Press release

Paris, November 17, 2026

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SUEZ International SAS completes the sale of 10.65 million shares of Acea S.p.A through an accelerated bookbuilding process to institutional investors

SUEZ International SAS ("**SUEZ**") announces that it has completed the sale, through an accelerated bookbuilding process reserved to institutional investors, of 10,648,245 ordinary shares of Acea S.p.A. ("**Acea**"), corresponding to c.5.0% of its share capital, at a price equal to Euro 19.50 per share, resulting in gross proceeds of approximately Euro 208 million (the "**Placement**").

The sale was upsized from its launch size of 9.6 million shares due to strong investor demand.

The settlement and delivery date will be 19 November 2026.

Acea's shares are listed on the regulated market of Euronext Milan (ISIN: IT0001207098).

As a result of the Placement, SUEZ will own c.30.5 million shares of Acea, representing c.14.3% of its share capital. In line with market practice for transactions of this nature, SUEZ has agreed to a 90-day lock-up period with respect to its remaining stake in Acea, subject to customary exceptions.

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In France, the offer and sale of securities will be carried out through an offer to the benefit of qualified investors only as defined in Article 2(e) of the Prospectus Regulation and in accordance with Article L. 411-2, 1° of the French Monetary and Financial Code acting for their own account.

In the United Kingdom this announcement is directed exclusively at persons who are "qualified investors" (as defined in the Public Offers and Admissions to Trading Regulations 2024) (the "POATR") who are (i) investment professionals falling within Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (as amended, the "Order"), (ii) persons referred to in Article 49(2) (a) to (d) of the Order (high net worth entities, non-registered associations, etc.) and (iii) other persons to whom this document may be lawfully communicated or caused to be communicated (all such persons together being referred to as "relevant persons"). Any investment or investment activity in connection with this announcement will be available to, and will only be engaged with, qualified investors in the EEA or relevant persons in the United Kingdom. Any person who is not a qualified investor or a relevant person should not act or rely on this announcement or any of its contents. No prospectus has been or will be made available in connection with the matters contained in this announcement and no such prospectus is required (in accordance with the Prospectus Regulation or the POATR) to be published.

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About SUEZ:
Faced with growing environmental challenges, SUEZ has been delivering essential services that protect and improve our quality of life for more than 160 years. SUEZ provides its customers with innovative and resilient solutions for water and waste services. With 40,000 employees across 40 countries, the Group works with customers to create value over the full lifecycle of their assets and services, and to drive their low carbon transition. In 2025, SUEZ provided drinking water for 67 million people worldwide and sanitation services for 36 million people. The Group generated 8.7 TWh of energy from waste and wastewater. In 2025, SUEZ generated revenues of 9.5 billion euros.
For more information: www.suez.com

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