



## **GENERAL SHAREHOLDERS' MEETING OF JUNE 30, 2021**

### **ANSWERS TO THE WRITTEN QUESTIONS SENT TO THE BOARD OF DIRECTORS**

The French Commercial Code provides that any shareholder may submit written questions that the Board of Directors must answer during the Shareholders' Meeting. As a reminder, written questions will only be accepted if they are relevant to the agenda of the Shareholders' Meeting. They must be addressed to the Chairman of the Board of Directors and sent to the company's head office, in a registered letter with a request for acknowledgment of receipt or by email, after the date of notice of the Shareholders' Meeting and no later than four business days before the Shareholders' Meeting (given the exceptional circumstances, the deadline this year has been extended to two business days before the Shareholders' Meeting).

#### **Questions submitted by Mr. Bernard Martineau**

As a registered shareholder, I consider it appropriate to submit the following two questions with reference to Veolia's takeover bid for Suez.

1. Under this transaction, would it not be a good idea for SUEZ's individual shareholders to be offered the option to exchange their SUEZ shares for VEOLIA shares on a preferential basis, given that SUEZ under its future configuration will no longer be listed?

#### **Answer:**

First of all, it is worth remembering that SUEZ is not the initiator but the target of this public takeover bid, so the share exchange option mentioned in your question is a decision that can be taken only by Veolia and not SUEZ.

Although there are no plans to exchange your Suez shares for Veolia shares, you still have the option to acquire Veolia shares on the market.



2. What will the Fondation SUEZ become under this upcoming transaction, bearing in mind that the foundation has launched a large number of initiatives in support of the most disadvantaged members of society while also promoting SUEZ's corporate image?

Answer:

The Fondation SUEZ helps to develop access to essential services in various ways, by supporting partner associations, notably Aquassistance; by promoting innovation, thanks to the "SUEZ – Institut de France Awards"; and by offering training programs for water and sanitation services providers in developing countries, through the AgroParisTech "SUEZ – General Management of Urban Water and Sanitation Services" Chair. In France it also helps to promote social insertion, by supporting employment and training for the most disadvantaged members of society, and social cohesion, by improving access to education, culture and sports for youngsters from priority areas as defined by local public policy.

The foundation operates within the framework of the UN's Sustainable Development Goals and thus works with its partners to ensure that any project undertaken improves the living conditions of the communities concerned and that the results achieved can be sustained over time. Since being established in 2011, the Fondation SUEZ has committed a total of EUR 38.2 million in support of 245 projects with 120 different partners, providing assistance to 6.2 million people worldwide.

The Fondation SUEZ is an instrument of Suez's corporate purpose and an integral part of the Group's DNA; the agreements signed to create the New SUEZ thus stipulate in principle that the foundation's actions shall continue within this new group, even though the legal terms and conditions have yet to be established between now and completion of the transaction.

**Question submitted by Mr. Christophe Scius**

A view widely shared by citizens, employees, managers and investors alike is that today's environmental challenges cannot be resolved without the full commitment of large corporations – first and foremost those operating in the environmental sector.

As both members of the "SUEZ Acts for the Planet" workers' collective and SUEZ shareholders, we would like to encourage the New SUEZ Group's decision-makers to embrace a strong sense of environmental and social engagement.

So, do you think the New SUEZ might adopt the status of "mission-driven company" from the moment it is legally established? Such a strategic decision would be essential to the Group's long-term viability and enhance its image among its clients and employees, both in the present and in the future.



Answer:

The Group's social and environmental responsibility is among the pillars upholding its SUEZ 2030 business plan launched in late 2019. It adopted the following mission statement during its Shareholders' Meeting of 2020: "Shaping a sustainable environment, now!". The Group's 160-year track record is testament to its pioneering and long-standing commitment to a sustainable environment, working hand in hand with citizens, local communities, public authorities and economic operators alike. The New SUEZ will sustain this commitment. With specific reference to adopting the status of mission-driven company, it will be up to the shareholders of the New SUEZ Group to make that decision.