network and public works activities.

The economic terms of the new contract will allow the agglomeration to increase investment in the renovation of the sanitation network to 1 million euros per year. This additional business for local businesses may help to create several long-term jobs.

Frédéric Soulier, President of the **Communauté d'Agglomération du Bassin** de Brive: "The renewal of the water and sanitation markets is a big challenge for the agglomeration, as it lies at the intersection of several major issues: preservation of water resources, financial and technical efficiency, with the aim of providing users with a more efficient service combined with stable bills. The level of the candidates and the quality of the applications show that our Agglomeration has the potential to become an example on these issues in the future."

Maximilien Pellegrini, CEO of SUEZ Eau France: "The SUEZ teams in Nouvelle Aquitaine are proud to support the development and appeal of the Bassin de Brive region. They will commit themselves daily to achieving the targets set by this contract and to passing on a sufficient quantity of high-quality water to future generations. With this new agreement, which combines expertise, innovation in terms of resource preservation and the active contribution of residents, the agglomeration is taking a concrete step towards addressing the water issues of the future."

#### An exemplary service in terms of energy

Committed to the energy transition, the Brive agglomeration aims to be exemplary in terms of energy consumption in all its domains of expertise. Work will therefore be carried out on the most energy-intensive wastewater treatment plant (Gourgue Negre) in the aim of reducing its consumption. The reduction in energy consumption will total 200,000kwh/year, equivalent to the consumption of 40 households/year.

In addition, the water and sanitation department will help to achieve the goals of developing green energy in the region by installing solar panels on two water plants (Pigeon Blanc + Agudour) which will produce 330 MWh/year of green electricity.

#### Press contacts:

#### Communauté d'Agglomération du Bassin de Brive

Coraline Santos-Combezou Deputy Head of Communications +33 6 85 70 96 93 Coraline.santos-combezou@agglodebrive.fr

SUEZ Isabelle Herrier-Naufle Directrice du Département Médias +33 6 83 54 89 62 Isabelle.herrier.naufle@suez.com

#### About SUEZ:

Since the end of the 19<sup>th</sup> century, SUEZ has built expertise aimed at helping people to constantly improve their quality of life by protecting their health and supporting economic growth. With an active presence on five continents, SUEZ and its 90,000 employees strive to preserve our environment's natural capital: water, soil, and air. SUEZ provides innovative and resilient solutions in water management, waste recovery, site remediation and air treatment, optimizing municipalities' and industries' resource management through "smart" cities and improving their environmental and economic performance. The Group delivers sanitation services to 64 million people and produces 7.1 billion m<sup>3</sup> of drinking water. SUEZ is also a contributor to economic growth, with more than 200,000 jobs created directly and indirectly on an annual basis, and a provider of new resources, with 4.2 million tons of secondary raw materials produced. By 2030, the Group is targeting 100% sustainable solutions, with a positive impact on our environment, health and climate. SUEZ generated total revenue of €17,2 billion in 2020.



*This press release is only available in French – See below an unofficial English translation for information purposes and the French official version* 

8 July 2021 | EUROPE

## Dijon launches the construction site of the methanization unit for the sludge of the eauvitale wastewater treatment plant

Construction will be carried out by Odivea, France's first multi-service mixed economy company with a single operation (SEMOP). Associating SUEZ and Dijon metropole, Odivea was launched in April 2021 to manage the water and wastewater utilities of nearly 200,000 inhabitants in 15 municipalities of Dijon metropole.

François REBSAMEN, Mayor of Dijon and President of Dijon metropole, Fabien SUDRY, Prefect of the Bourgogne-Franche-Comté region and Prefect of the Côte d'Or, Antoine HOAREAU, President of Odivea, Vice-President of Dijon metropole for water and sanitation and territorial prospective, Bertrand CAMUS, Chief Executive Officer of SUEZ, and François ROLLIN, Manager of the Besançon delegation of the Rhone-Mediterranean-Corsica Water Agency, took part in the launch of the methanization unit at the Dijon water treatment plant.

**François REBSAMEN, mayor of Dijon, president of Dijon metropole, former minister:** "This new methanization unit, which will be commissioned in January 2023, will enable the metropole to limit its impact on the natural environment and pursue its objectives of transforming water and sanitation services into zerowaste and positive energy services."

The project, whose total cost is approximately 15 million euros, has received nearly 5.5 million euros in state aid under the France Recovery Plan, representing more than a third of the total project cost. It is the only project at this stage financed by the State in the region for the creation of a methanization unit attached to a wastewater treatment plant.

**Fabien SUDRY, Prefect of the Bourgogne-Franche-Comté region, Prefect of the Côte-d'Or,** said, "For the State, this ambitious and consequent operation pursues the objective of investing massively in the modernization of sanitation systems, particularly in equipment allowing the hygienization of sludge."

The State is devoting 300 million euros to securing drinking water distribution and sanitation infrastructures throughout France. In the Bourgogne-Franche-Comté region, nearly 32 local authority projects are being supported, for a total amount of nearly 17 million euros. The Côte d'Or is the first department in the Bourgogne-Franche-Comté region to benefit from this part of the France Recovery Plan: 9 water and wastewater infrastructure modernization projects are supported, for a total subsidy of nearly 10 million euros thanks to the France Recovery Plan.

**François ROLLIN, Manager of the Besançon delegation of the Rhône Méditerranée Corse agency**: "For the water agency, this is the most important operation financed by the France relaunch credits on the regional territory. First of all, under the 11th intervention program of the water agency, the objective is to respond to the challenge of adapting territories to climate change, particularly through innovation in wastewater treatment plants."

**Bertrand CAMUS, Chief Executive Officer of SUEZ**: "With this new methanization unit, SUEZ is contributing its expertise and innovation to the ambition of the Dijon metropolitan area, namely to transform a wastewater treatment plant into a plant that produces green energy for the region. This project is fully in line with the objectives of the France Recovery Plan, thus contributing to a virtuous economic recovery for the environment and the climate. The teams and I are proud to contribute to it."

## A water and wastewater service that produces energy

In addition to the construction of the methanization unit, Dijon metropole will build a biogas purification unit to transform the biogas produced by the methanization into biomethane injected into the public network managed by GrDF. The production of biomethane, which will begin in January 2023, is estimated at 10 GWh/year, which is the equivalent of the heating and hot water needs of 5,000 inhabitants of the city (i.e. 2% of the population of Dijon).

In terms of carbon footprint, the modernized sludge treatment process goes from 1,342 tCO2 emissions/year to -1,694 tCO2 emissions/year, mainly due to the production of biomethane, and helps make the eauvitale wastewater treatment plant a "resource" plant.

## A thermal hydrolysis process unique in France

The plant will be equipped with a thermal hydrolysis process for sludge, which is a first in the Bourgogne-Franche-Comté region and will allow eauvitale to offer a treatment of materials from the territory's food industry. This new technology accelerates the digestion of sludge and improves its dehydration. The volume of sludge that is evacuated is thus reduced by nearly 50%.

6,600 tons of material from the agri-food industry will be received and treated by the Eauvitale methanization unit. A real local treatment and waste recovery network is being set up through this project, the objective of which is to reduce CO2 emissions.

CO2 emissions will also be reduced thanks to methanization. By reducing by 47% the sludge evacuated from the site for external valorization, the number of trucks transporting the sludge is reduced from 904 trucks/year to 480 trucks/year.



La construction sera réalisée par Odivea, la **première Société d'**Économie Mixte à Opération Unique (SEMOP) multiservices de France. Associant SUEZ et Dijon métropole, Odivea a été lancée en avril 2021 **pour gérer les services publics de l'eau et de l'assaini**ssement de près de 200 000 habitants de 15 communes de Dijon métropole.

François REBSAMEN, Maire de Dijon et Président de Dijon métropole, Fabien SUDRY, Préfet de la région Bourgogne-Franche-Comté et préfet de la Côte d'Or, Antoine HOAREAU, Président d'Odivea, vice-Président de Dijon métropole à l'eau et l'assainissement et à la prospective territoriale, Bertrand CAMUS, Directeur Général de SUEZ, et François ROLLIN, directeur de la délégation de Besançon de l'agence de l'eau Rhône Méditerranée Corse, ont participé au lancement du chantier de l'unité de méthanisation de la station d'épuration eauvitale de Dijon.

François REBSAMEN, maire de Dijon, président de Dijon métropole, ancien ministre : « *Cette nouvelle unité de méthanisation, qui sera mise en service en janvier 2023, permettra à la métropole de limiter son impact sur le milieu naturel et de poursuivre ses objectifs de transformation des services de l'eau et d'assainissement en services zéro déchet et à énergie positive.* »

Le projet dont le montant total est d'environ 15 millions d'euros bénéficie de près de 5,5 millions d'euros d'aides de l'État au titre du plan France relance, représentant plus d'un tiers du coût total du projet. Il s'agit du seul projet à ce stade financé en région par l'État pour la création d'une unité de méthanisation adossé à une station d'épuration.

Fabien SUDRY, Préfet de la région Bourgogne-Franche-Comté, préfet de la Côte-**d'Or**, a indiqué : « *Pour l'État, cette opération ambitieuse et conséquente poursuit l'objectif d'investir massivement dans la modernisation des systèmes d'assainissement, notamment dans des équipements permettant l'hygiénisation des boues.* »

L'État consacre 300 millions d'euros à la sécurisation des infrastructures de distribution d'eau potable et d'assainissement sur l'ensemble de la France. En région Bourgogne-Franche-Comté, près de 32 projets des collectivités territoriales sont soutenus, pour un montant total de près de 17 millions d'euros. La Côte d'Or est le 1er département de la région Bourgogne-Franche-Comté bénéficiaire de ce volet de France relance : 9 projets de modernisation des infrastructures d'eau et d'assainissement sont ainsi soutenus, pour près de 10 millions d'euros de subvention grâce au plan France relance.

François ROLLIN, directeur de la délégation de Besançon de l'agence Rhône Méditerranée Corse : « Pour l'agence de l'eau, il s'agit de l'opération la plus importante financée par les crédits France relance sur le territoire régional. Au titre du 11ème programme d'interventions de l'agence de l'eau tout d'abord, l'objectif est de répondre à l'enjeu d'adaptation des territoires face au changement climatique notamment grâce à l'innovation dans les stations de traitement des eaux usées. » Bertrand CAMUS, Directeur Général de SUEZ : « Avec cette nouvelle unité de méthanisation, SUEZ apporte son expertise et son innovation au service de l'ambition de la métropole de Dijon, à savoir : transformer une station d'épuration d'eaux usées en station productrice d'énergie verte pour le territoire. Ce projet s'inscrit pleinement dans les objectifs du plan France Relance, contribuant ainsi à une relance économique vertueuse pour l'environnement et le climat. Les équipes et moi sommes fiers d'y contribuer. »

#### Un service d'eau et d'assainissement qui produit de l'énergie

En complément de la construction de l'unité de méthanisation, Dijon métropole construira une unité d'épuration du biogaz pour transformer le biogaz produit par la méthanisation en biométhane injecté sur le réseau public géré par GrDF. La production de biométhane qui débutera en janvier 2023 est estimée à 10 GWh/an soit l'équivalent des besoins en chauffage et en eau chaude sanitaire de 5000 habitants de la métropole (soit 2 % des habitants de Dijon métropole).

En matière de bilan carbone, la filière complète de traitement des boues ainsi modernisée passe de +1 342 tCO<sub>2</sub> émis/an à -1 694 tCO<sub>2</sub> émis/an essentiellement grâce à la production de biométhane et contribue à faire de la **station d'épuration** eauvitale une station « ressource ».

#### Un procédé d'hydrolyse thermique unique en France

La station sera équipée d'un procédé d'hydrolyse thermique des boues qui constitue une première en Région Bourgogne-Franche-Comté et permettra à eauvitale de proposer un traitement des matières issues de l'industrie agroalimentaire du territoire. Cette nouvelle technologie accélère la digestion des boues et améliore leur déshydratation. Le volume des boues qui est évacué est ainsi réduit de près de 50%.

6 600 tonnes de matières issues de l'industrie agroalimentaire seront réceptionnées et traitées par l'unité de méthanisation d'eauvitale. Une véritable filière de traitement local et de valorisation des déchets se met en place à travers ce projet dont l'objectif permet de réduire les émissions de CO<sub>2</sub>.

Les émissions de CO<sub>2</sub> seront également réduites grâce à la méthanisation. En diminuant de 47% les boues évacuées du site pour valorisation externe, le nombre de camions qui transporte les boues passe de 904 camions/an à 480 camions/an.



Lancement du chantier de construction de l'unité de méthanisation des boues de la station d'épuration Eauvitale, en présence de Bertrand Camus, Directeur Général de SUEZ, Fabien Sudry, Préfet de la région Bourgogne-Franche-Comté, préfet de la Côte-d'Or, François Rollin, Directeur de la délégation de Besançon de l'agence Rhône Méditerranée Corse et François Rebsamen, maire de Dijon, président de Dijon métropole, ancien ministre. Crédits : SUEZ

#### Contacts Presse :

Dijon métropole Peggy BRISET pbriset@ville-dijon.fr 07 61 91 89 40

SUEZ Clémentine DUCLERT / Fabrice MARTIN Direction communication Centre-Est 03 80 27 65 74 – 06 48 60 29 44 fabrice.martin@suez.com Twitter : @suezFR

SUEZ Isabelle HERRIER-NAUFLE Directrice du Département Médias +33 (0)6 83 54 89 62 isabelle.herrier.naufle@suez.com

#### À propos de Dijon métropole

Dijon métropole, 260 000 habitants, capitale épicentre de la région Bourgogne-Franche-Comté, est une métropole à taille humaine, viticole et gourmande, universitaire et économique, solidaire, culturelle et sportive. Dijon, métropole à haute qualité environnementale, fédère 23 communes liées dans une communauté de destin, dont l'ambition et la dynamique repose sur l'histoire, la géographie, l'innovation, la volonté des femmes et des hommes qui la façonnent. Au cœur du triangle Paris-Lyon-Strasbourg, elle joue une partition audacieuse et rayonnante, entre grands projets urbains (Cité internationale de la gastronomie et du vin, OnDijon, projet hydrogène, ...), efficacité du service public, proximité et solidarité avec les territoires, ruraux qui l'entourent. Aujourd'hui riche d'une diversité remarquable, Dijon métropole est porteuse d'un développement de qualité et durable.

#### À propos d'Odivea

Depuis avril 2021, Odivea est en charge de la production et la distribution de l'eau potable et de l'assainissement des eaux usées de quelques communes de la métropole. Pour l'eau potable et l'assainissement : Ahuy, Corcelles-les-Monts, Daix, Dijon, Fontaine-lès-Dijon, Hauteville-lès-Dijon, Plombières-lès-Dijon, Talant. Pour l'eau potable seulement : Flavignerot et Saint-Apollinaire. Pour l'assainissement seulement : Chenôve, Longvic, Marsannay-la-Côte, Ouges, Perrigny-lès-Dijon. Cette nouvelle Société d'Economie Mixte à Opération unique (SEMOP) a été créée à l'issue d'une procédure de mise en concurrence initiée par le Conseil Métropolitain de Dijon métropole. Odivea est dédiée aux services publics de l'eau et de l'assainissement et s'inscrit au cœur des enjeux de solidarité, d'innovation et de transition énergétique et environnementale portés par la métropole. Son nom s'inspire de l'origine étymologique divio de Dijon qui signifie « fontaine » et l'ancre dans notre territoire qui a toujours été en avance dans l'histoire de l'eau.

#### A propos de SUEZ :

Fort de son expertise bâtie depuis la fin du XIXème siècle, SUEZ aide les femmes et les hommes à améliorer constamment leur qualité de vie, en préservant leur santé et en accompagnant le développement économique. Présent sur les 5 continents, le Groupe et ses 90000 collaborateurs préservent les éléments essentiels de notre environnement : l'eau, la terre et l'air, en proposant des solutions innovantes et résilientes de gestion de l'eau, de valorisation des déchets, de dépollution des sols et de traitement de l'air qui permettent aux collectivités et aux industries d'optimiser la gestion de leurs ressources, telles les villes « intelligentes » et d'améliorer leurs performances environnementale et économique. Le Groupe dessert 64 millions d'habitants en services d'assainissement, produit 7,1 milliards de m<sup>3</sup> d'eau potable, contribue au développement économique avec plus de 200 000 emplois directs et indirects créés par an, et contribue à la création de nouvelles ressources avec 4,2 millions de tonnes de matières premières secondaires produites. A l'horizon de son plan stratégique, le Groupe ambitionne des solutions 100% durables ayant un impact positif sur l'environnement, la santé et le climat. En 2020, le Groupe a réalisé un chiffre d'affaires de 17,2 milliards d'euros.



