Press release

Paris, November 16, 2026

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SUEZ International SAS launches the sale of c. 9.6 million shares of Acea S.p.A. through an accelerated bookbuilding process to institutional investors

SUEZ International SAS ("SUEZ") announces the launch of a sale of c. 9.6 million ordinary shares of Acea S.p.A. ("Acea"), corresponding to c. 4.5 % of Acea's share capital, through an accelerated bookbuilding process reserved to institutional investors (the "Placement").

SUEZ currently holds a c. 19.3 % stake in Acea.

The Placement will commence immediately after the publication of this press release, and SUEZ reserves the right to close the books at any time. SUEZ will announce the outcome of the Placement upon completion. Settlement and delivery of the ordinary shares are expected to take place on 19 November 2026.

Acea's shares are listed on the regulated market of Euronext Milan (ISIN: IT0001207098).

As part of the Placement and in line with market practice for transactions of this nature, SUEZ has agreed to a 90-day lock-up period with respect to its remaining stake in Acea, subject to customary exceptions.

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In France, the offer and sale of securities will be carried out through an offer to the benefit of qualified investors only as defined in Article 2(e) of the Prospectus Regulation and in accordance with Article L. 411-2, 1° of the French Monetary and Financial Code acting for their own account.

In the United Kingdom this announcement is directed exclusively at persons who are "qualified investors" (as defined in the Public Offers and Admissions to Trading Regulations 2024) (the "POATR") who are (i) investment professionals falling within Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (as amended, the "Order"), (ii) persons referred to in Article 49(2) (a) to (d) of the Order (high net worth entities, non-registered associations, etc.) and (iii) other persons to whom this document may be lawfully communicated or caused to be communicated (all such persons together being referred to as "relevant persons"). Any investment or investment activity in connection with this announcement will be available to, and will only be engaged with, qualified investors in the EEA or relevant persons in the United Kingdom. Any person who is not a qualified investor or a relevant person should not act or rely on this announcement or any of its contents. No prospectus has been or will be made available in connection with the matters contained in this announcement and no such prospectus is required (in accordance with the Prospectus Regulation or the POATR) to be published.

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This communication and any subsequent offer of securities may be restricted by law in certain jurisdictions and persons receiving this communication or any subsequent offer should inform themselves about and observe any such restriction and must not under any circumstances forward this communication to any other person. Failure to comply with such restrictions may violate securities laws of any such jurisdiction.

About SUEZ:
Faced with growing environmental challenges, SUEZ has been delivering essential services that protect and improve our quality of life for more than 160 years. SUEZ provides its customers with innovative and resilient solutions for water and waste services. With 40,000 employees across 40 countries, the Group works with customers to create value over the full lifecycle of their assets and services, and to drive their low carbon transition. In 2025, SUEZ provided drinking water for 67 million people worldwide and sanitation services for 36 million people. The Group generated 8.7 TWh of energy from waste and wastewater. In 2025, SUEZ generated revenues of 9.5 billion euros.
For more information: www.suez.com

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